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# A cost-informed component maintenance index and its applications\*

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**Abstract:** All systems and components are unreliable in the sense that they will fail. While a failed component in a system is being repaired, preventive maintenance (PM) may be conducted on the other components to improve the reliability of the system. The selection of different components for PM may result in a variety of maintenance policies with different cost implications. It is therefore necessary to develop appropriate tools such as importance measures to guide the selection of components for PM in order to minimize relevant cost. There is little research, nevertheless, that jointly minimizes the total expected cost of maintenance and meanwhile maximizes the number of components for PM. This paper proposes an importance index, Cost-Informed Component Maintenance Index (CICMI) to aid in such a joint optimization. It also derives some properties of the proposed index and different maintenance policies, respectively. Subject to cost constraints, a method is proposed to optimize the number of components for PM. A case study on a reactor coolant system is performed to illustrate the applicability of the proposed methods.

**Keywords:** Maintenance; Cost; Importance measure; Opportunistic maintenance; Optimization

## 1. Introduction

A large-scale complex system is normally composed of many different components. Due to components ageing, deterioration, and/or other reasons, the chance for a system to fail increases over time. Timely conducting preventive maintenance (PM) on those components is therefore needed to retain the system at a specified level of availability.

System performance and reliability can be improved by effectively planning maintenance interventions. With limited maintenance capacity in practice, it is often not possible to perform PM on every component in a system (Wu et al., 2016). Therefore, making the best use of available resources to maximize the reliability of

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26 a system is needed (Wu et al., 2016; Truong Ba et al., 2017; Tian et al., 2014). Recent developments have  
27 revealed that importance indexes in reliability engineering can provide valuable information to constantly  
28 optimize a specific objective function. For example, Peng et al. (2012) proposed an importance measure  
29 discussing how certain degraded components affect the reliability of the system. Some importance indexes  
30 have been proposed to guide PM, which may be used to maximize system performance (Dui et al., 2019), to  
31 aid maintenance selection (Wu and Coolen, 2013; Dui et al., 2017), or to perform maintenance for joint  
32 importance (Dui et al., 2020).

33 Predecessors have conducted research in the use of importance measure to select components for PM  
34 (Vaurio, 2011). Borgonovo et al. (2016) proposed an importance to guide PM considering mean failure time.  
35 Zhang et al. (2020) used Griffith importance and integrated importance to determine the maintenance sequence  
36 for the components of the heave compensation system. Dui et al. (2020) used joint integrated importance to  
37 guide PM so as to improve system performance as much as possible. Meshkat and Mahmoudi (2017) proposed  
38 a joint reliability importance to study maintenance problems. Chen and Feng (2020) proposed a new group  
39 importance measure for maintenance, which combines the system structure and the cost of PM. Du and Si  
40 (2019) proposed an importance to rank the contribution of component maintenance. At the same time, group  
41 maintenance can improve maintenance efficiency. Liu et al. (2014) proposed the importance measure of  
42 revenue cost to rank important components and gave the best maintenance level. Vu et al. (2016) proposed a  
43 preventive group maintenance policy considering the average remaining life of components. Ahmadi (2020)  
44 distinguished whether to perform preventive maintenance or corrective maintenance through component states,  
45 and then formulated a maintenance decision model based on the length of the life cycle.

46 While a component fails, other components can be selected for PM. This is an opportunistic maintenance  
47 policy, in which recent publications include (Li et al., 2021; Chien et al., 2019; Dui et al., 2017). Erguido et al.  
48 (2017) proposed a dynamic opportunistic maintenance policy in consideration of dynamic factors such as  
49 weather. Zhang et al. (2017) studied the opportunistic maintenance when the system was shut down for  
50 maintenance. Levitin et al. (2019) studied the opportunistic maintenance policy for the cost-effective  
51 scheduling to minimize the total expected loss. Jafari et al. (2018) developed models and algorithms for  
52 collecting corrective maintenance information. Then the opportunity preventive maintenance policy under  
53 corrective maintenance for component are given. Wu and Coolen **Error! Reference source not found.**

54 considered two types of costs for the opportunistic maintenance, one is the cost caused by system failure, and  
55 the other is the maintenance cost. However, it does not consider the joint influence between failure components  
56 and components for PM. The failure of certain components will cause the failure of the system, which depends  
57 on the specific system structure. Zhao et al., (2007) gave a opportunistic maintenance model considering the  
58 system structure and applied it to the sleeper system. The cost-based IIM proposed by Dui (2017) can also be  
59 used for opportunistic preventive maintenance, but it does not consider the influence of the structural position  
60 of the component in the system on the maintenance decision.

61 While a component failed and is being repaired, PM can be performed on some components. If the  
62 maintenance resource such as maintenance budget or the number of available repairmen is limited, it is  
63 necessary to maximize the performance of the system at the lowest cost. This raises a question: which  
64 components and how many components should be chosen for PM, considering the expected cost of  
65 maintenance? When different components fail, the selection of different components for PM may result in  
66 different maintenance policies. It is therefore intriguing to develop appropriate tools such as importance  
67 indexes to guide the selection of PM components in order to minimize the cost impact during the selection  
68 process.

69 This paper proposed a new importance index to guide the development of maintenance policies for the  
70 scenario when a system or a group of components fails, considering the cost of maintenance such as cost of  
71 repairing components, cost of repairing the system and cost of PM on components. The proposed method  
72 selects components for PM based not only on the maintenance cost of the components, but also on the extent  
73 to which components can improve the performance of the system at the lowest cost. Meanwhile, on the  
74 mathematical level, some properties are derived to gain a more in-depth understanding. The impact of critical  
75 and non-critical components on PM policies are considered. The joint impact of different components on  
76 system performance and maintenance costs is investigated. The paper also illustrates the application of this  
77 proposed index on series-parallel and parallel-series systems, and discusses the index combined with  
78 maintenance policies. Finally, a method to optimize the number of components for PM is proposed.

79 The remainder of this paper is structured as follows. Section 2 analyzes the total expected maintenance  
80 cost of the system. Section 3 proposes a Cost-Informed Component Maintenance Index (CICMI), derives some  
81 properties, and discusses the CICMI for series-parallel and parallel-series systems. Section 4 discusses several

82 issues regarding the PM policies, and the optimization model of the CICMI for multiple components PM.  
 83 Section 5 demonstrates the validity of the measure using a case of a reactor coolant system. Section 6 concludes  
 84 the paper and proposes future research suggestions.

## 85 **Notations**

- $c_i$  Cost per failure of component  $i$
- $c_{s,i}$  Expected cost per system failure caused by the failure to component  $i$
- $c_{p_j}$  PM cost of component  $j$
- $p_i(t)$  Reliability of component  $i$
- $\mathbf{p}(t)$   $(p_1(t), \dots, p_n(t))$
- $x_i$  Indicator:  $x_i = 1$  if component  $i$  is working at time  $t$ ,  $x_i = 0$  otherwise
- $(x_i, p_i(t))$   $(p_1(t), p_2(t), \dots, p_{i-1}(t), x_i(t), p_1(t), p_{i+1}(t), \dots, p_n(t))$
- $\phi(X(t))$  System structure function with domain  $\{0,1\}$  at time  $t$ , and range  $\{0,1\}$ ,  $\phi(X(t)) = \phi(x_1(t), x_2(t), \dots, x_n(t))$
- $\phi(x_i, p_i(t))$   $\phi(p_1(t), p_2(t), \dots, p_{i-1}(t), x_i, p_1(t), p_{i+1}(t), \dots, p_n(t))$
- $Pr[x_i(t) = 1]$  The probability that component  $i$  works at time  $t$
- $C(t)$  Expected total cost of maintaining the system within time  $(0, t)$
- $C(0_i, t)$  Expected total cost of maintaining the system within time  $(0, t)$  when component  $i$  fails; meanwhile, as a function of the reliability of other components, it can also be expressed as  $C(0_i, \mathbf{p}(t))$
- $I_{j|i}^C$  Cost-Informed Component Maintenance Index
- $\mathbf{O}_i^C$  The priority ranking of components selected for PM when component  $i$  fails

## 86 **Assumptions**

- 87 a) Suppose a system is composed of  $n$  components.
- 88 b) When maintenance (either PM or CM) is conducted on a component, the component must stop  
 89 operating.
- 90 c) When the system fails due to the failure of a component, PM can be performed on other components.
- 91 d) Component states in this system are statistically independent of each other.

- 92 e) The system and components have only two states: working (i.e., state 1) and failed (i.e., state 0).  
 93 f) Components in the system can be critical or non-critical. The failure of a critical component will cause  
 94 the system to fail while the failure of a non-critical one will not.

## 95 **2 The total expected maintenance cost of the system**

96 Suppose that the failure of a component can be announced immediately, i.e, it is a self-announcing  
 97 component. Only the failure of a critical component can cause the system to fail. Denote  $c_{s,i}$  as the cost of  
 98 system failure and repair due to component  $i$ . If the failed component is not a critical one, its failure will not  
 99 cause the system to fail and it will not incur the cost of system failure, but only incur cost of repairing this  
 100 failed component or cost of PM on other components. Hence, in addition to the cost of PM, the total expected  
 101 maintenance cost of the system within time interval  $(0, t)$  is given by

$$102 \quad C(t) = \sum_{i=1}^n \left\{ c_{s,i} \Pr[\phi(0_i, \mathbf{1}) = 0] + c_i + C_i^P(t) \right\} \Pr[x_i(t) = 0], \quad (1)$$

103 where  $c_i$  is the cost of repairing the failed component  $i$ .  $\Pr[\phi(0_i, X(t)) = 0]$  is the probability that the  
 104 system is at state 0 when component  $i$  fails.  $\Pr[x_i(t) = 0]$  is the probability that component  $i$  fails and is  
 105 a function of time.  $C_i^P(t)$  represents the expected cost of PM on other components when component  $i$  fails.

106 PM can be performed on components that have failed while CM (repair) is performed on failed  
 107 components. If PM is performed on a component,  $j$ , say, then this implies that the component is at working  
 108 state and its probability is  $\Pr[x_j(t) = 1]$ . We now discuss the expressions of  $C_i^P(t)$  for two situations of  
 109 critical and non-critical components.

110 Assuming component  $i$  is critical, if it fails, the expected cost of PM on other components is obtained  
 111 by

$$112 \quad C_i^P(t) = \sum_{j=1, j \neq i}^n c_{p_j} \Pr[x_j(t) = 1] \Pr[\phi(0_i, 0_j, \mathbf{1}_{ij}) = 0] = \sum_{j=1, j \neq i}^n c_{p_j} \Pr[x_j(t) = 1], \quad (2)$$

113 where  $c_{p_j}$  is the cost of PM on component  $j$ .  $\Pr[\phi(0_i, 0_j, \mathbf{1}_{ij}) = 0]$  is the probability that the system is at  
 114 state 0 when both components  $i$  and  $j$  fail, but the others are working. Because component  $i$  is critical,  
 115  $\Pr[\phi(0_i, 0_j, \mathbf{1}_{ij}) = 0] = 1$ .

116 However, if a non-critical component,  $i$ , say, fails, the number of other components for PM is limited.  
 117 Then, PM can be performed on a component,  $j$ , say, which should not lead to the system to stop operating or  
 118 result in unnecessary cost of system failure. Thus, component  $j$  should meet two conditions: it is not a critical

119 component and components  $i$  and  $j$  do not form a cut set.

120 Assume component  $i$  is non-critical. When it fails, the cost of PM on other components is obtained by

$$121 \quad C_i^P(t) = \sum_{j=1, j \neq i}^n c_{pj} Pr[x_j(t) = 1] Pr[\phi(0_i, 0_j, \mathbf{1}_{ij})=1], \quad (3)$$

122 where  $(0_i, 0_j, \mathbf{1}_{ij})$  represents both components  $i$  and  $j$  stop working while the other components are  
123 working. The system is still working if a non-critical component fails. So  $Pr[\phi(0_i, 0_j, \mathbf{1}_{ij})=1]$  is the  
124 probability that the system does not fail when component  $j$  is selected for PM, which implies that component  
125  $j$  should meet two aforementioned conditions.

126 We can derive some properties of the total expected maintenance cost of the system as follows.

### 127 **Property 1**

128 (1) Assume that the maintenance cost and properties of components  $i$  and  $l$  are the same. If  
129  $Pr[x_i(t) = 1] > Pr[x_l(t) = 1]$ , then  $C(0_i, t) > C(0_l, t)$ .

130 (2) Assume that the reliabilities of components  $i$  and  $l$  are the same. If  $c_{s,i} Pr[\phi(0_i, \mathbf{1}) = 0] + c_i >$   
131  $c_{s,l} Pr[\phi(0_l, \mathbf{1}) = 0] + c_l$  and,  $c_{pi} < c_{pl}$ , then  $C(0_i, t) > C(0_l, t)$ .

132 *The proof of this property and those of the other properties are given in Appendix.*

133 The first part in Property 1 shows that the expected cost function caused by a component failure relates  
134 to the reliability of the failed components. When all other conditions are kept constant, the higher the reliability  
135 of the failed components, the greater the expected total cost of the system due to the failure of the components.

136 The second part in Property 1 shows that when component reliability is not considered, the cost of  
137 repairing a component and the system due to the failure of a component will positively affect the expected  
138 total cost of the system. However, the PM cost of the failed components will negatively affect the total cost,  
139 which can be interpreted as follows: If the cost of PM on a component is low, it is not suitable for CM. In other  
140 words, when a component fails, the total expected maintenance cost is higher than the PM cost on other  
141 components.

## 142 **3 Cost-informed component maintenance index**

### 143 *3.1 Definitions and some properties*

144 This section studies the impact of the cost of maintaining non-failed components on the cost of system  
145 maintenance while a failed component is being repaired. We first investigate the situation of the failed

146 components: whether the failed component is a critical component or not.

147 **Definition 1** Assuming component  $i$  is critical, when it fails, the impact of component  $j$  on the maintenance  
148 cost of the system can be defined by

$$149 \quad I_{j|i}^C = -\frac{\partial C(0_i, p(t))}{\partial p_j(t)}. \quad (4)$$

150 **Definition 2** Assuming component  $i$  is non-critical, when it fails, the impact of component  $j$  on the  
151 maintenance cost of the system can be defined by

$$152 \quad I_{j|i}^C = -\phi(0_i, 0_j, \mathbf{1}_{ij}) \frac{\partial C(0_i, p(t))}{\partial p_j(t)}, \quad (5)$$

153 where  $(0_i, 0_j, \mathbf{1}_{ij})$  represents components  $i$  and  $j$  stop working and all the other components are working;  
154  $\phi(0_i, 0_j, \mathbf{1}_{ij})$  is able to restrict critical components so that critical components cannot be selected for PM.

155 We refer the  $I_{j|i}^C$  of component  $i$  to as the Cost-Informed Component Maintenance Index (CICMI). If a  
156 component  $i$  fails, CICMI suggests the magnitude of the impact of the cost due to maintaining component  $j$   
157 on the expected total cost when component  $j$  is selected for PM. One may then rank the values of  $I_{j|i}^C$  in  
158 ascending order, which prioritizes components for PM to reduce the total cost of maintaining the system.

159 When component  $i$  fails, other components can be ranked in terms of the priority for PM according to  
160  $I_{j|i}^C$ . The best CICMI matrix for PM based on cost can be given by

$$161 \quad \mathbf{J}_i = \left[ I_{j_{(1)}|i}^C, I_{j_{(2)}|i}^C, \dots, I_{j_{(n-1)}|i}^C \right], \quad (6)$$

162 where  $I_{j_{(k)}|i}^C$  decreases in  $k$ .  $\mathbf{J}_i$  suggests which component  $j$  may be selected for PM so that the total cost  
163 of maintaining the system can be minimized, given that component  $i$  has failed.

164 The priority ranking of components selected for PM can be given by

$$165 \quad \mathbf{O}_i^C = \{j_{(1)}, j_{(2)}, \dots, j_{(n-1)}\}, \quad (7)$$

166 where  $j_{(n-1)}$  represents component  $j$  corresponding to  $\mathbf{J}_i$  at the  $n-1$  position. This set can help  
167 maintenance analysts make judgments. They need to consider not only the cost of maintaining each individual  
168 component but also the cost of maintaining the entire system. PM decisions can be made more specifically for  
169 the failure of different components.

170 Similar to Property 1, we can derive some properties of CICMI as follows.

171 **Property 2**



172 (1) Assume that components  $j$  and  $h$  have the same reliability and maintenance cost. When component  $i$   
 173 fails, if  $p_j(t) < p_h(t)$ , then  $I_{j|i}^C \geq I_{h|i}^C$ .

174 (2) Assume that the reliability values of components  $j$  and  $h$  are the same. When a component  $i$  fails, if  
 175  $c_{p_h} > c_{p_j}$ ,  $c_{s,j} Pr[\phi(0_j, \mathbf{1}) = 0] + c_j > c_{s,h} Pr[\phi(0_h, \mathbf{1}) = 0] + c_h$ , then  $I_{j|i}^C \geq I_{h|i}^C$ .

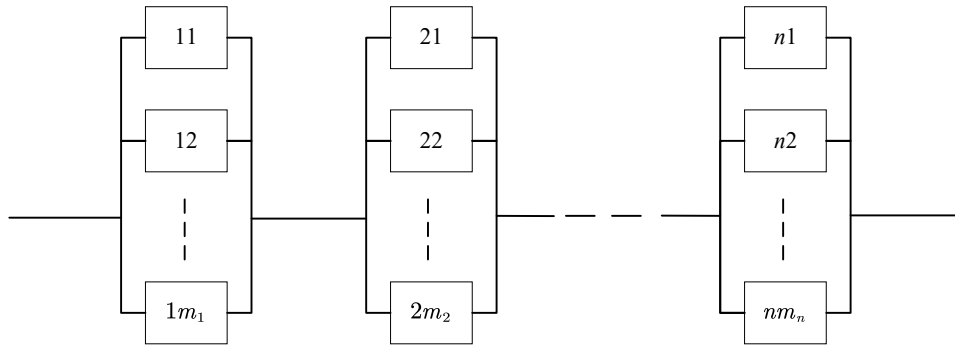
176 The first part in Property 2 means that when we do not consider the cost, it is a better decision for us to  
 177 maintain the current components with lower reliability. The second part in Property 2 means that when  
 178 reliability is not considered, it is more appropriate to perform PM on components with lower PM cost but  
 179 higher in the sum of the cost of system failure and the cost of repairing failed components.

180 **Property 3** For the failure situations of two different components, assume that (1) the states of the remaining  
 181 components except for the two components remain the same, and (2) only one of components  $i$  and  $l$  may  
 182 fail. If  $p_i(t) < p_l(t)$ , then  $I_{j|i}^C(x_l(t) = 1) > I_{j|l}^C(x_i(t) = 1)$ .

183 The meaning of Property 3 in reality can be expressed as repairing components with lower reliability is  
 184 more valuable.

### 185 3.2 Discussions on series-parallel and parallel-series systems

186 This subsection uses two series-parallel systems and a parallel-series system to illustrate the proposed  
 187 method, as shown in Figs. 1, 2, and 3, respectively.



188  
 189 **Fig. 1** A series-parallel system

190 In Fig.1, we can see that there is no critical component in the series-parallel system and  $c_{s,i}$  will not be  
 191 incurred. The expected cost of the system is

$$192 C(t) = \sum_{i=1}^n \{c_i + C_i^P(t)\} Pr[x_i(t) = 0]. \quad (8)$$

193 The expected cost is derived as follows

$$194 C(t) = \{c_{11} + C_{11}^P(t)\}(1 - p(x_{11})) + \{c_{12} + C_{12}^P(t)\}(1 - p(x_{12})) + \dots + \{c_{nm_n} + C_{nm_n}^P(t)\}(1 - p(x_{nm_n})).$$

195 The total number of components is  $m_1 + m_2 + \dots + m_n = \sum_{a=1}^n m_a = M$ . We denote  $x_i = x_j = x_k =$   
 196  $\{x_{11}, x_{12}, \dots, x_{1m_1}, x_{21}, x_{22}, \dots, x_{2m_2}, \dots, x_{n1}, \dots, x_{nm_n}\}$ , where  $i = j = k = 1, 2, \dots, M$ . That is, the  
 197 components are numbered according to the order of the parallel group set, from top to bottom, and from left  
 198 to right as 1, 2, 3, ..., M.

199 If  $m_a > 2$ , for  $a = 1, 2, \dots, n$ , or if there is no second-order cut set in the system, then for any  
 200 component  $i$  and component  $j$ ,  $\phi(0_i, 0_j, \mathbf{1}_{ij}) = 1$  holds. Plugging it into Equation (3) and Equation (5), we  
 201 have

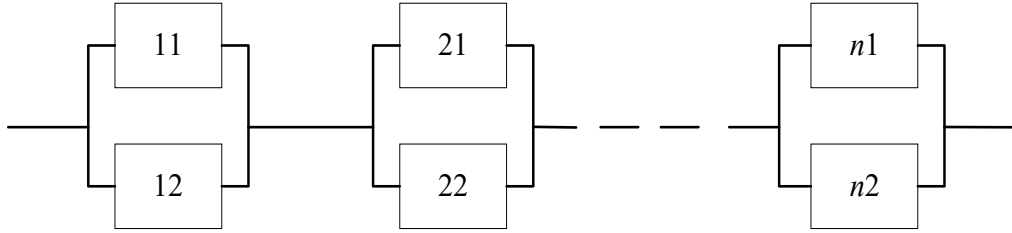
$$202 \quad C_i^P(t) = \sum_{j=1, j \neq i}^n c_{p_j} Pr[x_j(t) = 1], \quad (9)$$

203 and

$$204 \quad I_{j|i}^C = - \frac{\partial C(0_i, p(t))}{\partial p_j(t)} = - \frac{\partial \left\{ \begin{aligned} & \{c_1 + C_1^P(t)\}(1 - p(x_1)) + \{c_2 + C_2^P(t)\}(1 - p(x_2)) + \dots \\ & + \{c_{i-1} + C_{i-1}^P(t)\}(1 - p(x_{i-1})) + \{c_{i+1} + C_{i+1}^P(t)\}(1 - p(x_{i+1})) \end{aligned} \right\}}{\partial p_j(t)}$$

$$205 \quad = c_j + C_j^P(t) - c_{p_j} \left\{ \sum_{k=1, k \neq j, i}^M (1 - p_k(t)) + 1 \right\} = c_j + \sum_{k=1, k \neq i, j}^M c_{p_k} p_k(t) - c_{p_j} \left\{ \sum_{k=1, k \neq j, i}^M (1 - p_k(t)) + 1 \right\}. \quad (10)$$

206 If  $m_a = 2$ ,  $a = 1, 2, \dots, n$ , i.e., two components are connected in parallel, as shown in Fig.2.



207  
 208 **Fig. 2** series-parallel system when  $m_a = 2$

209 If one of the two components in parallel fails, PM cannot be carried out. The component in parallel with  
 210 component  $j$  is component  $o$ . Then we obtain

$$211 \quad I_{j|i}^C = - \frac{\partial C(0_i, p(t))}{\partial p_j(t)}$$

$$212 \quad = - \frac{\partial \left\{ \{c_{i1} + C_{i1}^P(t)\}(1 - p_{i1}(t)) + \{c_{i2} + C_{i2}^P(t)\}(1 - p_{i2}(t)) + \dots + \{c_{iM} + C_{iM}^P(t)\}(1 - p_{iM}(t)) \right\}}{\partial p_j(t)}$$

$$213 \quad = c_j + \sum_{k=1, k \neq i, j, o}^{2n} c_{p_k} p_k(t) - c_{p_j} \left\{ \sum_{k=1, k \neq j, i, o}^{2n} (1 - p_k(t)) + 1 \right\}. \quad (11)$$

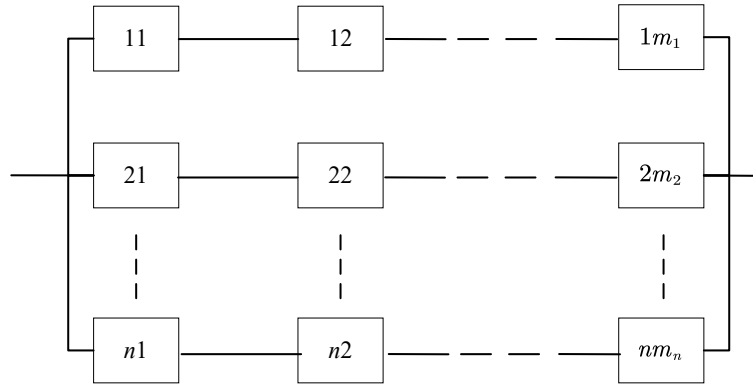


Fig. 3 parallel-series system

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In Fig. 3, we give the structure of the parallel system. Apparently, if a component has failed and PM is performed on another component, the system will not fail. This case is similar to the series -parallel system for  $m_a > 2$  . i.e.,  $I_{j|i}^c = c_j + \sum_{k=1, k \neq i, j}^M c_{p_k} p_k(t) - c_{p_j} \{ \sum_{k=1, k \neq j, i}^M (1 - p_k(t)) + 1 \}$ , where  $i = j = k = \{x_{11}, x_{12}, \dots, x_{1m_1}, x_{21}, x_{22}, \dots, x_{2m_2}, \dots, x_{n1}, \dots, x_{nm_n}\}$ .

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## 4 Optimization model of CICMI for PM policies

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### 4.1 Analysis of PM policies

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If a component is non-critical, the failure will not cause the system to fail. This leads to Policy 1 for system failure. Whatever a component is non-critical or critical, the failure of a component can be immediately located. This leads to Policy 2 for component failure. In the following, we give detailed discussions.

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**Policy 1.** The failure of a component cannot be immediately identified. But if the system fails, repairmen will check the system to locate the cause of the failure. The reason for the failure of the system may be due to the failed components containing critical components, or it may be due to the failed components being all non-critical components but constituting a cut set. Assume that there are  $n_0$  minimal cut sets in the system. The set of components  $i_1, i_2, \dots, i_{m_i}$  is the  $i$ th minimum cut set. The number of components in the cut set is  $m_i$ . This means that the failure of all components of this set will cause the system to fail. Therefore, when components  $i_1, i_2, \dots, i_{m_i}$  fail, they are maintained and the system has to stop working. In this situation, PM can be performed on other components.

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234

235

Generally, under Policy 1, the system fails because at least one minimal cut set failed, and the PM can be performed on all other components. The cost incurred in time interval  $(0, t)$  is composed of three components: the cost of repairing the system due to the failures of the  $n_0$  minimal cut sets, the cost of repairing each

236 component in the failed minimal cut sets, and the cost of all components in the system except the component  
 237 in the failed minimal cut sets. Thus, we have

$$238 \quad C(t) = \sum_{i=1}^{n_0} \left\{ c_{s,i} + \sum_{j=1}^{m_i} c_{i_j} + \sum_{z=1}^{n-m_i} c_{p_z} Pr[x_z = 1, t] \right\} Pr[0_{i_1}, 0_{i_2}, \dots, 0_{i_{m_i}}], \quad (12)$$

239 where  $c_{s,i}$  is the expected cost per system failed, due to the failure of the  $i$ th minimum cut set, and  $c_{i_j}$  is  
 240 the expected cost per failure of component  $i_j$ .  $\sum_{z=1}^{n-m_i} c_{p_z}$  represents the sum of cost on PM for components  
 241 that are not included in the  $i$ th cut set.  $Pr[0_{i_1}, 0_{i_2}, \dots, 0_{i_{m_i}}]$  represents the probability that the cut set  
 242  $\{i_1, i_2, \dots, i_{m_i}\}$  failed. When a set of components composed of a cut set fails, the impact of a component  $j$  on  
 243 the maintenance cost of the system can be defined by

$$244 \quad I_{j|i_1, i_2, \dots, i_{m_i}}^C(t) = \frac{-\partial C(0_{i_1}, 0_{i_2}, \dots, 0_{i_{m_i}}, p(t))}{\partial p_j(t)}. \quad (13)$$

245 For specific application scenarios, if components  $\{i_1, i_2, \dots, i_{m_i}\}$  fail, we can choose the component with  
 246 the largest  $I_{j|i_1, i_2, \dots, i_{m_i}}^C(t)$  as the first component to perform PM because this component can minimize the  
 247 total cost. Then, according to the ranking of  $I_{j|i_1, i_2, \dots, i_{m_i}}^C(t)$ , we can select components for PM.

248 Similar to Property 3, we give the property of CICMI under Policy 1 as follows.

249 **Property 4** Suppose a system failure is caused by the failures of two different cut sets. Assume that (1)  
 250 the states of the remaining components except for the components included in cut sets  $k$  and  $l$  remain the  
 251 same, (2) component  $j$  does not participate in forming the minimum cut sets  $k$  and  $l$ , and (3) only one of  
 252 cut sets  $k$  and  $l$  can cause the system to fail. If  $Pr[0_{k_1}, 0_{k_2}, \dots, 0_{k_{m_k}}] > Pr[0_{l_1}, 0_{l_2}, \dots, 0_{l_{m_l}}]$ , then

$$253 \quad I_{j|k_1, k_2, \dots, k_{m_k}}^C(t) > I_{j|l_1, l_2, \dots, l_{m_l}}^C(t).$$

254 **Policy 2.** The failure of a component can be immediately identified. While CM on the failed component  
 255 is being performed, it can perform PM on other components. If the failed component is critical, PM can be  
 256 performed on all other components. However, if the failed components are non-critical components, it requires  
 257 that the components with PM cannot form a cut set.

258 If components with PM performed constitute cut sets, then the system will fail and results in increased  
 259 maintenance cost. The total expected system cost function in which multiple components can be performed on  
 260 maintenance is given by

261 
$$C^S(t) = \sum_{i=1}^n \left\{ \{c_{s,i} \Pr[\phi(0_i, \mathbf{1}) = 0] + c_i + C_i^{SP}(t)\} \Pr[x_i(t) = 0] \right\}, \quad (14)$$

262 
$$C_i^{SP}(t) = \sum_{z=1}^m c_{p_{jz}} \Pr[x_{jz}(t) = 1] \Pr[\phi(0_i, 0_{j_1}, \dots, 0_{j_{z-1}}, \mathbf{1}_{i,j_1,j_2,\dots,j_{z-1}}) = 1], \quad (15)$$

263 where  $C_i^{SP}(t)$  represents the PM cost of the system when component  $i$  fails. The maximum number of  
 264 components to be performed on PM is  $m$ .  $(0_i, 0_{j_1}, \dots, 0_{j_{z-1}}, \mathbf{1}_{i,j_1,j_2,\dots,j_{z-1}})$  represents those components  
 265  $i, j_1, j_2, \dots, j_{z-1}$  stop working while all the other components are working. Therefore, Equation (14) takes into  
 266 account the situation of the multiple components' PM at the same time, which is related to the component  
 267 structure in the system and can affect the PM plan.

268 Similarly, we can obtain the CICMI under the condition of the multiple components' maintenance at the  
 269 same time. Assuming component  $i$  is critical or non-critical, when it fails, the impact of component  $j$  on the  
 270 maintenance cost of the system can be defined by

271 
$$I_{j|i}^{SC} = - \frac{\partial C^S(0_i, p(t))}{\partial p_j(t)}, \quad (16)$$

272 and

273 
$$I_{j|i}^{SC} = - \phi(0_i, 0_j, \mathbf{1}_{ij}) \frac{\partial C^S(0_i, p(t))}{\partial p_j(t)}, \quad (17)$$

274 respectively.

#### 275 4.2 Optimization model for multiple components' PM

276 We assume PM is performed on only two components. When the component  $i$ , which can be critical or  
 277 non-critical, fails, the impact of components  $j$  and  $k$  on the maintenance costs of the system can be defined  
 278 by

279 
$$I_{j,k|i}^C = - \frac{\partial^2 C(0_i, p(t))}{\partial p_j(t) \partial p_k(t)}, \quad (18)$$

280 and

281 
$$I_{j,k|i}^C = - \phi(0_i, 0_j, \mathbf{1}_{ij}) \phi(0_i, 0_k, \mathbf{1}_{ik}) \frac{\partial^2 C(0_i, p(t))}{\partial p_j(t) \partial p_k(t)}, \quad (19)$$

282 respectively, where components  $j$  and  $k$  are any two indexes of the  $n - 1$  components, then there are  $C_{n-1}^2$   
 283 combinations. Different sets of components  $j, k$  and  $l$  will get the corresponding  $I_{j,k|i}^C$ . The combinations are

284 ranked according to the descending order of the value of  $I_{j,k|i}^C$  to form a set  $\mathbf{O}_{2|i}^C$ .  $\mathbf{O}_{2|i}^C =$   
285  $\{\{j, k\}_{(1)}, \{j, k\}_{(2)}, \dots, \{j, k\}_{(C_{n-1}^2)}\}$ , where  $\{j, k\}_{(1)}$  indicates that the combination of components  $j$  and  $k$   
286 maximizes the value of  $I_{j,k|i}^C$ . Selecting the first combination of PM can reduce the system maintenance cost  
287 to the greatest extent.

288 PM is performed on only three components. Similarly, we can obtain

$$289 \quad I_{j,k,l|i}^C = -\frac{\partial^3 C(0_i, p(t))}{\partial p_j(t) \partial p_k(t) \partial p_l(t)}, \quad (20)$$

290 and

$$291 \quad I_{j,k,l|i}^C = -\phi(0_i, 0_j, \mathbf{1}_{ij})\phi(0_i, 0_k, \mathbf{1}_{ik})\phi(0_i, 0_l, \mathbf{1}_{il})\frac{\partial^3 C(0_i, p(t))}{\partial p_j(t) \partial p_k(t) \partial p_l(t)} \quad (21)$$

292 where components  $j, k,$  and  $l$  are any three of the  $n - 1$  components, then there are  $C_{n-1}^3$  combinations.  
293 The combinations are obtained according to the descending order of the value of  $I_{j,k,l|i}^C$  to form a set  $\mathbf{O}_{3|i}^C =$   
294  $\{\{j, k, l\}_{(1)}, \{j, k, l\}_{(2)}, \dots, \{j, k, l\}_{(C_{n-1}^3)}\}$ , where  $\{j, k, l\}_{(1)}$  indicates that the combination of components  $j, k$   
295 and  $l$  that maximise  $I_{j,k,l|i}^C$ ,  $\{j, k, l\}_{(2)}$  and indicates that the combination of components  $j, k$  and  $l$  that  
296 make  $I_{j,k,l|i}^C$  the second largest, and so on.

297 When performing PM, we often not only perform PM on one component, but also on multiple components  
298 to improve system reliability. As such, we investigate the impact on the total cost of maintaining a group of  
299 components. Generalizing to  $k$  components, we can also obtain

$$300 \quad I_{j_1, j_2, \dots, j_k|i}^C = -\frac{\partial^k C(0_i, p(t))}{\partial p_{j_1}(t) \partial p_{j_2}(t) \dots \partial p_{j_k}(t)}, \quad (22)$$

301 and

$$302 \quad I_{j_1, j_2, \dots, j_k|i}^C = -\phi(0_i, 0_{j_1}, \mathbf{1}_{ij_1})\phi(0_i, 0_{j_2}, \mathbf{1}_{ij_2}) \dots \phi(0_i, 0_{j_k}, \mathbf{1}_{ij_k})\frac{\partial^k C(0_i, p(t))}{\partial p_{j_1}(t) \partial p_{j_2}(t) \dots \partial p_{j_k}(t)}, \quad (23)$$

303 respectively, where  $j_1, j_2, \dots, j_k (k < n - 1)$  are any  $k$  of the  $n - 1$  components. There are  $C_{n-1}^k$   
304 combinations. The combinations are ranked according to the descending order of the value of  $I_{j_1, j_2, \dots, j_k|i}^C$  to  
305 form a set  $\mathbf{O}_{k|i}^C = \{\{j_1, j_2, \dots, j_k\}_{(1)}, \{j_1, j_2, \dots, j_k\}_{(2)}, \dots, \{j_1, j_2, \dots, j_k\}_{(C_{n-1}^k)}\}$ , where  $\{j_1, j_2, \dots, j_k\}_{(1)}$   
306 indicates that the combination of components  $j_1, j_2, \dots, j_k$  that make  $I_{j_1, j_2, \dots, j_k|i}^C$  the largest.

307 It is still considered that maintenance should be carried out one by one. From the perspective of the system,

308 what is the optimal number of components for PM? Consequently, we may as well compare the combinations  
 309 in sets  $\mathbf{O}_{1|i}^C, \mathbf{O}_{2|i}^C, \dots, \mathbf{O}_{k|i}^C$  according to the corresponding CICMI to select the maximum value.

310 In applications, it may be more common to consider specific cost constraints in maintenance policies.  
 311 Therefore, this article gives the arrangement of maintaining components according to cost constraints.

312 When one component fails, to perform PM on other components one by one, we need to solve the  
 313 following integer programming.

$$314 \quad \max \sum_{j=1, j \neq i}^n I_{j|i}^C z_j, \quad (24)$$

$$315 \quad \text{subject to } \sum_{j=1, j \neq i}^n c_j z_j \leq C,$$

316 where  $c_j$  is the cost of the PM component  $j$ ,  $C$  is the total cost constraint of PM,  $z_j$  is the decision variable  
 317 representing whether component  $j$  should be chosen for PM and it can only be 0 or 1. Subsequently,  
 318  $\sum_{j=1, j \neq i}^n z_j$  is expressed as the total number of components that are performed on PM. For policy 1 above, the  
 319 integer programming can be changed to:

$$320 \quad \max \sum_{j=1, j \neq i_1, i_2, \dots, i_{m_i}}^n I_{j|i_1, i_2, \dots, i_{m_i}}^C z_j, \quad (25)$$

$$321 \quad \text{subject to } \sum_{j=1, j \neq i_1, i_2, \dots, i_{m_i}}^n c_j z_j \leq C.$$

322 This integer programming can solve the problem of PM plan when cut sets cause the system to fail.

323 The above integer programming problem cannot solve the optimization of the number of components for  
 324 PM. For policy 2, when considering multiple components for PM, the difference between the selection of  
 325 maintenance components here and the selection of the above maintenance plan lies in the need to investigate  
 326 whether the failed components are critical components. If a critical component,  $i$ , say, fails, PM can be  
 327 performed on the other components. When component  $i$  is a non-critical component, the other non-critical  
 328 components for PM cannot form a cut set and cause system failure. Subsequently, we construct the  
 329 corresponding integer programming model.

$$330 \quad \max \phi(0_i, x_{j_1}, \dots, x_{j_n}, \mathbf{1}_{i, j_1, j_2, \dots, j_n}) \sum_{j=1, j \neq i}^n I_{j|i}^{SC} z_j, \quad (26)$$

$$331 \quad \text{subject to } \sum_{j=1, j \neq i}^n c_j z_j \leq C,$$

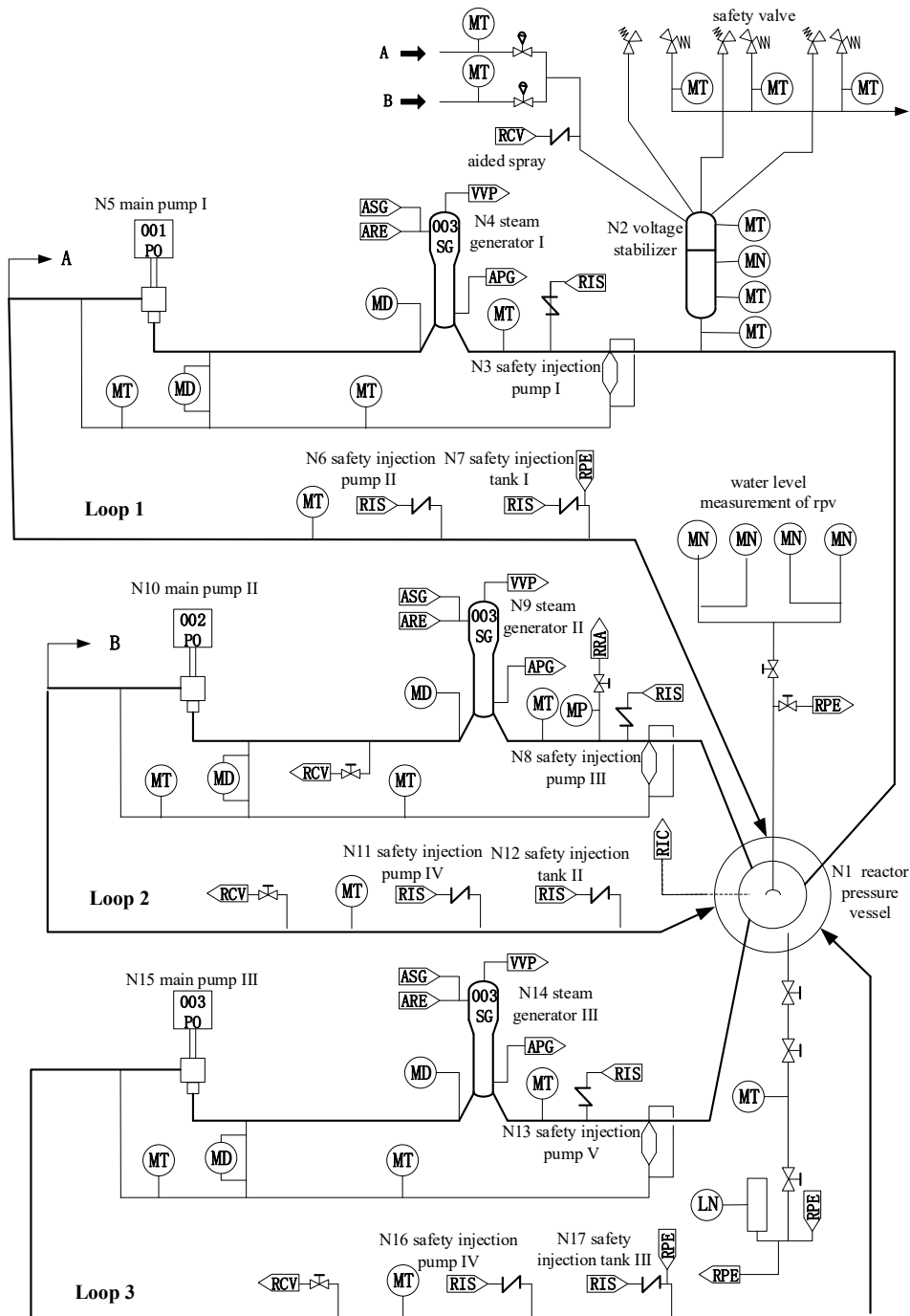
332 where  $z_j$  indicates that the PM component  $j$  is selected, then it is 1, otherwise it is

333  $0. \phi(0_i, x_{j_1}, \dots, x_{j_n}, \mathbf{1}_{i,j_1,j_2,\dots,j_n})$  ensures that the selected PM components will not cause system to fail.

## 334 **5 Application to reactor coolant system**

335 In this section, we use a reactor coolant system (Fig. 4) to illustrate the proposed method. As the most  
336 important system of nuclear power plants, the main coolant system may cause huge economic losses and  
337 serious social impact if a critical component fails. PM on the main coolant system can reduce the probability  
338 of system failure, reduce maintenance cost, and therefore avoid the negative impact on society. This section  
339 uses the proposed CICMI to analyze the reactor coolant system and further illustrates the application and  
340 effectiveness of CICMI.





342 **Fig. 4** Schematic diagram of main coolant system

343 Fig. 4 shows the system components of the reactor coolant system. The structure of the main coolant  
 344 system is quite complex. It can be seen from Fig. 4 that there are three loops in the system. While the whole  
 345 system is still running and if a component in one loop fails, the two other loops are operating and will not be  
 346 affected by the failure of the component.

347 Table 1 lists the 17 main components of the system. Among the main components, loop 1 consists of  
 348 components N2, N3, N4, N5, N6, and N7. Loop 2 consists of components N8, N9, N10, N11, and N12. Loop

349 3 consists of components N13, N14, N15, N16 and N17. The components of a loop are connected in series,  
 350 and the loops are in parallel. Component N1 is a critical component, so its failure causes the entire system to  
 351 fail. The repair cost, system failure cost, and PM cost for each component are shown in Table 2.

352 **Table 1** The major components

Code	Name	Code	Name
N1	pressure reactor reaction vessels	N10	main pump II
N2	voltage stabilizer	N11	safety injection pump IV
N3	safety injection pump I	N12	safety injection tank II
N4	steam generator I	N13	safety injection pump V
N5	main pump I	N14	steam generator III
N6	safety injection pump II	N15	main pump III
N7	safety injection tank I	N16	safety injection pump IV
N8	safety injection pump III	N17	safety injection tank III
N9	steam generator II		

353  
 354

**Table 2** Reactor coolant system related costs

NO.	Code	$c_{s,i}$	$c_i$	$c_{pi}$	NO.	Code	$c_{s,i}$	$c_i$	$c_{pi}$
1	N1	27896	33157	21364	10	N10	32562	29875	15533
2	N2	23562	25752	17654	11	N11	13245	12864	8873
3	N3	13245	12864	8873	12	N12	29345	13453	10743
4	N4	35623	22245	11863	13	N13	13245	12864	8873
5	N5	32562	29875	15533	14	N14	35623	22245	11863
6	N6	13245	12864	8873	15	N15	32562	29875	15533
7	N7	29345	13453	10743	16	N16	13245	12864	8873
8	N8	13245	12864	8873	17	N17	29345	13453	10743
9	N9	35623	22245	11863					

355 The Weibull distribution is widely used in reactor systems (Prabhakar et al., 2004). We assume that the  
 356 failure time of component  $i$  follows the two-parameter Weibull distribution  $W(t; \theta_{1i}, \gamma_{1i})$ , and repair time  
 357 follows the Weibull distribution  $W(t; \theta_{2i}, \gamma_{2i})$ . Table 3 lists the scale and shape parameters of each  
 358 component's time to failure and repair time.

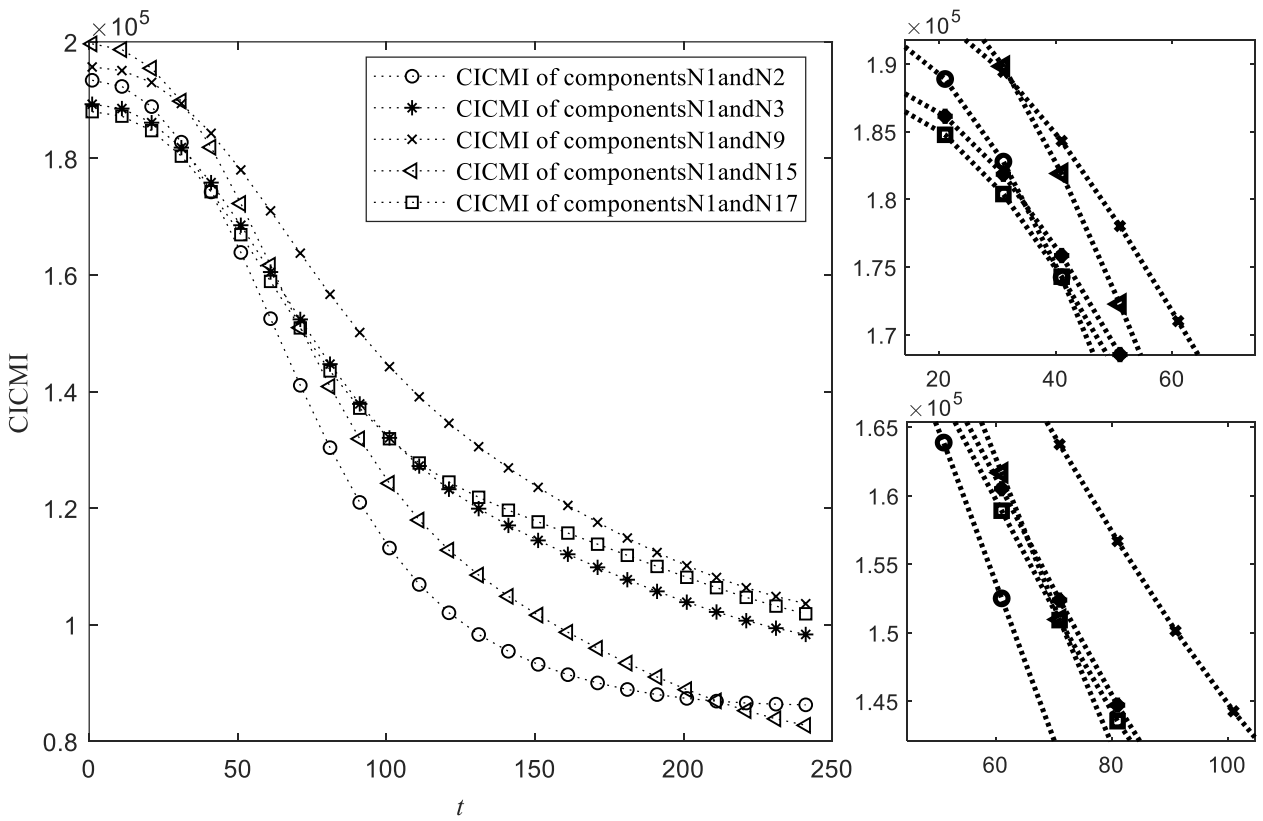
359 **Table 3** The scale and shape parameters of each component's failure time and repair time.

NO.	Code	$\theta_{1i}$	$\gamma_{1i}$	$\theta_{2i}$	$\gamma_{2i}$	NO.	Code	$\theta_{1i}$	$\gamma_{1i}$	$\theta_{2i}$	$\gamma_{2i}$
1	N1	2150	3.46	12	2.78	10	N10	880	2.14	20	2.13
2	N2	250	3.92	7	2.12	11	N11	2600	2.03	8	2.37
3	N3	2600	2.03	8	2.37	12	N12	180	2.43	10	2.23
4	N4	100	2.36	5	3.12	13	N13	2600	2.03	8	2.37
5	N5	880	2.14	20	2.13	14	N14	100	2.36	5	3.12
6	N6	2600	2.03	8	2.37	15	N15	880	2.14	20	2.13
7	N7	180	2.43	10	2.23	16	N16	2600	2.03	8	2.37
8	N8	2600	2.03	8	2.37	17	N17	180	2.43	10	2.23
9	N9	100	2.36	5	3.12						

360 The CICMI of a component relates to its own PM costs and repair cost when a component fails. As  
 361 maintenance cost increase, CICMI increases. This implies that if a component fails and incurs higher

362 maintenance cost, it is more valuable to perform PM. When a component fails, the CICMI relates to the  
 363 component location in the system. The impact of the component location for PM on the value of CICMI  
 364 depends only on whether the component is a critical component or not. In the following, we will conduct a  
 365 more specific analysis on the CICMI under the failure of critical components and non-critical components, as  
 366 shown in Fig. 5 and Fig.6.

367 Fig. 5 is for the critical component N1 (pressure reactor reaction vessels). Because the CICMI of the  
 368 components of the same type are the same, we only select one of the same types for drawing. Fig. 6 is for the  
 369 non-critical components N2 (voltage stabilizer), N3 (safety injection pump), N4 (steam generator), N5 (main  
 370 pump), and N7 (safety injection tank).



371  
 372 **Fig. 5** CICMI when critical component N1 fails

373 Fig. 5 shows the CICMI over time when the critical component N1 fails. CICMI is affected by not only  
 374 the cost associated with its own PM components but also the reliability of other component selected for PM.  
 375 Obviously, the CICMI curves of different components are interleaved with each other. Consequently, we can  
 376 find that the priority of PM components sorted according to CICMI has changed over time as in Table 4. This  
 377 further shows that the model is very useful, and PM can be more reasonably arranged according to the priority  
 378 of specific time, to reduce cost as much as possible.

379

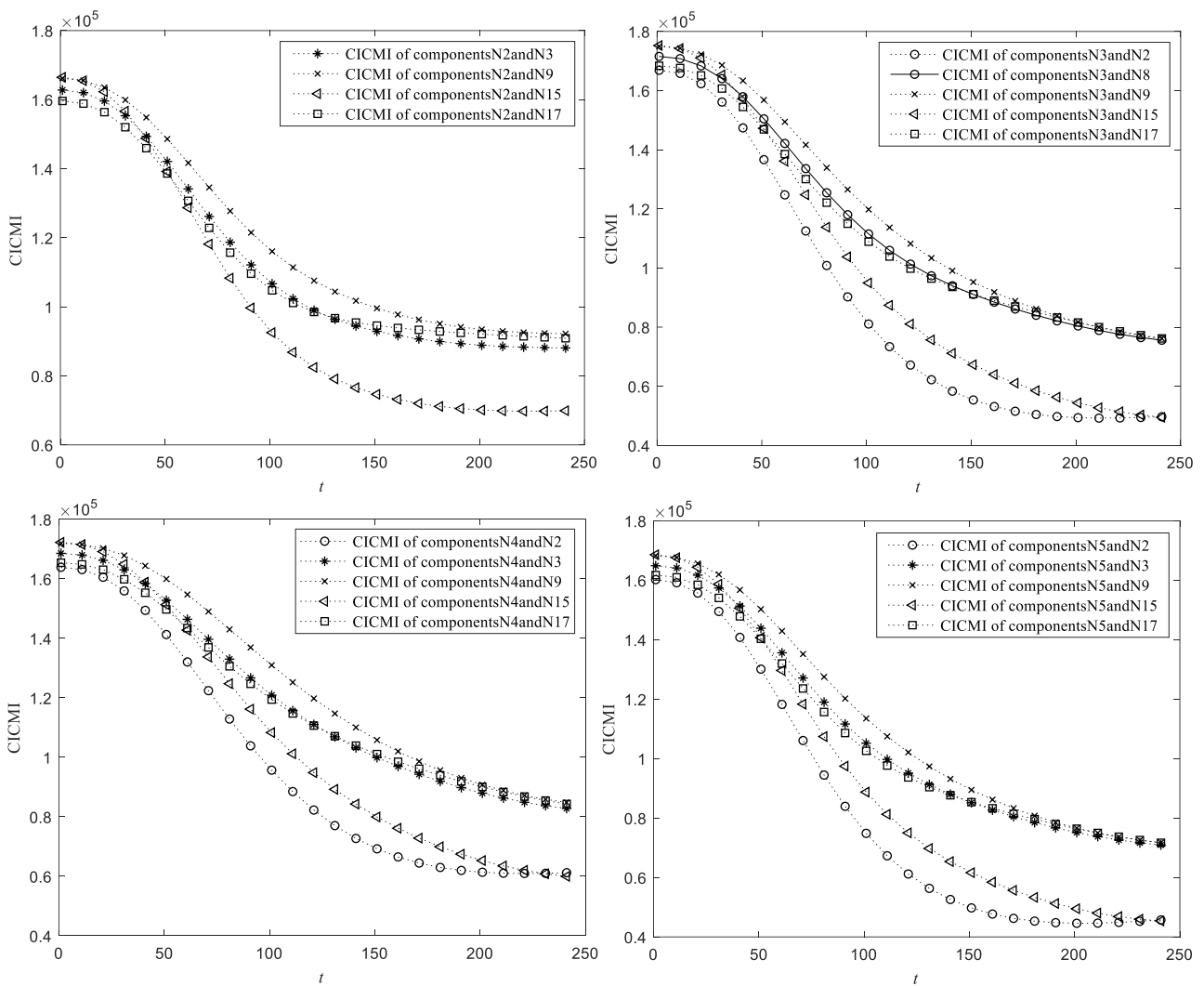
**Table 4** PM priority  $O_{N1}^C$  at different times under Weibull distribution (critical component N1 fails)

$t$	$O_{N1}^C$
10	N15, N9, N2, N3, N17
35	N9, N15, N2, N3, N17
50	N9, N15, N3, N17, N2
65	N9, N3, N15, N17, N2
80	N9, N3, N17, N15, N2
200	N9, N17, N3, N15, N2
250	N9, N17, N3, N2, N15

380

381 When the non-critical redundant components N2, N3, N4, N5 and N7 fail, the CICMI for the

382 corresponding components of the PM is shown in Fig. 6.



383

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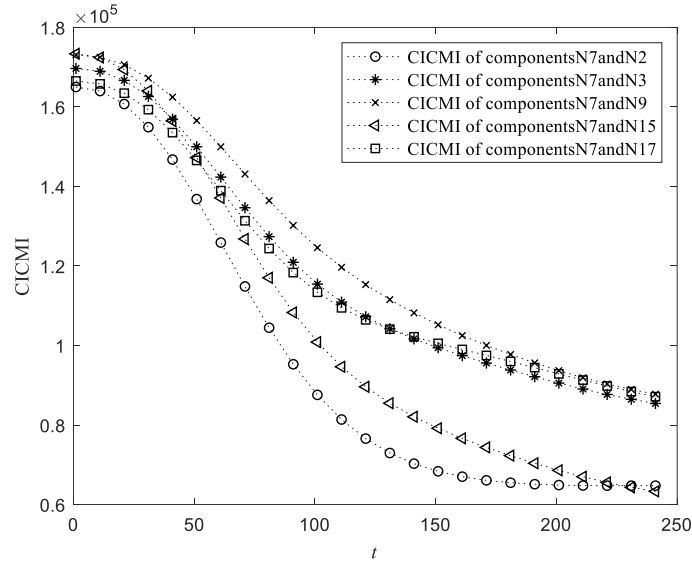


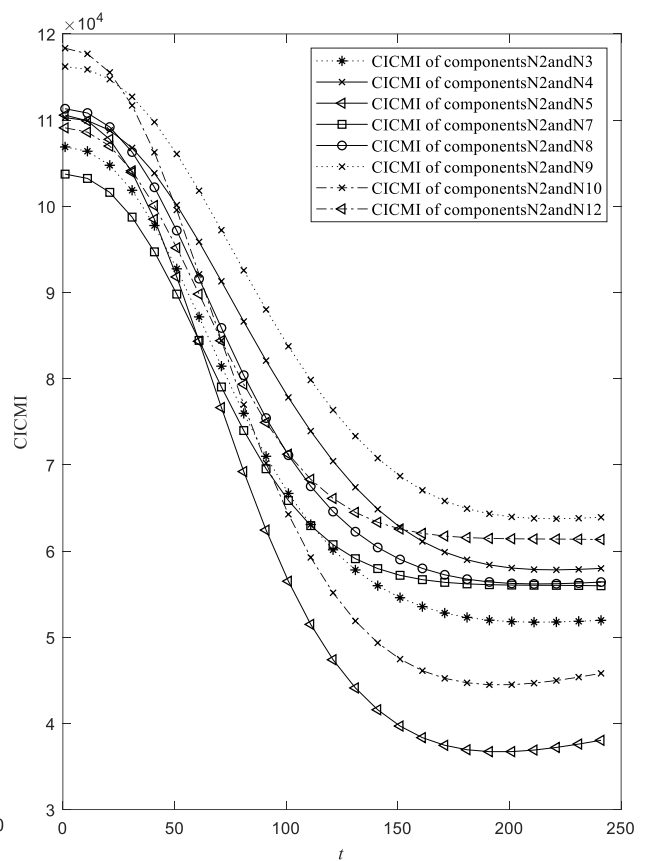
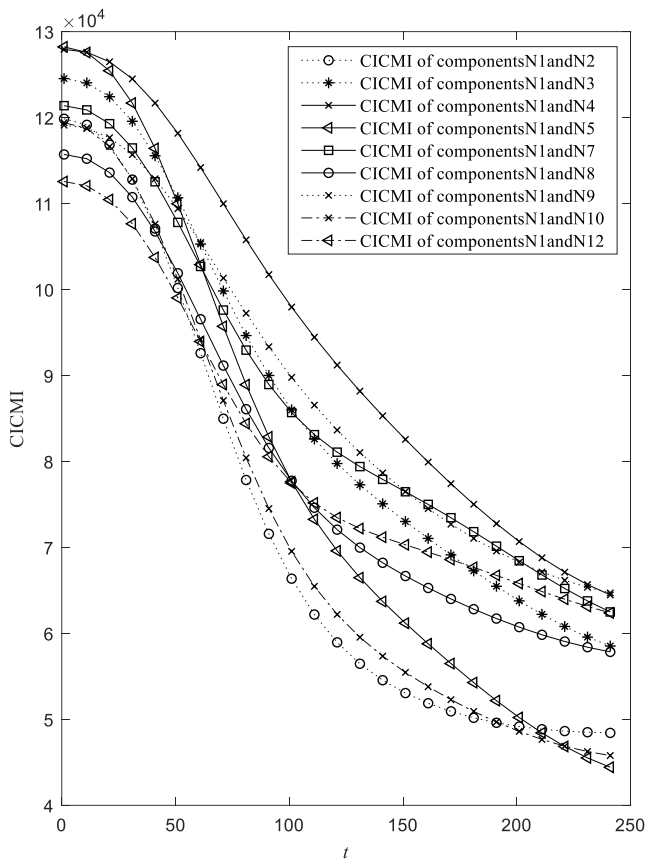
Fig. 6 CICMI when non-critical components fail

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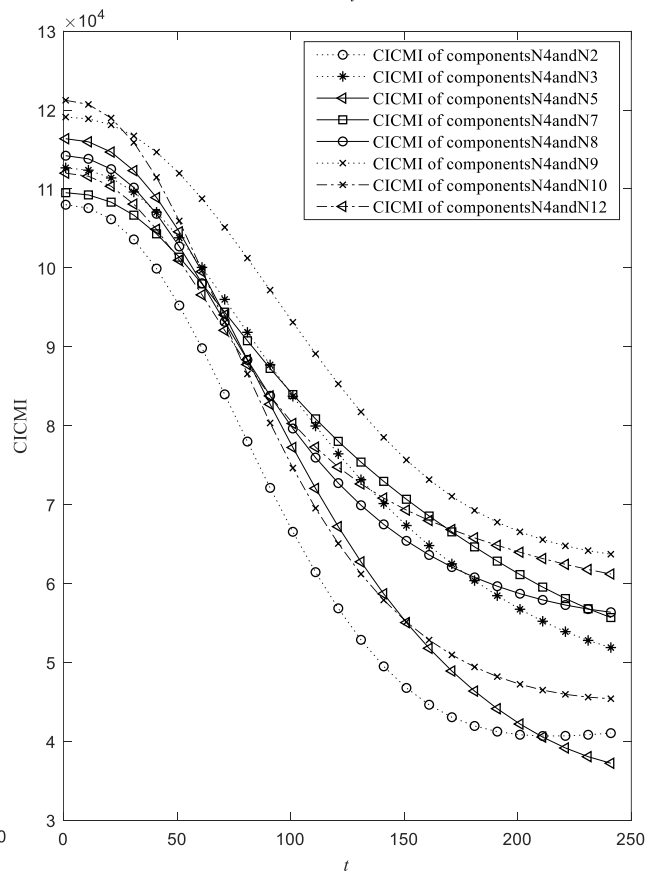
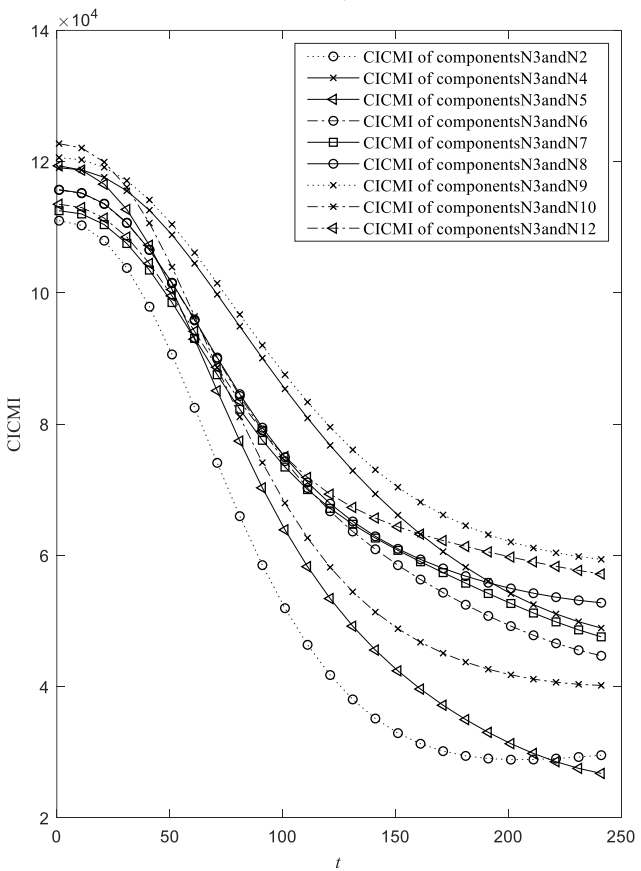
387 From Fig. 6, if  $t = 100$  and component N2 fails, components selected for PM have the priority rank  
 388  $\mathbf{O}_{N2}^C = (N9, N3, N17, N15)$ . If  $t = 230$ ,  $\mathbf{O}_{N2}^C = (N9, N17, N3, N15)$ . Similarly, if  $t = 100$ , and component  
 389 N3 fails,  $\mathbf{O}_{N2}^C = (N9, N8, N17, N15, N2)$ . If  $t = 230$ ,  $\mathbf{O}_{N2}^C = (N17, N9, N8, N15, N2)$ . We can conclude that  
 390 the priority of components sorted by CICMI evolves over time. At different time points, components selected  
 391 for PM may be different. In addition, if different components fail, components selected for PM may be different.  
 392 This also shows the flexibility and usefulness of the proposed method, which can provide repairmen with the  
 393 optimized total maintenance cost at the time when a component fails.

394 For this reactor, the components in loop 2 and loop 3 are of the same type, which implies that the same  
 395 type of components in the two loops are the same in structure. Such two components include components N8  
 396 and N13, components N9 and N14, components N10 and N15, and components N12 and N17. Components  
 397 N3 and N6, components N8 and N11, and components N13 and N16 not only have the same type of  
 398 components but also are the same in structure. Hence, the CICMI of these two components are the same. Fig.  
 399 7 depicts the CICMI under multiple components maintenance at the same time when a component fails. If PM  
 400 is performed on the remaining components at the same time, and the system has not failed, we cannot perform  
 401 PM on all the remaining components. Then the location of the component in the system becomes more  
 402 important, which also leads to the difference between Fig. 7 and Fig. 6.

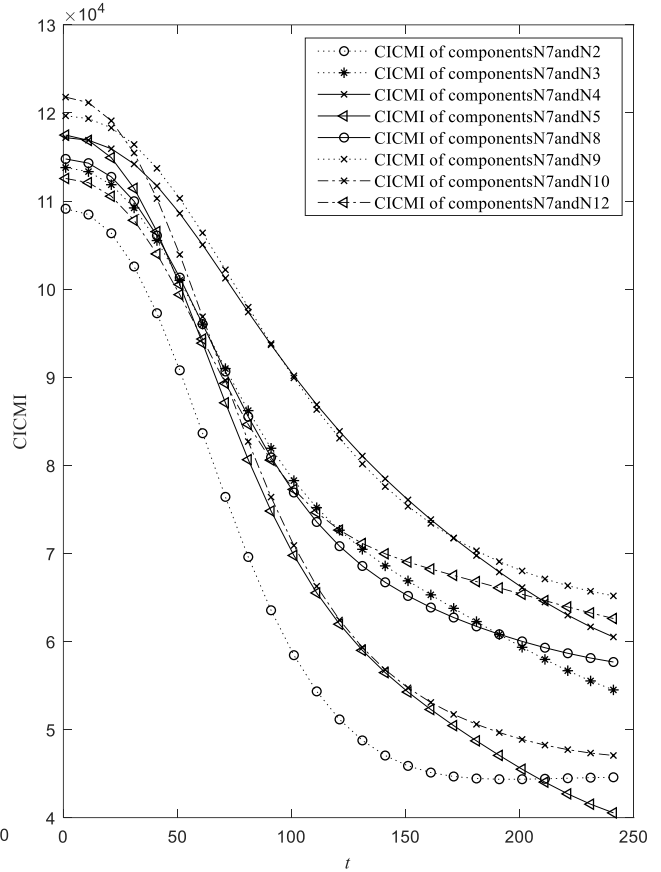
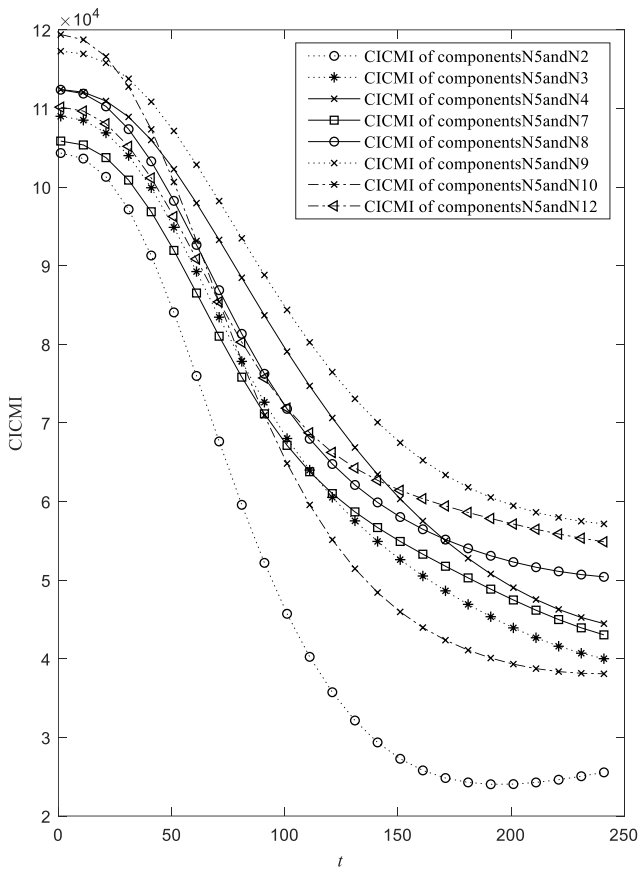
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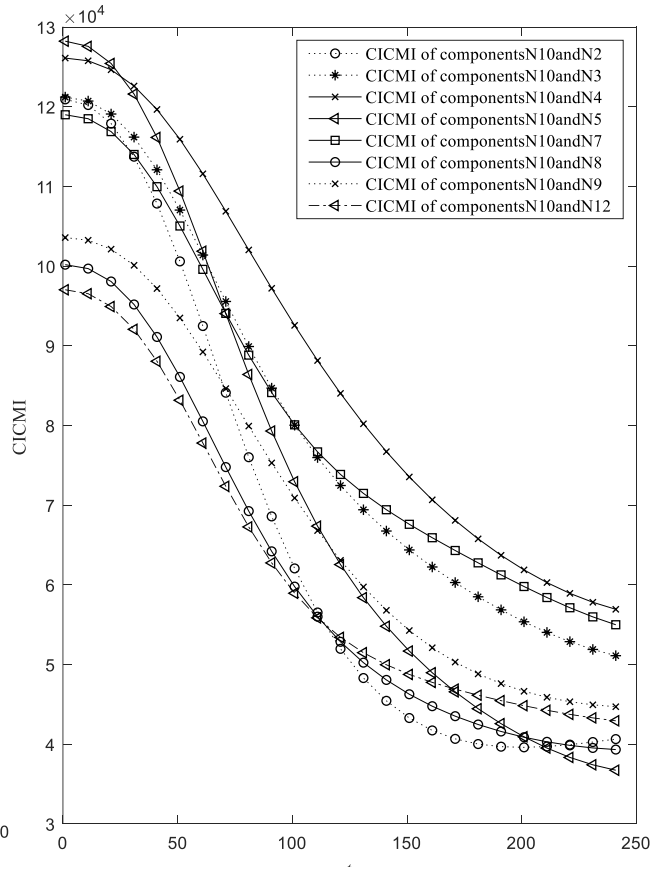
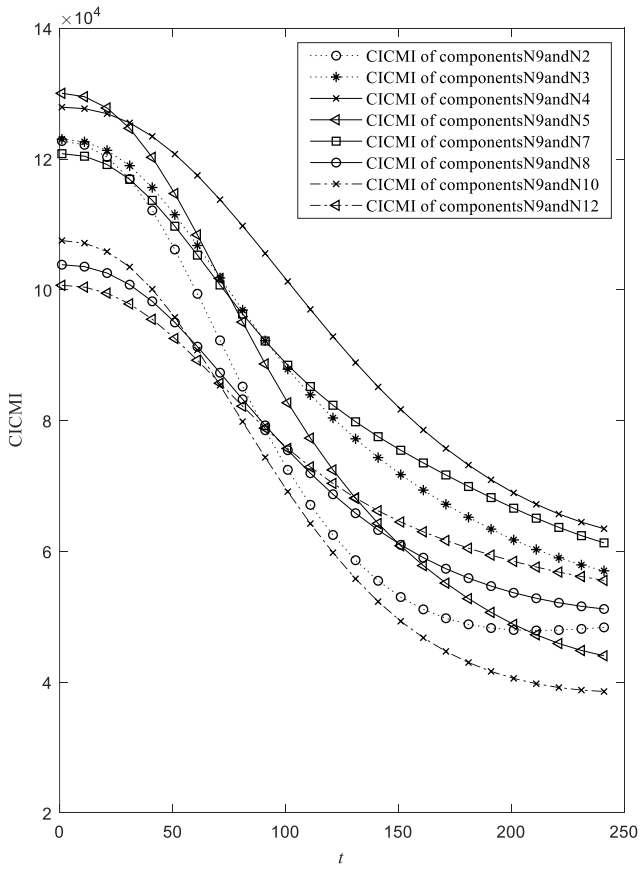
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Fig. 7 CICMI under multiple components maintenance at the same time

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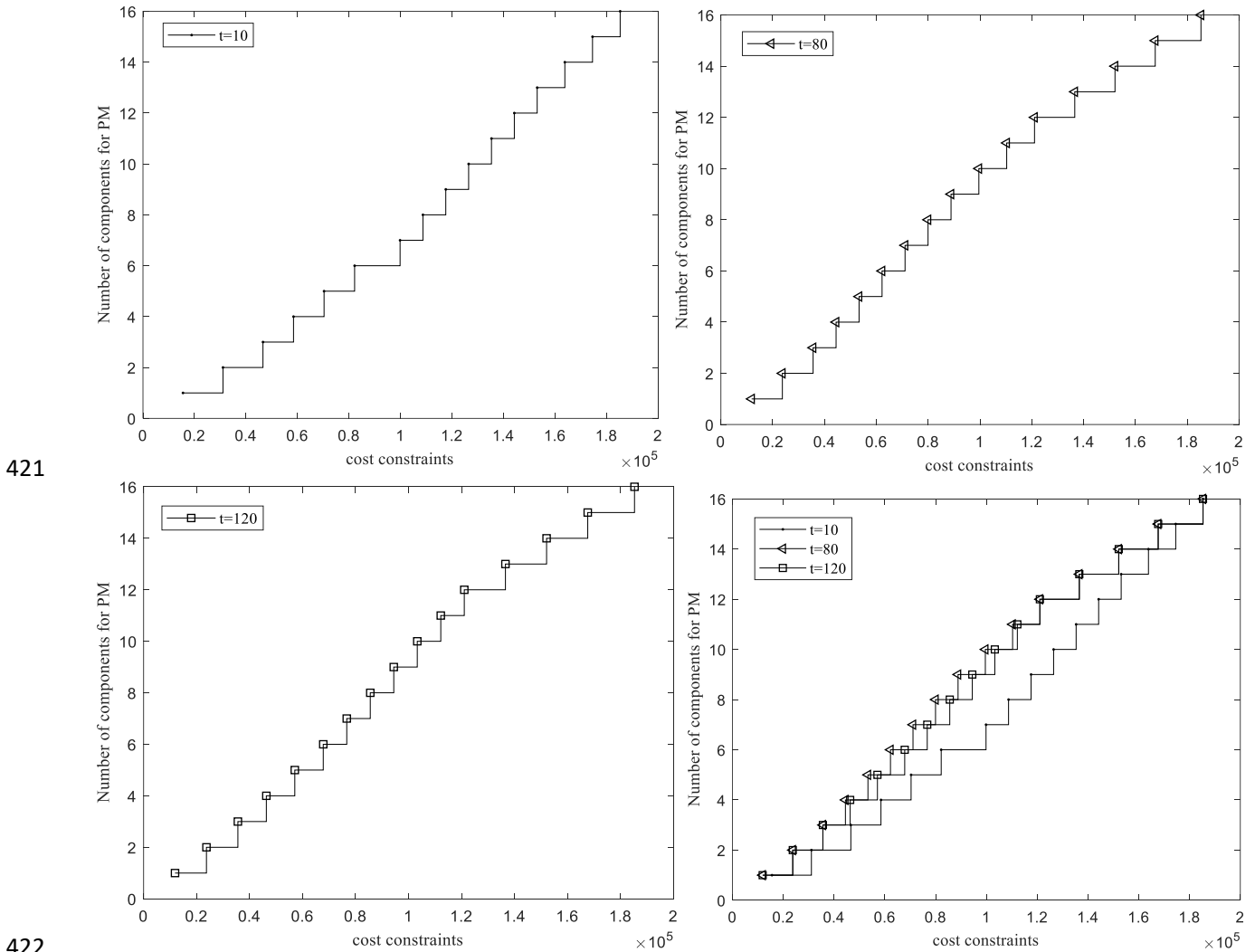
From Fig. 7, if  $t = 150$  and component N1 fails, the priority ranking of components for PM is  $O_{N1}^{SC} =$

410

(N4, N7, N9, N3, N12, N8, N5, N10, N2).

411 If  $t = 230$ , then  $\mathbf{O}_{N1}^{SC} = (N4, N10, N7, N12, N3, N8, N2, N10, N5)$ . Similarly, if  $t = 150$  and  
 412 component N3 fails, then  $\mathbf{O}_{N1}^{SC} = (N9, N4, N12, N8, N7, N6, N10, N5, N2)$ . If  $t = 230$ , then  $\mathbf{O}_{N1}^{SC} =$   
 413  $(N9, N23, N8, N4, N7, N6, N10, N2, N5)$ . We can see that the priority of the components evolves over time. In  
 414 addition, when component N1 fails, for component N5 and component N10 at different times, the  
 415 corresponding CICMI is also different. It is also reflected in the failure of other components. Moreover, for the  
 416 same type of components (such as components N4 and N9, components N5 and N10), the corresponding  
 417 CICMI is different. Consequently, the PM will be more complicated, and it can be accurate to the specific  
 418 location of the component in the system, rather than the type of components.

419 Based on Equation (24), we now analyze the relationship between the number of components based on  
 420 the component priority rank and cost constraints in Fig 8.



**Fig. 8** Number of components for PM under the cost constraints

424 Fig. 8 shows different repair capacity with the corresponding cost when component N1 fails. The number  
 425 of components for PM can be determined, subject to cost constraints. For example, when the cost constraint is



426 80000 at  $t = 10$ , the optimal number of components for PM is 5. However, when  $t = 80$ , the optimal number  
 427 of components for PM is 8, and when  $t = 120$ , the optimal number of components for PM is 7. The occurrence  
 428 of this situation is also due to the change in the priority of components for PM. This shows that the discussion  
 429 of the number of components for PM is very necessary.

430 Meanwhile, considering multiple components maintenance at the same time, we discuss the components  
 431 for PM under the constraints of the cost of the maintenance based on Equation (26). When component N1 fails  
 432 and the cost constrain is 90000, we can obtain the PM policy for different periods, as shown in Table 5, where  
 433 1 represents the corresponding component for PM, and 0 means that no PM is performed on this component.

434 **Table 5** PM policy in different periods when component N1 fails

time	N1	N2	N3	N4	N5	N6	N7	N8	N9	N10	N11	N12	N13	N14	N15	N16	N17
10	0	1	1	1	1	1	1	0	0	0	0	0	1	0	1	0	0
20	0	0	1	1	1	1	1	1	1	0	1	1	0	0	0	0	0
30	0	0	1	1	1	1	1	1	1	0	1	1	0	0	0	0	0
40	0	0	1	1	1	1	1	0	0	0	0	0	1	1	0	1	1
50	0	0	1	1	1	1	1	0	0	0	0	0	1	1	0	1	1
60	0	0	0	0	0	0	0	1	1	1	1	1	1	1	0	1	1
70	0	0	1	1	1	1	1	0	0	0	0	0	1	1	0	1	1
80	0	0	1	1	1	1	1	0	0	0	0	0	1	1	0	1	1
90	0	0	1	1	1	1	1	1	1	0	1	1	0	0	0	0	0
100	0	0	0	0	0	0	0	1	1	1	1	1	1	1	0	1	1

435  
 436 From Table 5, we can see that for different periods, the components needing PM have also changed, which  
 437 is reflected in the system structure. At  $t = 10$ , we need to perform PM on components N2, N3, N4, N5, N6,  
 438 N7, N13, and N15. The number of components obtained from the best solution is 8. However, at  $t = 20$ , we  
 439 need to perform PM on components N3, N4, N5, N6, N7, N8, N9, N11 and N12. The number of components  
 440 given by the best solution is 9 when the cost constraint is met. This can indicate that as time changes, the  
 441 number of components for PM may also change.

## 442 6 Conclusions and future work

443 This paper proposed an importance index, Cost-Informed Component Maintenance Index (CICMI) for  
 444 optimizing preventive maintenance policies. It then applied the CICMI to analyze series-parallel and parallel-

445 serial systems. For different policies such as group failure and simultaneous maintenance, some properties of  
446 the CICMI were given. Considering the cost constraints, this paper optimized the number of components for  
447 PM and maintenance policies. Finally, a case study on a reactor was given to illustrate the applicability of the  
448 proposed measures.

449 Numerical examples show that CICMI is not only affected by the costs associated with its own PM  
450 components, but also by the reliability and cost of other components selected for PM. When a component fails,  
451 the priority of the component performing PM is not fixed, but changes over time. In other words, the  
452 components for PM at different times under cost constraints are different. Over time, the number of PM  
453 components under cost constraints may also change.

454 Our future work will be focusing on extending the proposed index to multistate systems. Cost in this paper  
455 is assumed fixed, which can be extended to a time-dependent variable. We may comprehensively investigate  
456 cost and system reliability to discuss which state is most suitable for components to be performed on PM.

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526 **Appendix**

527 **Proof of Property 1**

528 (1) Considering the total expected system cost function under different component failures,

$$\begin{aligned}
 529 \quad C(0_i, t) &= \sum_{k=1, k \neq i, l}^n \left\{ \{c_{s,k} Pr[\phi(0_k, \mathbf{1}) = 0] + c_k + C_k^P(t)\} Pr[x_k(t) = 0] \right\} \\
 530 \quad &+ c_{s,i} Pr[\phi(0_i, \mathbf{1}) = 0] + c_i + C_i^P(t) + \{c_{s,l} Pr[\phi(0_l, \mathbf{1}) = 0] + c_l + C_l^P(t)\} Pr[x_l(t) = 0], \\
 531 \quad C(0_l, t) &= \sum_{k=1, k \neq i, l}^n \left\{ \{c_{s,k} Pr[\phi(0_k, \mathbf{1}) = 0] + c_k + C_k^P(t)\} Pr[x_k(t) = 0] \right\} \\
 532 \quad &+ \{c_{s,i} Pr[\phi(0_i, \mathbf{1}) = 0] + c_i + C_i^P(t)\} Pr[x_i(t) = 0] + c_{s,l} Pr[\phi(0_l, \mathbf{1}) = 0] + c_l + C_l^P(t), \\
 533 \quad C(0_i, t) - C(0_l, t) &= \{c_{s,i} Pr[\phi(0_i, \mathbf{1}) = 0] + c_i + C_i^P(t)\} (1 - Pr[x_i(t) = 0]) \\
 534 \quad &+ \{c_{s,l} Pr[\phi(0_l, \mathbf{1}) = 0] + c_l + C_l^P(t)\} (Pr[x_l(t) = 0] - 1) \\
 535 \quad &= \left\{ c_{s,i} Pr[\phi(0_i, \mathbf{1}) = 0] + c_i + \sum_{z=1, z \neq i, l}^n c_{p_z} Pr[x_z(t) = 1] + c_{p_l} Pr[x_l(t) = 1] \right\} (1 - Pr[x_i(t) = 0]) \\
 536 \quad &- \left\{ c_{s,l} Pr[\phi(0_l, \mathbf{1}) = 0] + c_l + \sum_{z=1, z \neq i, l}^n c_{p_z} Pr[x_z(t) = 1] + c_{p_i} Pr[x_i(t) = 1] \right\} (1 - Pr[x_l(t) = 0]) \\
 537 \quad &= \left\{ c_{s,i} Pr[\phi(0_i, \mathbf{1}) = 0] + c_i + \sum_{z=1, z \neq i, l}^n c_{p_z} Pr[x_z(t) = 1] + c_{p_l} Pr[x_l(t) = 1] \right\} Pr[x_i(t) = 1] \\
 538 \quad &- \left\{ c_{s,l} Pr[\phi(0_l, \mathbf{1}) = 0] + c_l + \sum_{z=1, z \neq i, l}^n c_{p_z} Pr[x_z(t) = 1] + c_{p_i} Pr[x_i(t) = 1] \right\} Pr[x_l(t) = 1] \\
 539 \quad &= \left\{ c_{s,i} Pr[\phi(0_i, \mathbf{1}) = 0] + c_i + \sum_{z=1, z \neq i, l}^n c_{p_z} Pr[x_z(t) = 1] \right\} Pr[x_i(t) = 1] \\
 540 \quad &- \left\{ c_{s,l} Pr[\phi(0_l, \mathbf{1}) = 0] + c_l + \sum_{z=1, z \neq i, l}^n c_{p_z} Pr[x_z(t) = 1] \right\} Pr[x_l(t) = 1] \\
 541 \quad &+ (c_{p_l} - c_{p_i}) Pr[x_l(t) = 1] Pr[x_i(t) = 1].
 \end{aligned}$$

$$\begin{aligned}
 542 \quad \text{Let} \quad c_{s,i} Pr[\phi(0_i, \mathbf{1}) = 0] + c_i + \sum_{z=1, z \neq i, l}^n c_{p_z} Pr[x_z(t) = 1] &= a_1, \quad c_{s,l} Pr[\phi(0_l, \mathbf{1}) = 0] + c_l + \\
 543 \quad \sum_{z=1, z \neq i, l}^n c_{p_z} Pr[x_z(t) = 1] &= a_2, \quad c_{p_l} - c_{p_i} = b_1. \quad \text{Subsequently, } a_1 - a_2 = c_{s,i} Pr[\phi(0_i, \mathbf{1}) = 0] + c_i - \\
 544 \quad c_{s,l} Pr[\phi(0_l, \mathbf{1}) = 0] - c_l. \quad \text{Then we can obtain, } C(0_i, t) - C(0_l, t) &= a_1 Pr[x_i(t) = 1] - a_2 Pr[x_l(t) = \\
 545 \quad 1] + b_1 Pr[x_l(t) = 1] Pr[x_i(t) = 1].
 \end{aligned}$$

546 When the maintenance cost and properties of component  $i$  and component  $l$  is the same, we have  
 547  $Pr[\phi(0_i, \mathbf{1}) = 0] = Pr[\phi(0_l, \mathbf{1}) = 0]$ , then  $a_1 = a_2$ . Then we have  $C(0_i, t) - C(0_l, t) = a_1(Pr[x_i(t) =$

548  $1] - Pr[x_l(t) = 1])$ . Consequently,  $a_1 > 0$ , if  $Pr[x_i(t) = 1] > Pr[x_l(t) = 1]$ , then  $C(0_i, t) > C(0_l, t)$ .

549 (2) When the reliability values of component  $i$  and component  $l$  are the same, we have

$$550 \quad C(0_i, t) - C(0_l, t) = a_1 Pr[x_i(t) = 1] - a_2 Pr[x_l(t) = 1] + b_1 Pr[x_i(t) = 1] Pr[x_i(t) = 1] = (a_1 -$$

$$551 \quad a_2)R + b_1 R^2.$$

552 Duo to  $R \geq 0$ , when  $c_{s,i} Pr[\phi(0_i, \mathbf{1}) = 0] + c_i > c_{s,l} Pr[\phi(0_l, \mathbf{1}) = 0] + c_l$ ,  $c_{p_i} < c_{p_l}$ , that is,  $a_1 - a_2 >$   
 553  $0$  and  $b_1 > 0$ . Hence, we can obtain  $C(0_i, t) > C(0_l, t)$ . ■

## 554 Proof of Property 2

555 (1) When failed component  $i$  is a non-critical component and components  $j$  and  $h$  are also non-critical  
 556 components,  $\phi(0_i, 0_j, \mathbf{1}_{ij})$  and  $\phi(0_i, 0_h, \mathbf{1}_{ih})$  are both 1. At this time, the expression of  $I_{j|i}^C$  is the same as  
 557 when failed component  $i$  is critical component. When failed component  $i$  is a non-critical component and  
 558 components  $j$  and  $h$  are both critical components,  $\phi(0_i, 0_j, \mathbf{1}_{ij})$  and  $\phi(0_i, 0_h, \mathbf{1}_{ih})$  are both 0, then  $I_{j|i}^C =$   
 559  $I_{h|i}^C$ . When failed component  $i$  is the critical component, we have

$$561 \quad I_{j|i}^C = -\frac{\partial C(0_i, t)}{\partial p_j(t)}$$

$$562 \quad = -\frac{\partial \sum_{k=1, k \neq i, j}^n \{c_{s,k} Pr[\phi(0_k, \mathbf{1}) = 0] + c_k + C_k^P(t)\} Pr[x_k(t) = 0] + c_{s,i} Pr[\phi(0_i, \mathbf{1}) = 0] + c_i + C_i^P(t)}{\partial p_j(t)} + \frac{\partial \sum_{k=1, k \neq i, j}^n \{c_{s,k} Pr[\phi(0_k, \mathbf{1}) = 0] + c_k + C_k^P(t)\} Pr[x_k(t) = 0] + c_{s,j} Pr[\phi(0_j, \mathbf{1}) = 0] + c_j + C_j^P(t)}{\partial p_j(t)}$$

$$563 \quad = -\frac{\partial \sum_{k=1, k \neq i, j}^n \{c_{s,k} Pr[\phi(0_k, \mathbf{1}) = 0] + c_k + C_k^P(t)\} Pr[x_k(t) = 0] + c_{s,i} Pr[\phi(0_i, \mathbf{1}) = 0] + c_i + C_i^P(t)}{\partial p_j(t)} - c_{p_j} + c_{s,j} Pr[\phi(0_j, \mathbf{1}) = 0] + c_j + C_j^P(t)$$

$$564 \quad = -c_{p_j} \sum_{k=1, k \neq i, j}^n Pr[x_k(t) = 0] - c_{p_j} + c_{s,j} Pr[\phi(0_j, \mathbf{1}) = 0] + c_j + \sum_{z=1, z \neq j, l}^n c_{p_z} Pr[x_z(t) = 1] + c_{p_l} Pr[x_l(t) = 1]$$

$$565 \quad = -c_{p_j} \sum_{k=1, k \neq i, j, l}^n Pr[x_k(t) = 0] - c_{p_j} Pr[x_l(t) = 0] - c_{p_j} + c_{s,j} Pr[\phi(0_j, \mathbf{1}) = 0] + c_j + \sum_{z=1, z \neq j, l}^n c_{p_z} Pr[x_z(t) = 1]$$

$$560 \quad + c_{p_l} Pr[x_l(t) = 1].$$

$$566 \quad I_{h|i}^C = -\frac{\partial C(0_i, t)}{\partial p_h(t)}$$

$$567 \quad = -\frac{\partial \sum_{k=1, k \neq i, h}^n \{c_{s,k} Pr[\phi(0_k, \mathbf{1}) = 0] + c_k + C_k^P(t)\} Pr[x_k(t) = 0] + c_{s,i} Pr[\phi(0_i, \mathbf{1}) = 0] + c_i + C_i^P(t)}{\partial p_h(t)}$$

$$568 \quad = -\frac{\partial \sum_{k=1, k \neq i, h}^n \{c_{s,k} Pr[\phi(0_k, \mathbf{1}) = 0] + c_k + C_k^P(t)\} Pr[x_k(t) = 0] + c_{s,i} Pr[\phi(0_i, \mathbf{1}) = 0] + c_i + C_i^P(t)}{\partial p_h(t)} - c_{p_h} + c_{s,h} Pr[\phi(0_h, \mathbf{1}) = 0] + c_h + C_h^P(t)$$

$$\begin{aligned}
569 &= -c_{p_h} \sum_{k=1, k \neq i, h}^n Pr[x_k(t) = 0] - c_{p_h} + c_{s,h} Pr[\phi(0_h, \mathbf{1}) = 0] + c_h + \sum_{z=1, z \neq j, h}^n c_{p_z} Pr[x_z(t) = 1] + c_{p_j} Pr[x_j(t) = 1] \\
570 &= -c_{p_h} \sum_{k=1, k \neq i, j, h}^n Pr[x_k(t) = 0] - c_{p_h} Pr[x_j(t) = 0] - c_{p_h} + c_{s,h} Pr[\phi(0_h, \mathbf{1}) = 0] + c_h \\
571 &+ \sum_{z=1, z \neq j, h}^n c_{p_z} Pr[x_z(t) = 1] + c_{p_j} Pr[x_j(t) = 1]. \\
572 &I_{j|i}^C - I_{h|i}^C = -c_{p_j} \sum_{k=1, k \neq i, j, h}^n Pr[x_k(t) = 0] - c_{p_j} Pr[x_h(t) = 0] - c_{p_j} + c_{s,j} Pr[\phi(0_j, \mathbf{1}) = 0] + c_j + c_{p_h} Pr[x_h(t) = 1] \\
573 &- \left\{ -c_{p_h} \sum_{k=1, k \neq i, j, h}^n Pr[x_k(t) = 0] - c_{p_h} Pr[x_j(t) = 0] - c_{p_h} + c_{s,h} Pr[\phi(0_h, \mathbf{1}) = 0] + c_h + c_{p_j} Pr[x_j(t) = 1] \right\} \\
574 &= -c_{p_j} \left( \sum_{k=1, k \neq i, j, h}^n Pr[x_k(t) = 0] + Pr[x_h(t) = 0] + 1 + Pr[x_j(t) = 1] \right) + c_{s,j} Pr[\phi(0_j, \mathbf{1}) = 0] + c_j \\
575 &+ c_{p_h} \left( \sum_{k=1, k \neq i, j, h}^n Pr[x_k(t) = 0] + Pr[x_j(t) = 0] + Pr[x_h(t) = 1] + 1 \right) - c_{s,h} Pr[\phi(0_h, \mathbf{1}) = 0] - c_h \\
576 &= -c_{p_j} \left( \sum_{k=1, k \neq i, j, h}^n Pr[x_k(t) = 0] + 2 - p_h(t) + p_j(t) \right) + c_{s,j} Pr[\phi(0_j, \mathbf{1}) = 0] + c_j \\
577 &+ c_{p_h} \left( \sum_{k=1, k \neq i, j, h}^n Pr[x_k(t) = 0] + 2 - p_j(t) + p_h(t) \right) - c_{s,h} Pr[\phi(0_h, \mathbf{1}) = 0] - c_h.
\end{aligned}$$

578 When the maintenance cost and properties of component  $j$  and component  $h$  is the same, we can obtain

$$579 I_{j|i}^C - I_{h|i}^C = 2c_{p_h}(p_h(t) - p_j(t)). \text{ Hence, when component } i \text{ fails, if } p_j(t) < p_h(t), \text{ then } I_{j|i}^C \geq I_{h|i}^C.$$

580 (2) When the reliability values of component  $j$  and component  $h$  are the same,

$$\begin{aligned}
581 &I_{j|i}^C - I_{h|i}^C = \left( \sum_{k=1, k \neq i, j, h}^n Pr[x_k(t) = 0] + 2 - p_j(t) + p_h(t) \right) (c_{p_h} - c_{p_j}) + c_{s,j} Pr[\phi(0_j, \mathbf{1}) = 0] + c_j - \\
582 &c_{s,h} Pr[\phi(0_h, \mathbf{1}) = 0] - c_h.
\end{aligned}$$

583 It is not difficult to draw that if  $c_{p_h} > c_{p_j}$ ,  $c_{s,j} Pr[\phi(0_j, \mathbf{1}) = 0] + c_j > c_{s,h} Pr[\phi(0_h, \mathbf{1}) = 0] + c_h$ ,

584 then  $I_{j|i}^C \geq I_{h|i}^C$ .

585 Specially, in the serial-parallel system,

$$586 I_{j|i}^C = c_j + \sum_{z=1, z \neq i, j}^n c_{p_z} p_z(t) - c_{p_j} \left\{ \sum_{k=1, k \neq i, j}^M (1 - p_k(t)) + 1 \right\}$$

$$587 \quad = c_j + \sum_{z=1, z \neq i, j, h}^n c_{p_z} p_z(t) - c_{p_j} \left\{ \sum_{k=1, k \neq i, j, h}^M (1 - p_k(t)) + 1 \right\} + c_{p_h} p_h(t) - c_{p_h} (2 - p_h(t))$$

$$588 \quad = c_j + \sum_{z=1, z \neq i, j, h}^n c_{p_z} p_z(t) - c_{p_j} \left\{ \sum_{k=1, k \neq i, j, h}^M (1 - p_k(t)) + 1 \right\} - 2c_{p_h} (1 - p_h(t)).$$

$$589 \quad I_{h|i}^C = c_h + \sum_{z=1, z \neq i, j, h}^n c_{p_z} p_z(t) - c_{p_h} \left\{ \sum_{k=1, k \neq i, j, h}^M (1 - p_k(t)) + 1 \right\} - 2c_{p_j} (1 - p_j(t)).$$

590 Then we have  $I_{j|i}^C - I_{h|i}^C = c_j - c_h + 2c_{p_j}(p_l(t) - p_j(t))$ . More specifically in the serial-parallel system,

591 when  $c_j = c_h$ , if  $p_h(t) < p_j(t)$ , then  $I_{j|i}^C > I_{h|i}^C$ . Considering component  $i$  fails, when  $p_h(t) = p_j(t)$ , if

592  $c_j > c_h$ , then  $I_{j|i}^C > I_{h|i}^C$ . ■

### 593 Proof of Property 3

$$594 \quad I_{j|i}^C = -\frac{\partial C(0_i, t)}{\partial p_j(t)}$$

$$595 \quad = -\frac{\partial \sum_{k=1, k \neq i, l}^n \{c_{s,k} Pr[\phi(0_k, \mathbf{1}) = 0] + c_k + C_k^P(t)\} Pr[x_k(t) = 0] + c_{s,i} Pr[\phi(0_i, \mathbf{1}) = 0] + c_i + C_i^P(t) + \{c_{s,l} Pr[\phi(0_l, \mathbf{1}) = 0] + c_l + C_l^P(t)\} Pr[x_l(t) = 0]}{\partial p_j(t)}$$

$$596 \quad = -\frac{\partial \sum_{k=1, k \neq i, l}^n \{c_{s,k} Pr[\phi(0_k, \mathbf{1}) = 0] + c_k + C_k^P(t)\} Pr[x_k(t) = 0]}{\partial p_j(t)} - c_{p_j} - c_{p_j} Pr[x_l(t) = 0].$$

$$597 \quad I_{j|l}^C = \frac{\partial C(0_l, t)}{\partial p_j(t)} = -\frac{\partial \sum_{k=1, k \neq i, l}^n \{c_{s,k} Pr[\phi(0_k, \mathbf{1}) = 0] + c_k + C_k^P(t)\} Pr[x_k(t) = 0]}{\partial p_j(t)} - c_{p_j} - c_{p_j} Pr[x_i(t) = 0].$$

598 For the failure of two different components, the states of the remaining components except for the two

599 components remains the same. When only one of component  $i$  and component  $l$  fail, we have  $I_{j|i}^C(x_l(t) =$

600  $1) - I_{j|l}^C(x_i(t) = 1) = c_{p_j} Pr[x_i(t) = 0] - c_{p_j} Pr[x_l(t) = 0] = c_{p_j}(p_l(t) - p_i(t))$ . Duo to  $c_{p_j} > 0$ , if

601  $p_i(t) < p_l(t)$ , then  $I_{j|i}^C \geq I_{j|l}^C$ .

602 Specially, in the serial-parallel system,

$$603 \quad I_{j|i}^C = c_j + C_j^P(t) - c_{p_j} \sum_{k=1, k \neq j, i, l}^M (1 - p_k(t)) - c_{p_j} (2 - p_l(t)),$$

$$604 \quad I_{j|l}^C = c_j + C_j^P(t) - c_{p_j} \sum_{k=1, k \neq j, i, l}^M (1 - p_k(t)) - c_{p_j} (2 - p_i(t)),$$

$$605 \quad I_{j|i}^C(x_l(t) = 1) - I_{j|l}^C(x_i(t) = 1) = c_{p_j}(p_l(t) - p_i(t)).$$
 ■

### 606 Proof of Property 4



$$\begin{aligned}
607 \quad C(t) &= \sum_{i=1}^{n_0} \left\{ c_{s,i} + \sum_{j=1}^{m_i} c_{i_j} + \sum_{z=1}^{n-m_i} c_{p_z} Pr[x_z(t) = 1] \right\} Pr[0_{i_1}, 0_{i_2}, \dots, 0_{i_{m_i}}] \\
608 \quad &= \sum_{i=1, i \neq k, l}^{n_0} \left\{ c_{s,i} + \sum_{j=1}^{m_i} c_{i_j} + \sum_{z=1}^{n-m_i} c_{p_z} Pr[x_z(t) = 1] \right\} Pr[0_{i_1}, 0_{i_2}, \dots, 0_{i_{m_i}}] \\
609 \quad &+ \left\{ c_{s,k} + \sum_{j=1}^{m_k} c_{k_j} + \sum_{z=1}^{n-m_k} c_{p_z} Pr[x_z(t) = 1] \right\} Pr[0_{k_1}, 0_{k_2}, \dots, 0_{k_{m_k}}] \\
610 \quad &+ \left\{ c_{s,l} + \sum_{j=1}^{m_l} c_{l_j} + \sum_{z=1}^{n-m_l} c_{p_z} Pr[x_z(t) = 1] \right\} Pr[0_{l_1}, 0_{l_2}, \dots, 0_{l_{m_l}}],
\end{aligned}$$

$$\begin{aligned}
611 \quad C(0_{k_1}, 0_{k_2}, \dots, 0_{k_{m_k}}, X(t)) &= \sum_{i=1, i \neq k, l}^{n_0} \left\{ c_{s,i} + \sum_{j=1}^{m_i} c_{i_j} + \sum_{z=1}^{n-m_i} c_{p_z} Pr[x_z(t) = 1] \right\} Pr[0_{i_1}, 0_{i_2}, \dots, 0_{i_{m_i}}] \\
612 \quad &+ \left\{ c_{s,k} + \sum_{j=1}^{m_k} c_{k_j} + \sum_{z=1}^{n-m_k} c_{p_z} Pr[x_z(t) = 1] \right\} \\
613 \quad &+ \left\{ c_{s,l} + \sum_{j=1}^{m_l} c_{l_j} + \sum_{z=1}^{n-m_l} c_{p_z} Pr[x_z(t) = 1] \right\} Pr[0_{l_1}, 0_{l_2}, \dots, 0_{l_{m_l}}], \\
614 \quad C(0_{l_1}, 0_{l_2}, \dots, 0_{l_{m_l}}, X(t)) &= \sum_{i=1, i \neq k, l}^{n_0} \left\{ c_{s,i} + \sum_{j=1}^{m_i} c_{i_j} + \sum_{z=1}^{n-m_i} c_{p_z} Pr[x_z(t) = 1] \right\} Pr[0_{i_1}, 0_{i_2}, \dots, 0_{i_{m_i}}] \\
615 \quad &+ \left\{ c_{s,k} + \sum_{j=1}^{m_k} c_{k_j} + \sum_{z=1}^{n-m_k} c_{p_z} Pr[x_z(t) = 1] \right\} Pr[0_{k_1}, 0_{k_2}, \dots, 0_{k_{m_k}}] \\
616 \quad &+ \left\{ c_{s,l} + \sum_{j=1}^{m_l} c_{l_j} + \sum_{z=1}^{n-m_l} c_{p_z} Pr[x_z(t) = 1] \right\}.
\end{aligned}$$

617 When component  $j$  does not participate in forming the minimum cut set  $k$  and  $l$ ,

$$\begin{aligned}
618 \quad I_{j|k_1, k_2, \dots, k_{m_k}}^C(t) &= - \frac{\partial C(0_{k_1}, 0_{k_2}, \dots, 0_{k_{m_k}}, X(t))}{\partial p_j(t)} \\
619 \quad &= - \frac{\partial \sum_{i=1, i \neq k, l}^{n_0} \left\{ c_{s,i} + \sum_{j=1}^{m_i} c_{i_j} + \sum_{z=1}^{n-m_i} c_{p_z} Pr[x_z(t) = 1] \right\} Pr[0_{i_1}, 0_{i_2}, \dots, 0_{i_{m_i}}]}{\partial p_j(t)} - c_{p_j} \\
620 \quad &\quad - c_{p_j} Pr[0_{l_1}, 0_{l_2}, \dots, 0_{l_{m_l}}], \\
621 \quad I_{j|l_1, l_2, \dots, l_{m_l}}^C(t) &= - \frac{\partial \sum_{i=1, i \neq k, l}^{n_0} \left\{ c_{s,i} + \sum_{j=1}^{m_i} c_{i_j} + \sum_{z=1}^{n-m_i} c_{p_z} Pr[x_z(t) = 1] \right\} Pr[0_{i_1}, 0_{i_2}, \dots, 0_{i_{m_i}}]}{\partial p_j(t)} - c_{p_j} \\
622 \quad &\quad - c_{p_j} Pr[0_{k_1}, 0_{k_2}, \dots, 0_{k_{m_k}}].
\end{aligned}$$

623 For the failure of the system caused by two different cut sets, except for the components included in the  
624 cut sets  $k$  and  $l$ , the states of the remaining components remain the same. When only one of cut sets  $k$  and  
625  $l$  can lead to system failure, we have  $I_{j|k_1, k_2, \dots, k_{m_k}}^C(t) - I_{j|l_1, l_2, \dots, l_{m_l}}^C(t) = c_{p_j} (Pr[0_{k_1}, 0_{k_2}, \dots, 0_{k_{m_k}}] -$   
626  $Pr[0_{l_1}, 0_{l_2}, \dots, 0_{l_{m_l}}])$ . Considering  $c_{p_j} > 0$ , if  $Pr[0_{k_1}, 0_{k_2}, \dots, 0_{k_{m_k}}] > Pr[0_{l_1}, 0_{l_2}, \dots, 0_{l_{m_l}}]$ , then  $I_{j|k_1, k_2, \dots, k_{m_k}}^C(t) >$   
627  $I_{j|l_1, l_2, \dots, l_{m_l}}^C(t)$ . ■