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Abstract Railway transport consists of two main asset classes of infrastructure and rolling stock. To date, there has been a great deal of interest in the study and analysis of failure mechanisms for railway infrastructure assets, e.g. tracks, sleepers, bridges, signalling system, electrical units, etc. However, few attempts have been made by researchers to develop failure criticality assessment models for rolling stock components. A rolling stock failure may cause delays and disruptions to transport services or even result in catastrophic derailment accidents. In this paper, the potential risks of unexpected failures occurring in rolling stock are identified, analysed and evaluated using a failure mode, effects and criticality analysis-based approach. The most critical failure modes in the system with respect to both reliability and economic criteria are reviewed, the levels of failure criticality are determined and possible methods for mitigation are provided. For the purpose of illustrating the risk evaluation methodology, a case study of the Class 380 train's door system operating on Scotland's railway network is provided and the results are discussed. The data required for the study are partly collected from the literature and unpublished sources and partly gathered from the maintenance management information system available in the company. The results of this study can be used not only for assessing the performance of current maintenance practices, but also to plan a cost-effective preventive maintenance (PM) programme for different components of rolling stock.

Keywords (separated by '-') Railway rolling stock - Failure mode - Effects and criticality analysis (FMECA) - Risk evaluation - Preventive maintenance (PM)

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2 **Risk Evaluation of Railway Rolling Stock Failures Using FMECA**
3 **Technique: A Case Study of Passenger Door System**

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Preventive maintenance (PM) 39

1 Introduction 40

The railway transport sector is a key enabler of economic 41
growth worldwide. The United Kingdom (UK) has a rail- 42
way network of 17,732 km of track (the 17th largest in the 43
world) which is spread over wide geographical areas 44
throughout the country [1]. The number of railway pas- 45
sengers as well as freight volumes has increased signifi- 46
cantly in recent years. According to recent statistics 47
published by the Office of Rail and Road (ORR), a total of 48
1.654 billion journeys were made in 2014–2015, making 49
the UK's railway network the fifth most used in the world 50
[2]. The growth of journeys is partly attributed to a shift 51
away from private motoring due to increasing road 52

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53 congestion, but also to the improved quality of railway
54 transport services. The British railway industry was pri-
55 vatised over the period 1994–1997, but nowadays most of
56 the railway tracks are managed by Network Rail (NR) [3].
57 Nevertheless, the network is still confronted with serious
58 problems caused by premature failure of assets that require
59 costly and time-consuming maintenance work.

60 The railway assets in general can be categorised into
61 two types: The first one is the infrastructure which consists
62 of fixed assets such as tracks, points and interlocking,
63 bridges, signalling system, electrical units, etc. The other
64 one is the rolling stock which includes assets that can move
65 on railway, e.g. locomotives, passenger coaches, freight
66 cars. A rolling stock is a multi-component system that
67 consists of wheels, bogies, doors, power unit, brake control
68 unit, coupler, compressor, pantograph, etc. Figure 1 illus-
69 trates the major components of a British Class 800 rolling
70 stock asset and their relationships to one another. A failure
71 of any of rolling stock components can cause a complete
72 failure of the system and consequently lead to traffic delays
73 and disruptions, passenger inconvenience and economic
74 losses for train operating companies. Rolling stock failures
75 may also result in the derailment of waggons and casualties
76 of passengers and crew. For these reasons, it is crucial to
77 develop practical methodologies for analysing and miti-
78 gating the risks associated with failure of various rolling
79 stock components at a system level.

80 In recent years, a great deal of attention has been paid to
81 the study of the failure/damage mechanisms for railway
82 infrastructure assets. However, few attempts have been
83 made by researchers to develop failure criticality

84 assessment models for rolling stock components. There are
85 several tools and techniques that are currently used to
86 determine and evaluate the risk of failures occurring in
87 engineering systems throughout their entire life cycle—
88 from design to production, operation and maintenance. One
89 of the widely used techniques in this regard is the failure
90 mode, effects and criticality analysis (FMECA) which is an
91 extended version of the failure mode and effects analysis
92 (FMEA) method [4, 5]. In the FMECA technique, all
93 potential failure modes that could occur in various com-
94 ponents of a system are systematically analysed. The
95 causes of each failure mode and their associated impact on
96 system operation are identified. A “risk” or “criticality”
97 measure is then calculated for each failure mode based on
98 the rate of occurrence of failure and severity of the possible
99 consequences. Finally, the failure modes are prioritised or
100 classified according to their levels of criticality and some
101 preventive actions are proposed to improve the reliability
102 of the system.

103 In this paper, the potential risks of unexpected failures
104 occurring in rolling stock are identified, analysed and
105 evaluated using a FMECA-based approach. The criticality
106 of a failure is measured as the product of the likelihood of
107 occurrence of the failure mode (O) and the severity of
108 damage caused by the failure (S), where O and S are
109 allocated numbers from 1 to 10. According to criticality
110 levels ranging from 1 (lowest) to 100 (highest), the most
111 critical failure modes in the rolling stock with respect to
112 both reliability and economic criteria are identified.
113 Finally, several potential protective measures to eliminate
114 the root causes of rolling stock failures are provided. The

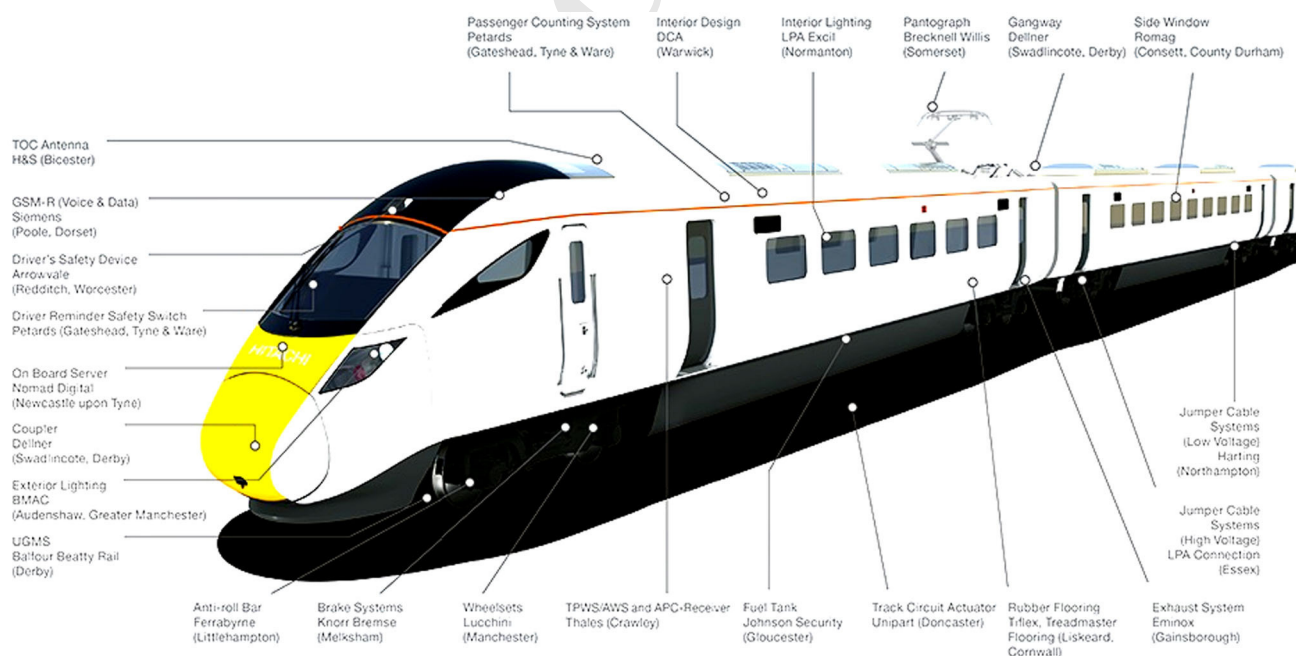


Fig. 1 Railway rolling stock components (www.hitachirail-eu.com)

115 presented model is applied to a rolling stock passenger
116 door system in a Scottish train operating company and the
117 results are discussed.

118 The remainder of this paper is organised as follows.
119 Section 2 gives a brief overview of the risk evaluation in
120 the railway industry. Section 3 presents a FMECA
121 methodology for risk evaluation of rolling stock failures. In
122 Sect. 4, a case study of the passenger train door system is
123 described and the results are presented in detail. Finally,
124 the paper is concluded in Sect. 5.

125 2 Risk Assessment in the Railway Industry

126 As stated in ISO 31000:2009 [6], risk is defined as “the
127 effect of uncertainty on objectives” and an effect is “a
128 positive or negative deviation from what is expected”. In
129 general, risk is a combination of two factors: (i) the
130 probability of occurrence of a failure and (ii) the magnitude
131 of the consequences of the failure.

132 Risk analysis is defined as a systematic use of available
133 information to characterise the likelihood that a specific
134 event may occur and the impact of its likely consequences.
135 The purpose of risk analysis is to determine the overall
136 priority of a hazard, so that further actions can be taken to
137 reduce and mitigate the most critical ones where resources
138 are limited. Risk analysis can be either qualitative or
139 quantitative or a combination of both. The qualitative risk
140 evaluation methods use the judgement and opinions of
141 knowledgeable experts to categorise the risks, while
142 quantitative tools are based on probabilistic and/or statis-
143 tical models that calculate risk over time. Typically,
144 quantitative risk assessment techniques are more robust
145 than the qualitative ones. However, the data requirements
146 for quantitative risk assessment techniques are higher,
147 which makes them difficult to apply.

148 In the last decade, many studies have been carried out to
149 analyse the likelihood of failure of railway assets as well as
150 to evaluate the impact of a failure on transport operations.
151 Several risk assessment tools and techniques have been
152 used for this purpose, including root cause analysis (RCA),
153 fault tree analysis (FTA), event tree analysis (ETA), Wei-
154 bull analysis, human reliability assessment (HRA), etc. In
155 what follows, we briefly review the most relevant, recent
156 works on the subject below.

157 Haile [7] identified the strengths and weaknesses of the
158 quantitative risk analysis (QRA) technique in application to
159 railway system design and operation. Carretero et al. [8],
160 Garcia Marquez et al. [9] and Pedregal et al. [10] used a
161 Reliability Centred Maintenance (RCM) methodology for
162 failure analysis of railway infrastructure assets. Podofilini
163 et al. [11] developed a model to calculate the risks and
164 costs associated with inspection of railway tracks. Zio et al.

[12] proposed a risk-informed approach for improving the
165 service level of railway networks as well as maintaining
166 high standards of safety. Their approach uses importance
167 measures to identify those sections of the network having
168 the highest impact on the overall trains' delay. Kumar
169 et al. [13] developed an approach for risk assessment of
170 railway defects that can be used to support the decision-
171 making process for scheduling of railway inspection and
172 grinding activities based on the type and the risk of
173 defect. Macchi et al. [14] presented a two-stage method-
174 ology for maintenance management of the railway
175 infrastructures. The first step of this methodology consists
176 of a family-based approach for the equipment reliability
177 analysis and the second step builds a reliability model for
178 the railway system in order to identify the most critical
179 items. Cheng et al. [15] applied the FMECA method to
180 analyse the reliability of metro door systems. Kim and
181 Jeong [16] used the FMECA method to evaluate the
182 consequences of brake system failure in a railroad vehicle
183 and then analysed the adequacy of preventive mainte-
184 nance (PM) programmes for the asset. Recently, Rahbar
185 and Bagheri [17] presented a framework to evaluate the
186 risks associated with moving hazardous materials (haz-
187 mat) by rail transport. 188

189 As the review shows, very few studies assessing the
190 criticality of railway rolling stock component failures and
191 the subsequent impacts on infrastructure services have
192 been conducted so far. In what follows, we propose a
193 FMECA-based methodology to determine the criticality
194 level of failures occurring in rolling stock assets.

195 3 FMECA Methodology to Rolling Stocks

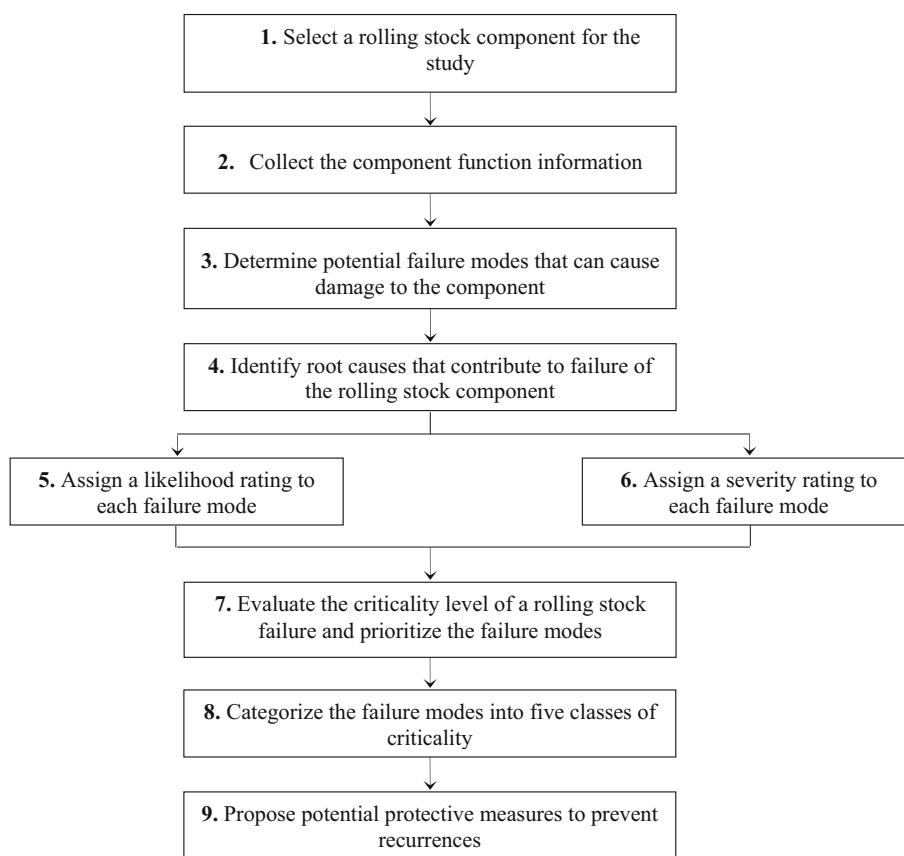
196 The proposed methodology for risk evaluation of rolling
197 stock failures, as shown in Fig. 2, includes nine steps.
198 These steps are described in detail as follows:

Step 1 Select a rolling stock component for the study 199

200 A railway rolling stock is usually composed of two main
201 parts, namely car body and bogie parts, each consisting of
202 different components and each performing certain essential
203 function(s). The main rolling stock components that can be
204 considered for risk analysis study include (but not limited
205 to) the following:

- 206 – *Door unit* The train doors are “opened and “closed” at
207 each station to allow passengers to enter or leave the
208 coach.
- 209 – *Scroll compressor* It is a certain type of compressor
210 used for HVAC and brake systems to compress air.
- 211 – *Bogie* It is a framework carrying either four or six
212 wheels attached to the coaches.

Fig. 2 Risk evaluation methodology for railway rolling stock failures



- 213 – *Pantograph* It is a device mounted on the roof of the train to collect electric current from overhead lines.
- 214
- 215 – *Coupling system* A coupler is a device used for connecting rolling stocks in a train.
- 216
- 217 – *Braking unit* It is used in order to decrease velocity of trains, enable deceleration, control acceleration and keep them fix when parked.
- 218
- 219
- 220 – *Air spring suspension* It gives a better ride and the pressure can be adjusted automatically to compensate for additions or reductions in passenger loads.
- 221
- 222
- 223 – *Heating ventilation and air conditioning (HVAC)* It provides fluid air through the facility providing either hot or cool air dependent on the desired temperature.
- 224
- 225

- Can rolling stock operate without this component? 236
- Does the component contain redundancies or backups? 237
- Will rolling stock fail if the component fails? 238
- In which ways will the component affect the other components or the overall system? 239
- 240

In order to define the logical interaction of components within the rolling stock, a Reliability Block Diagram (RBD) can be useful. An RBD is a diagrammatic method for showing how components' reliability contributes to the success or failure of a complex system. Each block represents a component of the system with a certain probability of failure or failure rate. The blocks are often configured (i.e. interconnected) in series structure, parallel structure, *k*-out-of-*n* structure, etc. [18]. In a series structure, the entire system will fail if one of the components fails. A parallel structure is used to show redundancy wherein the whole system can function properly as long as at least one component is working properly. For *k*-out-of-*n* structures, a system is considered functioning if at least *k* out of a total of *n* components are working properly ($1 < k < n$). As an example, the RBD of a railway train passenger door system is shown in Fig. 3.

Step 2 Collect the component function information

As each of the components' functions in rolling stock is different, the mechanism of the occurrence of failure will be different from one component to another. The risk analysts must have a good understanding of the components of the system and the way in which they interact with each other and with their surrounding environment. The component function information can be collected by answering some of the following questions:

- What functions does the component perform?

Step 3 Determine potential failure modes that can cause damage to the component through reviewing past failures



Fig. 3 A reliability block diagram for the rail train passenger door system

260 The identification of potential failure modes is an
 261 important part of the risk analysis studies. For each
 262 component chosen, there exist some failure modes that can be
 263 determined by reviewing past failures, inspection records
 264 and non-destructive testing (NDT) measurements. The
 265 major failure modes in rolling stock components include
 266 disconnection, fracture, fatigue, cracked, degraded,
 267 deformed, stripped, worn, corroded, binding, leaking,
 268 buckled, sag, loose, misalignment and obstruct. Any of
 269 these failure modes or their combination can cause rolling
 270 stock to fail. For some rolling stock components, more than
 271 one failure mode may be present.

272 **Step 4** Identify root causes that contribute to failure of
 273 the rolling stock component through interviewing experts
 274 from various fields

275 After all the failure modes have been identified, the risk
 276 analysts begin to investigate what, how and why a failure
 277 happened, thus preventing recurrence. The failure root
 278 causes can be determined by interviewing experts includ-
 279 ing designers, train operators, inspectors, maintenance
 280 technicians, etc. and using some analytical techniques like
 281 Root Cause Analysis (RCA) and Fault-Tree Analysis
 282 (FTA) [19]. RCA is a useful process that helps analysts
 283 identify and understand the initiating causes of a failure.
 284 FTA is a top-down and deductive failure analysis method
 285 through which all undesired events that may lead to system
 286 failure are analysed.

287 Some common root causes of the rolling stock failures
 288 are electrical/mechanical overloading, installation failure,
 289 software failure, hardware failure, material defects are
 290 calibration errors. It is worth mentioning that more than
 291 one failure cause (known as competing risks) may be found
 292 for some failure modes of the rolling stock.

293 **Step 5.** Assign a likelihood rating to each failure mode of
 294 the rolling stock component

295 The failure data are analysed using statistical techniques
 296 (e.g. Weibull analysis, regression models, data mining) to
 297 create models for estimation of the likelihood of rolling
 298 stock defects. The likelihood of occurrence of a failure is
 299 evaluated on the basis of failure rates (in year) estimated
 300 from historical data or expert knowledge. The failure rate
 301 of the failure mode i is estimated by

$$\lambda_i = \frac{\text{Total number of failures resulting mode } i \text{ since installation time}}{\text{Duration of time (in years) operation}} \quad (1)$$

Based on the failure rates obtained, a likelihood of 303
 occurrence rating based on a 10-point scale is assigned to 304
 each failure mode (see Table 1). As shown, the recom- 305
 mended likelihood rating scale varies from 1 to 10, where 1 306
 represents “remote” and 10 indicates “almost certain”. 307

Step 6 Assign a severity (consequence) rating to each 308
 failure mode of the rolling stock component 309

Each of the possible failure modes on rolling stock 310
 components has different impacts on train safety, transport 311
 operations as well as the environment. The failure conse- 312
 quences of a rolling stock component can be addressed 313
 from the following points of view throughout the service 314
 life-cycle: 315

- *Economic impacts* Costs of inspection, maintenance 316
 and renewal (IMR), and penalty charges due to train 317
 delays or cancellation; 318
- *Social impacts* Passengers’ dissatisfaction caused by 319
 service interruptions; 320
- *Safety impacts* Fatalities or injuries due to train 321
 derailment; 322
- *Environmental impacts* Greenhouse damages, chemical 323
 spills, etc. 324

In this study, the severity of failure is evaluated in terms 325
 of economic, social and safety losses and is described on a 326
 10-point scale where 1 represents “no effect” and 10 327
 indicates “dangerous without warning”. The recommended 328
 severity rating scale is presented in Table 2. 329

Step 7 Evaluate the criticality level of a rolling stock 330
 failure and prioritise the failure modes in descending order 331

Table 1 Likelihood ratings for a failure in railway rolling stock

Rate	Likelihood	Criteria	Failure rate (/year)
1	Remote	Failure is unlikely to occur	1 in 1500,000
2	Very low	Very few failures occur	1 in 150,000
3	Low	Few failures occur	1 in 15,000
4	Moderate	Failures occur occasionally	1 in 2000
5			1 in 400
6			1 in 80
7	High	Failures occur frequently	1 in 20
8			1 in 8
9	Very High	Failures occur persistently	1 in 3
10			1 in 2

Author Proof

Table 2 Severity ratings for a failure in railway rolling stock

Rating	Effect	Criteria	Severity of effect
1	None	No disruption	No effect
2	Very minor	Minor disruption to rail services	An inspection is carried out. Failure is noticed by few passengers
3	Minor		An inspection is carried out. Failure is noticed by average passengers
4	Very low		An inspection is carried out. Failure is noticed by most of the passengers but it does not discomfort them
5	Low	Some disruption to rail services	A repair action is necessary. Failure is noticed by most of the passengers and they experience some discomfort
6	Moderate		A repair action is necessary. Failure is noticed by all passengers and they experience discomfort
7	High		A repair action is necessary. Passengers are dissatisfied
8	Very high	Major disruption to rail services	The failed item needs to be replaced by a new one. Passengers are very dissatisfied
9	Dangerous with warning	May endanger rolling stock or passengers	The failure affects transport safety with warning and it involves noncompliance with regulation
10	Dangerous without warning		The failure mode affects transport safety without warning and it involves noncompliance with regulation

332 The criticality level of a rolling stock failure is defined
 333 by a risk factor (R) which is calculated by multiplying the
 334 likelihood rating (O) by the impact rating (S), i.e.

$$R = O \times S. \tag{2}$$

336 Since the likelihood of occurrence and the severity of
 337 damage have rating values between 1 and 10, the risk
 338 factor R will range from 1 to 100. The risk factors obtained
 339 for all failure modes are prioritised in descending order and
 340 the most critical ones with respect to both reliability and
 341 damage severity are identified. The most critical failure
 342 modes will be the ones occurring most frequently and
 343 leading to largest losses.

344 **Step 8.** Categorise the failure modes into five classes of
 345 criticality

346 The failure modes according to the level of their criti-
 347 cality are categorised into five classes, namely very low,
 348 low, medium, high and very high critical. These classes of
 349 failure criticality and the associated improvement actions
 350 are described in Table 3. A failure mode will be very low
 351 critical when its risk factor is between 1 and 4, will be low
 352 critical when the risk factor is between 5 and 9, will be






medium critical when the risk factor is between 10 and 25, 353
 high critical when its risk factor is between 26 and 49, and 354
 very high critical when the risk factor is between 50 and 355
 100. 356

Obviously, the criticality classes defined in Table 3 can 357
 vary depending on the type of rolling stock, available 358
 maintenance resources, safety standards, railway opera- 359
 tions, traffic density, train speed, etc. The completed criti- 360
 cality matrix provides a useful, graphical portrayal of the 361
 risk factors obtained from the analysis. Different regions 362
 of the criticality matrix represent different levels of criticality 363
 for rolling stock components. For example, as shown in 364
 Fig. 4, the red cells at the top right-hand corner of the 365
 matrix represent “very high critical” region, whilst the 366
 green cells at the bottom left-hand corner represent “very 367
 low critical” region. 368

Step 9. Propose potential protective measures to prevent 369
 recurrences 370

In order to achieve an acceptable level of criticality and 371
 enhance the reliability of the system, some improvement 372
 actions need to be proposed or initiated for medium, high 373
 and very high critical failure modes and components. 374

Table 3 Five classes of failure criticality and the associated improvement actions

	Criticality level	Risk Factor (R)	Recommendation
	Very low	1 ≤ R ≤ 4	Almost unnecessary to take the improvement actions
	Low	5 ≤ R ≤ 9	Minor priority to take the improvement actions
	Medium	10 ≤ R ≤ 25	Moderate priority to take the improvement actions
	High	26 ≤ R ≤ 49	High priority to take the improvement actions
	Very high	50 ≤ R ≤ 100	Absolute necessary to take the improvement actions.

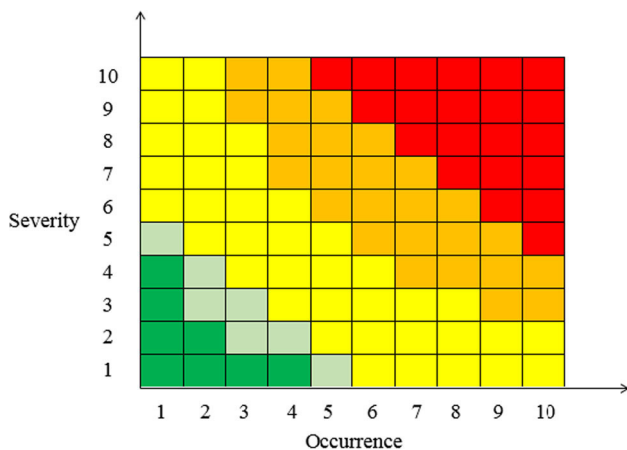


Fig. 4 A criticality matrix for rolling stock failures

Generally, the following protective measures can be considered to achieve a lower level of risk of failure in railway rolling stocks:

- improving the reliability of individual components (parts improvement method);
- adding redundancy to critical components in order to increase the mean time between failures (MTBF);
- planning and undertaking scheduled cost-effective maintenance activities to minimise interruptions to railway transport services (e.g. see [20]);
- utilising sensor-based technologies to continuously monitor the behaviour of rolling stock components; and
- minimising the service disruption through shortening the repair lead times [21].

4 Application to Passenger Door Unit

In this section, the proposed risk evaluation model is applied to a passenger door system of the Class 380 electric multiple unit (EMU) that operates on the national railway network in Scotland [22]. The Class 380 trains are some of the newest and most advanced fleets available on the market, which account for around 10 % of the total number of trains operating on Scotland’s railway network. These trains have spacious seating, wide aisles, roof-mounted air conditioning, 230 V power sockets for laptops and hand-held devices under each table, ample luggage provision, dedicated areas for cycles and wheelchairs, and Closed Circuit Television (CCTV) for added security.

There are several key components on the Class 380 trains that are often far more critical to the functionality of the system than the others. An analysis of performance data indicates that a great number of failures are associated with door system (see Fig. 5), having a detrimental effect on the train reliability and consequentially



Fig. 5 The Class 380 train’s passenger door unit

passenger satisfaction. A door system consists of the following major components:

- *Door drive* Gearbox, upper locking devices, synchronising cable and guides;
- *Control elements and switches* Open/close limit switches and pushbuttons;
- *Door leaf* Mounting of leaf, window and lead-mounted guides;
- *Safety and emergency devices* Mechanical switches, finger protection and light barrier;
- *Other components* Interior panelling, wiring, lighting and steps.

The data required for this study were collected from the literature, the company’s maintenance management software system called EQUINOX and the UK’s railway performance management software DATASYS BUGLE [23]. These systems not only monitor all maintenance activities carried out by sub-contractors, but also record the trains’ activities from the operations side of business.

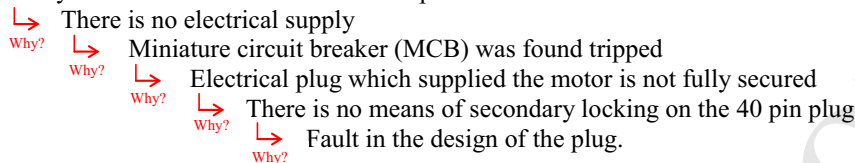
A fleet of 38 Class 380 trains (including 22 trains with four cars and 16 trains with three cars) is considered for this study. These trains are in operation since early December 2010 and have experienced a total of 2493 failures within the duration of this study. Of these, 205 failures (i.e. 8.2 % of the total failures) were related to defects associated with door unit components. The total mileage that these trains have been in operation is 2,235,312 miles. Therefore, the mean number of failures (MNF) per train and the mean mileage between failures (MMBF) associated with door unit are given by

$$MNF = \frac{205}{38} = 5.394; MMBF = \frac{2,235,312}{38} = 58,824 \text{ miles.}$$

440 The five why's technique was used to identify the potential
 441 failure modes and determine the root causes of failures. An
 442 example of the technique applied to the door system is
 443 given below:

power supply failure, internal obstruction detection 455
 due to motor voltage and also falshcodes on DCU. 456
 d. *Mechanical failures* 18 failures were reported to be in 457
 relation to actuator rods becoming loose or not 458

Door system on class 380 train does not operate

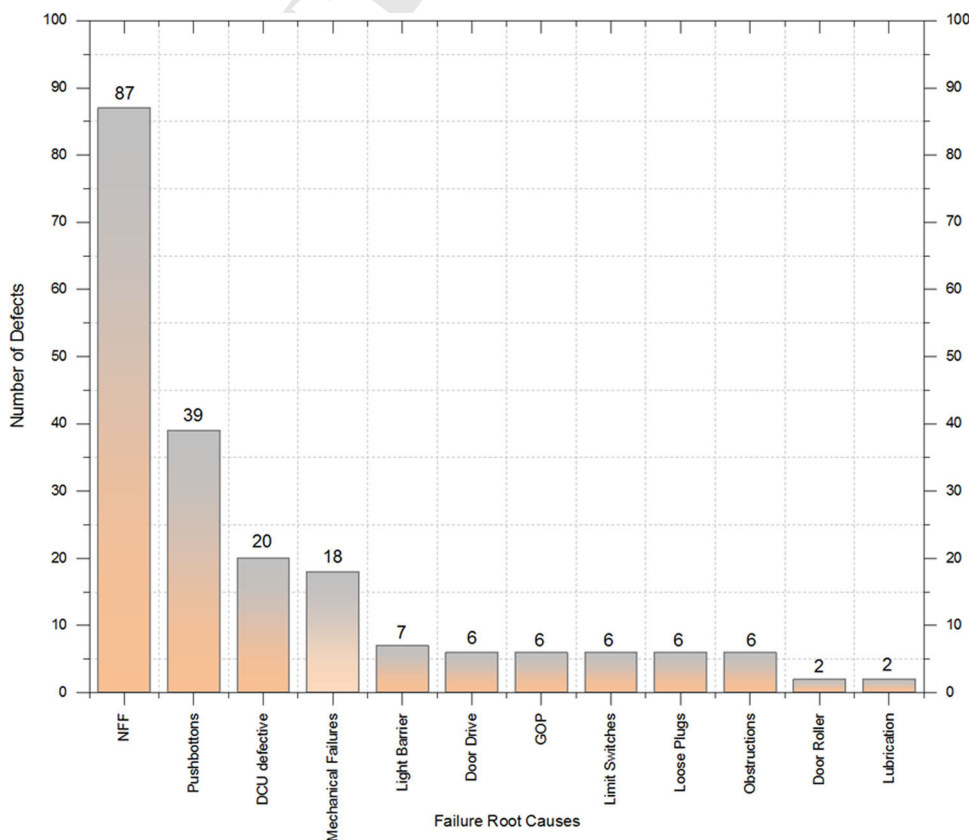


444 The results of the analysis show that the door defects are
 445 due to twelve primary sources (root causes), as illustrated
 446 in Fig. 6. These, in order, are given as follows:

- 447 a. *No fault found (NFF)* No particular root cause was
 448 found for 87 door defects (i.e. 42.4 % of the total door
 449 defects reported).
- 450 b. *Faulty push buttons* These were found to be the cause
 451 of 39 door defects (i.e. 19 % of the total door defects
 452 reported).
- 453 c. *Faulty door control unit (DCU)* There have been 20
 454 failures recorded with failure modes such as internal

- disengaging from limit switches. 459
- e. *Light barrier* There have been seven failures due to 460
 light barrier. 461
- f. *Door drive* There have been 6 failures in relation to 462
 door drive of the system. These failures are due to 463
 different reasons such as motor failure, encoder failure 464
 and faulty connections to the drive system. 465
- g. *Guard operating panel (GOP)* six failures were found 466
 to be due to GOP defects. 467
- h. *Limit switches* there have six faults occurred in relation 468
 to limit or micro-switches on the drive system. 469

Fig. 6 Failure mode frequencies for a passenger door system



- 470 i. *Loose plugs* Six failures were found to be due to loose
471 plugs or loose connections within the plugs
472 themselves.
- 473 j. *Obstructions* There have been six failures of door
474 obstruction of the door leaves themselves, mostly due
475 to dirt or debris stuck in door tracks.
- 476 k. *Door roller* two failures were reported to be due to the
477 rollers becoming detached from housing and not tough
478 due to being damaged.
- 479 l. *Lubrication* There have been two failures as a result of
480 poor lubrication on the door system.

481 Table 4 presents the frequency of door system defects
482 occurred in each train due to the above-mentioned 12
483 failure root causes.

484 Qualitative assessment of the severity of different types
485 of door defects was performed based on the negative
486 impacts on transport services in terms of train delays, speed
487 restriction and service cancellation. The delay information
488 was extracted from a database system called TRUST
489 (TRain RUNning SysTem TOPS) that is used for moni-
490 toring the progress of trains and tracking delays on the
491 UK's railway network. The total delay time of the train due
492 to door defects was 518 min. The train operating company
493 is penalised £50 per minute delay in service. Thus, the total
494 penalty charges due to train delays will be $518 \text{ min} \times £50/$
495 $\text{min} = £25900$.

496 A Delphi technique was used to elicit the experts'
497 estimates of the failure likelihood and damage severity.
498 Three academics who have published several papers in the
499 field of risk and reliability, three maintenance engineers
500 from the operating company with over 15 years of experi-
501 ence, one designer from the design consultancy and one
502 designer from the manufacturer company were involved in
503 this FMECA study. The results of the risk evaluation for

the rolling stock door system are given in a worksheet 504
format in Table 5. As shown, the level of criticality for 505
various failure modes ranges from 3 to 28, where less than 506
three percent of the failure modes fall into "very low 507
critical" category, around 15 % of the failure modes are 508
classified as "low critical", around 70 % of the failure 509
modes are "medium critical" and 12 % of the failure 510
modes fall into "high critical" category. The high critical 511
failure mode includes nine items, of which four failure 512
modes have the risk factor of 27 and five failure modes 513
have a criticality of 28 (out of 100). To avoid the recur- 514
rence of these failure modes, it is crucial to plan and carry 515
out PM actions in a cost-effective and timely manner. 516

517 The Class 380 trains are expected to run 160,000 miles 517
per year and to be in operation for 300 days of the year. 518
Thus, the average daily miles for each train will be 533 519
miles. The current maintenance programme includes eleven 520
tasks as described in Table 6 [24]. 521

522 The current maintenance activities were selected 522
according to the original equipment manufacturer (OEM)'s 523
recommendations as well as using the experience of other 524
fleets. It was found that when previous fleets were intro- 525
duced in the UK's railway network, too much intrusive 526
maintenance was undertaken and thus led to excessive 527
delays. However, the Class 380 has different doors in the 528
sense that they are electrically powered and the older fleets 529
have pneumatic operations. The controls of the pneumatic 530
system can be adjusted, which was found to cause prob- 531
lems, and the technology at time of manufacture was not 532
sufficient to fit tamper-proof components. Overall, the 533
current maintenance programme is not adequate and in 534
order to reduce the number of door-related defects, a new 535
PM programme including fourteen tasks has been proposed 536
by company's asset management team (see Table 7). 537

Table 4 Frequency of door defects in each train due to various root causes

Train	Failure root causes												Total
	NFF	Pushbutton	DCU	Mechanical failures	Light barrier	Door drive	GOP	Limit switches	Loose plugs	Obstructions	Door roller	Lubrication	
1	2	4	0	2	1	0	1	0	2	1	0	0	13
2	7	3	0	2	0	1	0	0	0	0	0	0	13
3	8	1	0	0	0	0	0	1	0	2	0	0	12
4	4	1	2	0	1	1	0	0	0	0	1	0	10
5	0	2	2	2	0	0	0	2	0	0	0	1	9
6	3	0	1	1	1	0	0	0	0	0	0	0	6
...
38	1
Total	87	39	20	18	7	6	6	6	6	6	2	2	205

Table 5 Risk evaluation results for the Class 380 train's door system

No	Item	Sub-item	Function	Failure modes	Potential causes	O	Potential effects	S	R	
1	Door drive	A	Motor and gearbox	To drive spindle and locking shaft	No drive to spindle and locking shaft	Electrical failure of motor, wiring cut-out	Door will not open or close automatically, door can be moved with higher force manually	7	28	
										B
		C	Locking devices (locking shaft, compression springs, lock roller)	To lock/unlock the door leaf	Locking not possible	Deformation of locking roller, structural defect	2	Door is closed but not locked, door can be locked manually, door must be locked out of use	7	
										D
		E	Spindle including bearing and spindle nut	To perform the door leaf translation	No performance, door blocked in open position	Mechanical failure of assembly, fracture or loose fixings	3	Door blocked in open position, door cannot be closed and locked manually	8	
										F
					Fractured at door opening/closing	Pollution U-Shape	5	Difficult door movement, exceeding opening and closing times	4	

Table 5 continued

No	Item	Sub-item	Function	Failure modes	Potential causes	O	Potential effects	S	R
2	Door control elements and switches	G	Bump stop, support rail actuator-RH/LH	To absorb opening impact	Fractured/Deformed at door opening	3	Ageing, structural defect	7	21
		H	Synchronising Cable, support rail actuator-RH/LH	To synchronise the drive of right and door leaves	Ripped or elongated	3	Fatigue or corrosion	4	12
		I	Guiding plate	To provide/guide door movement during plug in/out movement	Rough surface at door opening/closing	3	Mechanical failure	4	12
		A	Door control unit with bus coupler card-MVB	To realise automatic operation of the door, process signal inputs, control signal outputs, status and diagnostic messages /Also to protect against unintended opening via the safety relay	Deformed at door opening/closing	2	Heavy mechanical failure	9	18
					Door does not open in closed and locked position	4	Defective DCU hardware, no power supply	7	28
					Door does not close in open position	4	Defective DCU hardware, no power supply	7	28
					Unintended door open command	1	DCU software malfunction	5	5
		B	Switch left and right door leaf closed, S7/S8	To transmit door closed information to DCU	No transmission	3	Sensor defect, loose fixings, oxidation of contacts	7	21
					Permanent transmission	2	Sensor defect, short circuit, external voltage	7	14
		C	Switch door out of use, S4	To transmit door locked out of use information to DCU and to bypass safety loop	No Transmission/bypass	3	Sensor defect, loose fixings, oxidation of contacts	8	24
					Permanent transmission/bypass	2	Sensor defect, short circuit, external voltage	7	14
		D	Limit switch door locked, S1/S2	To transmit door lock information to DCU	No transmission	3	Sensor defect, loose fixings, oxidation of contacts	7	21

Table 5 continued

No	Item	Sub-item	Function	Failure modes	Potential causes	O	Potential effects	S	R
				Permanent Transmission	Sensor defect, short circuit, external voltage	2	DCU has locked signal and also door open signal, door must be locked manually, door must be locked out of use	7	14
E	Service Toggle switch, S6, wiring harness	To disconnect supply voltage from door system, for maintenance purposes	Contact does not interrupt power supply permanently	Sensor defect, loose fixings, oxidation of contacts	3	3	Exceed of maintenance efforts	1	3
F	Door open pushbutton	To transmit opening order from passengers	No transmission	Sensor defect, loose fixings, oxidation of contacts	3	3	No power supply at affected door, no automatic door movement, door must be locked out of use	7	21
			Permanent transmission	Sensor defect, wiring interruption, tightening not suitable	3	3	Door cannot be opened by passengers, passenger discomfort, door shall be locked, door must be locked out of use	7	21
			Permanent transmission	Sensor defect, contact fails closed	3	3	Doors open always at the stations, door shall be locked, door must be locked out of use	7	21
			Unintended transmission	Vibrations, spurious shortage	3	3	Spurious opening at the stations when door release is present, without release no effect	5	15
G	Door close pushbutton	To transmit closing order from passengers	No transmission	Sensor defect, wiring interruption, tightening not suitable	3	3	Door cannot be closed by passengers, door closes only automatically	2	6
			Permanent transmission	Sensor defect, contact fails closed	3	3	Door cannot be opened by passengers, passenger discomfort, door shall be locked, door must be locked out of use	7	21
			Unintended transmission	Vibrations, spurious shortage	3	3	Spurious closing at the stations when door release, is present, without release no effect	1	3
H	Switch emergency device, S3	To transmit emergency actuation information to DCU	No transmission	Sensor defect, loose fixings, oxidation of contacts	3	3	Emergency actuation is not seen by DCU	9	27
			Permanent transmission	Sensor defect, short circuit, external voltage	3	3	After reset of handle, signal is still active Door must be locked manually, door must be locked out of use	7	21

Table 5 continued

No	Item	Sub-item	Function	Failure modes	Potential causes	O	Potential effects	S	R
3	Door leaf	A	Door leaf—L & R To protect passenger from exterior environment	No protection	Heavy structural defect, loose of fixings	2	Loss of door leaf, passengers could fall out train	10	20
		B	Window To permit view from/to inside of the train	Bad or no view	Scratch or contaminated glass	4	Due to bad view for passengers, potentially longer dwell times	4	16
		C	Linear ball track To allow movement of the door leaves	Bad guidance	Mechanical failure	3	Excessive noise, door leaf vibrations and exceeding opening and closing times	4	12
D	Lower guide rail	To guide door leaf	Bad guidance	Pollution U-Shape	5	Difficult door movement, exceeding opening and closing times	4	20	
			No guidance, blocked	Dogged U-Shape	3	Door blocked in open position, door cannot be closed and locked manually	8	24	
			Bad guidance	Mechanical failure	3	Excessive noise, door leaf vibrations and exceeding opening and closing times	4	12	
E	Bottom active Locking	To support door leaf during movement	Bad guidance	Pollution U-Shape	5	Difficult door movement, exceeding opening and closing times	4	20	
			No guidance, blocked	Dogged U-Shape	3	Door blocked in open position, door cannot be closed and locked manually	8	24	
			Bad guidance	Mechanical failure	3	Excessive noise, door leaf vibrations and exceeding opening and closing times	4	12	
			Bad guidance	Pollution U-Shape	5	Difficult door movement, exceeding opening and closing times	4	20	
				No guidance, blocked	Dogged U-Shape	3	Door blocked in open position, door cannot be closed and locked manually	8	24
				Deformation of locking roller, structural defect	2	Door is closed but not locked, door can be locked manually, door must be locked out of use	7	14	
			Unlocking not possible	Deformation of locking roller, structural defect	2	Door is blocked in locked position, difficult door movement, door can be locked manually—out of use	7	14	



Table 5 continued

No	Item	Sub-item	Function	Failure modes	Potential causes	O	Potential effects	S	R
4	Safety and emergency devices	A	Lock out of use Device	To lock out the door manually in case of failure	No locking possible	2	Impossible to actuate the lock out of use device, door cannot be locked	8	16
				Unintended locking, in open position	Mechanical failure—fracture or loose fixings	2	Door cannot be closed and locked due to collision with locking arm	8	16
				Unintended locking, in closed position	Mechanical failure—fracture or loose fixings	2	Door is closed and locked, door cannot be opened	6	12
				Unintended unlocking of door locked out of use in closed position	Heavy mechanical failure—fracture, loose fixings	2	Loss of lock out of use position, door loop bypass will be interrupted If door opens unintended door loop will be activated and emergency brake will apply	10	20
		B	Internal emergency unlocking device including bowden cable	To unlock the inside manually in case of emergency	No unlocking possible	3	Impossible to actuate the lock out of use device, door cannot be unlocked and opened in case of emergency	9	27
				Unintended unlocking in opened position	Mechanical failure—fracture or loose fixings	2	Door is open, no effects After next closing, the may fail, door must be locked out of use	7	14
		C	External emergency unlocking device including bowden cable	To unlock the door outside manually in case of emergency	No unlocking possible	3	Impossible to actuate the lock out of use device, door cannot be unlocked and opened in case of emergency	9	27
				Unintended unlocking in opened position	Mechanical failure—fracture or loose fixings	2	Door is open, no effects After next closing, the may fail, door must be locked out of use	7	14
		D	Light sensor	To detect entry and exit of passengers	No detection	4	Passenger could be struck by closing door, passenger must be injured, re-opening of the door due to motor current measurement	7	28
				Permanent detection	Short circuit, external voltage	3	Door reopens several times and stays free Door must be closed manually and locked out of use	7	21
		E	Finger protection profile including sensitive edge	To ensure tightness between door leaves and between car body and door leaves	Poor tightness	4	Excessive noise, pressure waves	3	12
				No tightness	Defective assembling	2	Sharp edges, passenger might be injured	7	14

Table 5 continued

No	Item	Sub-item	Function	Failure modes	Potential causes	O	Potential effects	S	R
			To detect obstacles when closing	No detection	Vandalism, door edge sensor defect, non-stop signal	4	Reduction of redundancy for detection of objects, passenger injury	7	28
				Permanent detection	Short circuit, external voltage	3	Door reopens several times and stays free Door must be closed manually and locked out of use	7	21
	F	Warning buzzer, H3	To warn passengers that the door should close automatically	No warning	Buzzer/light defective, wiring interruption	3	Passenger injury by closing door	7	21
				Permanent warning	Short circuit, external voltage	3	Permanent noise, passenger discomfort, door should be locked out of use	7	21
	G	Warning Light, H4	To signal that the door is out of use	No light	Light defect, wiring interruption, tightening not suitable	3	Passengers could think the door is in use but door is not functioning, passenger discomfort	3	9
				No light	Short circuit, external voltage	3	Passengers could think the door is out of use but door is functioning	2	6
5	Other components	A	Interior panelling, door drive cover	No protection	Roof flap loosen, square key switch not locked or is defective	2	Risk of injury to passengers	7	14
		B	Interior panelling, door leaves covers	No protection	Roof flap loosen, square key switch not locked or is defective	2	Risk of injury to passengers	7	14
		C	Guard operating Panel, GOP	No control/no communication	Electrical defect	4	Door is in function but GOP is not, guard must use other GOP	2	8
		D	Wiring/cabling assembly	Damaged wiring	Ageing, wearing of energy chain	3	Broken wire, loss of function, door must be locked manually	6	18
		E	Lighting	No signalling, lighting	Led defective, wiring interruption, tightening not suitable	3	Passengers could think the door is out of use but door is functioning	2	6
				Permanent signalling, lighting	Short circuit, external voltage	3	Passengers could think the door is in use but door is not functioning, passenger discomfort	3	9
			To signal that the door is not enabled	No signalling, lighting	Short circuit, external voltage	3	Passengers could think the door is in use but door is not functioning, passenger discomfort	3	9

Table 5 continued

No	Item	Sub-item	Function	Failure modes	Potential causes	O	Potential effects	S	R
	F	Fixed step	To support entrance for passengers	Permanent signalling, lighting Shears off/fixing does not hold	Led defective, wiring interruption, tightening not suitable Material failure, damaged fixing	3	Passengers could think the door is out of use but the door is functioning	2	6
						1	Passenger could fall to the track, passenger injury	9	9

Table 6 Current maintenance programme for the passenger door system

Task	Task description	Mileage
Current maintenance programme		
1	Passenger bodyside doors—unit functional check (via HMI)	16,000
2	Bodyside doors—door functional check	16,000
3	Automatic passenger counting system—sensor covers clean and inspect	38,800
4	Bodyside doors—examine	51,800
5	Automatic passenger counting system—detection of height of sensor check.	80,000
6	Bodyside doors—minor lubrication	160,000
7	Bodyside doors—check of painting	160,000
8	Bodyside doors—major lubrication	320,000
9	Bodyside doors—visual inspection	320,000
10	Bodyside doors—check of clearance and replacement of energy chains	1,553,500
11	Bodyside doors—replacement of rubber spacer and NOVRAM	1,553,500

By implementing such a PM programme, the reliability of the door system will undoubtedly increase as the majority of failures can very likely be detected and rectified with certain mileage-based maintenance tasks at the periodicities given. However, a further study will be required to assess the performance of the proposed maintenance programme in terms of system availability, service reliability and safety and cost of IMR.

5 Conclusions and Future Work

In the current study, a failure mode, effects and criticality analysis (FMECA)-based approach was presented to identify, analyse and evaluate the potential risks associated with unexpected failure of rolling stock components. The criticality level of a rolling stock failure is calculated by multiplying the likelihood of occurrence of the failure mode (O) and the severity of damage caused by the failure (S), each being rated with a number from 1 to 10 (1 = lowest, 10 = highest). The failure modes according to the level of their criticality were categorised into five classes, namely very low, low, medium, high and very high critical. The most critical failure modes in the system with respect to both reliability and economic criteria were identified and possible methods for mitigation were discussed.

The analysis model was applied to the passenger door unit of a fleet of 38 Class 380 trains operating on Scotland's railway network. The data required for the analysis were collected from the literature, the company's

Table 7 Proposed PM programme for the passenger door system

Task	Task description	Mileage
Proposed PM programme		
1	Bodyside doors—condition monitoring of door signalling via remote diagnostics to include data for all doors, proactive tasks	~ 533
2	Bodyside doors—Test door functionality from HMI and also locally	16,000
3	Bodyside doors—general visual inspection of the door running gear for loose components	32,000
4	Bodyside doors—inspect locking roller, synchronisation cable, guide roller and guide plate	48,000
5	Bodyside doors—test functionality of light barrier system	48,000
6	Bodyside doors—test door functionality guard operating panel	64,000
7	Bodyside doors—inspect the spindle and nut for security	64,000
8	Bodyside doors—inspect, clean and lubricate locking shift, locking roller, guide roller and guide plate	160,000
9	Bodyside doors condition monitoring of energy chain	160,000
10	Bodyside doors—functional test	200,000
11	Bodyside doors—major lubrication	320,000
12	Bodyside doors—visual inspection	320,000
13	Passenger bodyside doors—check of clearance and replacement of energy chains	1,553,500
14	Bodyside doors—replacement of rubber spacer and NOV RAM	1,553,500

566 maintenance management software system called EQUI-
567 NOX, the UK's railway performance management soft-
568 ware DATASYS BUGLE and the UK's train movements
569 monitoring system called TRUST. The five why's techni-
570 que was used to identify the potential failure modes of
571 door unit components and their root causes, including the
572 defects in relation to pushbuttons, door control unit (DCU),
573 mechanical failures, light barrier, door drive, guard oper-
574 ating panel (GOP), limit switches, loose plugs, obstruc-
575 tions, door roller and lubrication. The results of the risk
576 evaluation showed that the nine failure modes (12 % of the
577 total number of failure modes identified) are "high critical"
578 to door system functionality. The results of this study were
579 used not only for assessing the performance of current
580 maintenance practices, but also to plan a cost-effective
581 preventive maintenance (PM) programme for different
582 components of rolling stock. To avoid the recurrence of the
583 failure modes, a new mileage-based preventive mainte-
584 nance (PM) programme including 14 tasks was proposed.

585 There is a wide scope for future research in the area of
586 risk analysis in relation to railway rolling stock failures.
587 Some of the possible extensions of the present work are as
588 follows:

- 589 a. proposition of a multiple criteria FMECA approach for
590 risk evaluation of different rolling stock components;
- 591 b. evaluation of the cost effectiveness of PM programmes
592 for rolling stock with respect to risk evaluations (see
593 [25]);
- 594 c. development of a more quantitative approach to
595 characterise the likelihood that a rolling stock failure
596 may occur and the impact of likely consequences.

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