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1 The role of 'No Net Loss' policies in conserving biodiversity threatened by the 2 global infrastructure boom

3

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16

17 Summary

18 **Over US\$60 trillion is predicted to be spent on new infrastructure globally by 2040. Is it possible to**
19 **meet UN Sustainable Development Goal 9 (develop infrastructure networks) without sacrificing**
20 **Goals 14 and 15 (ending biodiversity loss)? We explore the potential role of No Net Loss (NNL)**
21 **policies in reconciling these SDGs. Assessing country-level overlaps between planned**
22 **infrastructure expansion, infrastructure-threatened biodiversity, and national biodiversity**
23 **compensation policies, around half of predicted infrastructure and infrastructure-threatened**
24 **biodiversity falls within countries with some form of mandatory compensation policy. However,**
25 **these policies currently have shortcomings, are unlikely to achieve NNL in biodiversity, and could**
26 **risk doing more harm than good. We summarise policy transformations required for NNL policies**
27 **to mitigate all infrastructure impacts on biodiversity. To achieve SDGs 9 alongside 14 and 15,**
28 **capitalising on the global coverage of mandatory compensation policies and rapidly transforming**
29 **them into robust NNL policies (emphasising impact avoidance) should be an urgent priority.**

30

31 Keywords

32 No net loss, biodiversity offsets, infrastructure expansion, environmental impact assessment,
33 Sustainable Development Goals (SDGs), biodiversity compensation, conservation policy

34

35

36 **Biodiversity impacts of the global infrastructure boom**

37 The UN Sustainable Development Goals (SDGs) lay out society's ambition to deliver social and
38 economic prosperity for all, while conserving nature on land and sea (SDGs 14 and 15 respectively).
39 However, 'business-as-usual' approaches to solving social and economic development challenges
40 may compromise our ability to achieve the SDGs that are focused on eliminating our impacts on
41 species and ecosystems^{1,2}. One of these potential contradictions relates to infrastructure: is it
42 possible to rapidly expand the world's built infrastructural networks (SDG 9) without harming non-
43 human life on Earth (SDGs 14 and 15)? At this key juncture for the future of biodiversity, the
44 development of the post-2020 framework for the Convention for Biological Diversity (CBD), this is a
45 crucial question to consider.

46 We are currently experiencing the most rapid expansion of built infrastructure in history ('the basic
47 physical and organizational structures and facilities (e.g. buildings, roads, power supplies) needed for
48 the operation of a society or enterprise'; Lexico Dictionaries) with over US\$60 trillion of
49 infrastructure spending predicted between 2019-2040 (estimated for 56 countries totalling 88% of
50 global GDP)^{3,4}. It is projected that an additional 1.2 million km² of land will be urbanised between
51 2000-2030 (185% increase)⁵, and an additional 3-4.7 million km of roads added to the global network
52 by 2050 (22-34% increase)⁶. In a high-profile example, the ongoing Chinese 'Belt and Road Initiative'
53 might be the most ambitious infrastructure drive in history⁷. The programme aims to link 65
54 countries, representing two-thirds of the global population, in a network of transport and energy
55 infrastructure, spatially overlapping with 1,700 sites with conservation designations⁷.

56 Infrastructural expansion can be an important mechanism for alleviating poverty and delivering
57 economic growth^{8,9}, but when unaccompanied by strong environmental safeguards it is also a key
58 global driver of biodiversity and ecosystem service loss^{10,11}. Major extractive, transport and energy-
59 production infrastructure projects are planned within some of the world's most biodiverse and
60 carbon-rich regions, including the Congo Basin, the Amazon and Borneo^{10,12,13}. Infrastructure can
61 impact on biodiversity in multiple ways, including direct habitat loss within the built infrastructure
62 footprint, alteration of ecosystem properties or fragmentation^{14,15}, and exacerbation of biological
63 resource consumption¹⁰ by facilitating further economic activity (through e.g. improving road
64 access). At global scales, one third (9,053/27,159) of all assessed threatened species (categorised as
65 Critically Endangered, Endangered or Vulnerable; assessed 14/6/19) on the Red List are threatened
66 by infrastructure, including around half of all threatened amphibians and birds (55% and 46%
67 respectively)¹⁶. Transport, energy, and residential infrastructure are also key contributors to climate
68 breakdown^{17,18}, another important driver of biodiversity loss. In addition to the considerable

69 biodiversity implications, much planned mining, transport and urban infrastructure is also predicted
70 to impact heavily on areas of global ecosystem service importance^{5,17,19}, further exacerbating major
71 environmental challenges including climate breakdown.

72

73 **Regulation of infrastructure impacts on biodiversity**

74 In committing to SDGs 14 and 15, the international community committed to ‘sustainably manage
75 and protect marine and coastal ecosystems to avoid significant adverse impacts’, and ‘protect and
76 prevent the extinction of threatened species by 2020’. Given infrastructure’s role in driving
77 biodiversity loss, it is worth asking: how close are we to achieving this aspiration for infrastructure,
78 and what else could be done? This perspective extends the conceptual framework of a ‘global
79 mitigation hierarchy’ outlined in Arlidge et al. (2018)²⁰, focusing specifically on mitigating the
80 biodiversity impacts of infrastructural expansion.

81 NNL policies are an increasingly influential set of policies that have emerged specifically with this
82 aspiration at their core, to fully mitigate the biodiversity impacts of infrastructure and, in some
83 cases, land use change. First rising to prominence in response to widespread wetland losses in the
84 USA and loss of natural landscape aesthetic in Germany^{21,22}, idealised NNL policies are based on the
85 principle that biodiversity is as a minimum left no worse off after development than before (Box 1).
86 NNL is commonly operationalised through the application of a mitigation hierarchy to development
87 impacts (e.g. avoid, minimise, restore, offset²³) and predicated on a strict preference for the first
88 stage (to avoid biodiversity impacts wherever possible). Most commonly implemented through
89 environmental impact assessment (EIA) frameworks, NNL policies considerably strengthen the
90 treatment of biodiversity in traditional EIA. Traditional EIAs aim to assist with decision-making for
91 developments by providing information on the predicted environmental impacts of development
92 and potentially exploring options for mitigating some of these environmental impacts to ‘acceptable’
93 levels, but it is uncommon for EIAs to address impacts on biodiversity per se in quantitative terms²⁴.
94 In contrast, NNL policies set a clear overall goal for biodiversity, and following the application of the
95 mitigation hierarchy, set out in quantitative terms what actions need to be taken in order for the
96 expected residual losses from the development to be at least matched through compensatory
97 actions including biodiversity offsetting. They explicitly define which aspects of biodiversity are
98 considered priorities and how they are to be measured, and quantitative targets can then be set to
99 assess whether or not these priorities have been achieved²⁵. Additionally, if ecological theory
100 determines that NNL in biodiversity cannot be achieved in a given context, NNL policies give a
101 concrete rationale to when projects should not be permitted to go ahead^{26,27}. However as explored

102 later, these core principles often fail to be respected in practice, and the quantitative nature of NNL
103 does not free it from the influence of uneven power dynamics or vested interests²⁸. Additionally,
104 one of the main ways that principles of NNL are applied around the world is through the creation of
105 biodiversity compensation policies, which often fall far short of the idealised application of NNL
106 outlined above because of a lack of adherence to the mitigation hierarchy²⁹ (especially avoidance²⁷).
107

Box 1. Key terms

Biodiversity compensation – actions taken to compensate for negative impacts to biodiversity caused by developments, which may include financial compensation for affected stakeholders. Compensatory actions generate gains that are not necessarily quantified, or equivalent in type or magnitude to losses, and as such are more general than ‘biodiversity offsetting’.

Biodiversity offsetting – actions taken to compensate fully for the residual impacts of development following the quantitative assessment of biodiversity losses; gains must be of equivalent or greater ecological value to losses. Offsetting is a ‘specific and rigorously quantified type of compensation measure’³⁰.

No Net Loss policy – policy applied at various spatial scales aiming to achieve a minimum of no net loss in biodiversity across all impacts of development. NNL policies are often operationalised in practice through application of the ‘mitigation hierarchy’.

Mitigation hierarchy – a framework for mitigating biodiversity losses from development by sequentially avoiding biodiversity impacts wherever possible, minimising impacts where impacts are unavoidable, restoring following the impact if impacts are time-bound, and finally offsetting any residual impacts to biodiversity³¹.

108

109

110 Current uptake of biodiversity compensation policies

111 To assess progress in achieving NNL of biodiversity from new infrastructure, we first explore the
112 global extent of more general biodiversity compensation policies. Whilst much past research on
113 compensation has focused on outcomes at local scales^{32–34}, the global implications of compensation
114 policies are only just beginning to emerge. For example, taking just the subset of compensation
115 represented by biodiversity offsets, an estimated $153,679^{+25,013}_{-64,223}$ km² of biodiversity offsets were (as
116 of 2018) in the process of being implemented to offset infrastructure and land use change impacts
117 globally, which when summed make the area of biodiversity offsets approximately equivalent in size
118 to a country as large as Bangladesh³⁵. Recently, the IUCN and collaborators assembled a global
119 database on biodiversity compensation policies, which documents at country-level (covering 197
120 countries accounting for 98% of global GDP) the degree to which compensation policies (including
121 but not restricted to offsets) are referenced and embedded into overarching national environmental

122 or EIA legislation (Box 2). This database details that compensation policies including offsetting
123 policies are significantly more widespread than previously reported ³⁶: 37 countries representing
124 72% of global GDP represented in the database have mandatory compensation policies for at least
125 certain infrastructure sectors or habitat types (Figure 1(A)), with a further 64 countries providing
126 guidance on compensatory measures or enabling offsets as voluntary practice ('precursor policies').
127 Despite widespread criticism of offsetting policies ^{37,38}, this global policy adoption indicates that
128 compensation policies could have an important role to play in minimising the biodiversity impacts of
129 the ongoing global infrastructure boom ³⁹.

130

Box 2. The Global Inventory of Biodiversity Offset Policies

The Global Inventory of Biodiversity Offset Policies (GIBOP) is an open-access global database summarising the degree to which biodiversity compensation policies (including offsetting policies) and the mitigation hierarchy are embedded within national environmental policy frameworks. The database was assembled through an analysis of 197 countries' national environmental or EIA legislation, allocating each country a score representing the 'strength' of biodiversity compensation legislation. Whilst this score was allocated using a standardised process across each country, there remains an unavoidable interpretive element. Scores are defined as:

- 0) no mention of compensation;
- 1) countries at an early stage of policy development (minimal regulatory provisions on offset or compensation);
- 2) countries enabling the use of voluntary offsets (scheme acknowledged in regulatory framework);
- 3) countries requiring mandatory biodiversity compensation in at least some circumstances.

More information about methods and limitations can be found at <https://portals.iucn.org/offsetpolicy/>.

131

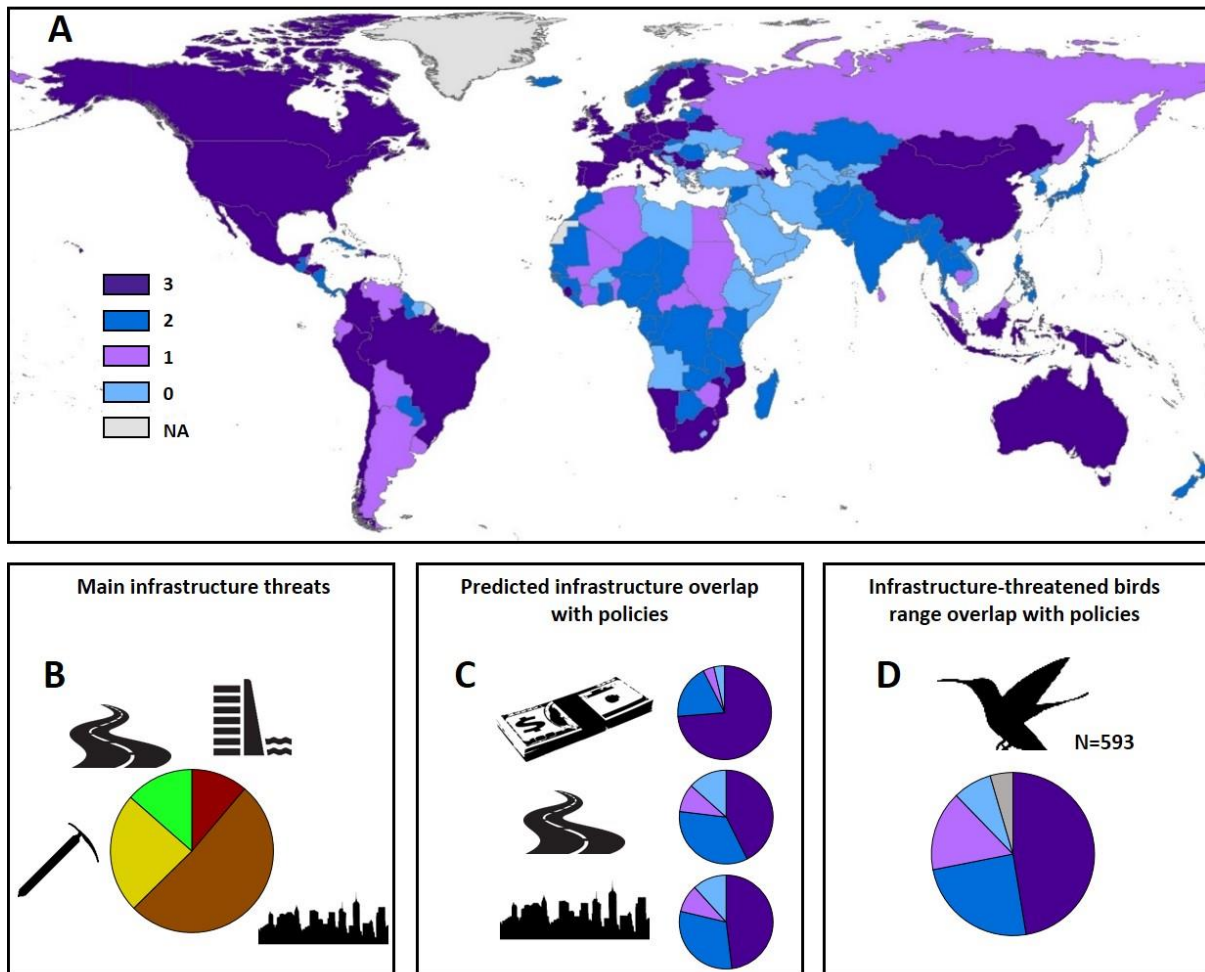
132 Worldwide, the dominant infrastructural threats to biodiversity are residential and commercial
133 development, followed by mining and extraction and then other infrastructure types (linear
134 infrastructure and energy production; Figure 1(B)). According to the Global Infrastructure Hub,
135 US\$46 trillion of infrastructure investment by 2040 (74% of predicted infrastructure investment for
136 the 56 countries in the database) is predicted to occur in countries with mandatory compensation
137 policies for at least some infrastructure classes or habitat types (Figure 1(C)) ^{3,4,29}. These countries
138 are associated with an estimated 568,000 km² in additional urban areas (2000-2030; 47% of global
139 total⁵) and over 1.5 million km of new roads (by 2050; 42% of global total⁶). Consequently, around
140 half of the world's new infrastructure up to 2040 can be expected to fall within countries with some
141 existing form of mandatory compensation policy, and this is likely to increase as adoption of
142 compensatory policies including biodiversity offsetting continues to spread globally. If all countries
143 currently enabling (but not requiring) the use of various forms of biodiversity compensation as part
144 of their impact mitigation strategies (n=64) moved to mandatory policies, this coverage would

145 increase considerably (e.g. an additional 35% of projected global road expansion would fall within
146 these countries).

147 Beyond being applicable in countries in which around half of the world's projected infrastructure will
148 be constructed, compensation policies also cover a sizeable proportion of the world's biodiversity
149 features threatened by infrastructure. We assessed the spatial overlap between infrastructure-
150 threatened bird species extant ranges (N=593, Red List accessed 14/6/19) and regions under
151 different compensation policy strengths (Box 2), using birds to minimise assessment biases between
152 species⁴⁰. The mean percentage of each species' range falling in countries with mandatory
153 compensation policies is 47%, and a further 25% falls under 'precursor' policies (Figure 1(D)). We
154 note here that we are simply describing broad spatial overlaps, and not speculating about causal
155 relationships between biodiversity and compensation policy adoption. Additionally, at the national
156 scale the particular infrastructure impacts threatening these species may not fall under the
157 jurisdiction of current compensation policies (e.g. if the impacts are generated by an industry which
158 is not regulated). Nevertheless, this high-level coverage of threatened biodiversity demonstrates
159 that compensation policies are likely to play a key role at the global scale in the conservation of
160 biodiversity threatened by infrastructure expansion.

161

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162

163 *Figure 1. Infrastructure-related threats to species and global coverage of biodiversity compensation policies. Policy scores*
 164 *(see Box 2): 3 = mandatory compensation in some contexts; 2 = enable voluntary offsetting; 1 = minimum regulatory*
 165 *provisions for compensation; 0 = compensation not mentioned in national policy. A) Global map of compensation policy*
 166 *strength²⁹. B) Breakdown of the main source of infrastructural threats facing all infrastructure-threatened (CR-VU) species*
 167 *on the IUCN red list (N=9,059 species; pie-chart comprised of 11,475 threats, some species double-counted if facing multiple*
 168 *types of infrastructural threat¹⁶). Main threats, clockwise from top: dams, residential and commercial development, mining*
 169 *and energy production, transport and transmission networks. C) Overlap between compensation policies²⁹ and different*
 170 *indicators of global infrastructural expansion. Top: distribution of predicted infrastructure spending 2019-2040 for 56*
 171 *countries accounting for 88% of global GDP^{3,4}. Middle: distribution of predicted road expansion by 2050 for 164 countries⁶.*
 172 *Bottom: distribution of predicted urbanisation 2000-2030 for 189 countries⁵. D) Mean overlap between extant distribution*
 173 *of infrastructure-threatened birds on the Red List (N=596)⁴¹ and biodiversity compensation policies.*

174

175 **Moving from biodiversity compensation to No Net Loss**

176 The widespread integration of biodiversity compensation requirements with national policy
 177 frameworks around the world demonstrates policy recognition of the impacts of infrastructural
 178 expansion. However, biodiversity compensation policies need to be carefully designed in order to
 179 stand a chance of achieving NNL consistent with the aspirations of the SDGs³⁸, and current
 180 biodiversity compensation policies often fall far short of this aspiration. The GIBOP database shows
 181 that only 23% of the countries enabling or requiring (scores 2-3) biodiversity compensation

182 (including offsets) require that compensation be used strictly as a 'last resort' after the rest of the
183 mitigation hierarchy, and of these 101 countries, only 10% apply international best practice
184 principles⁴². These shortcomings have several implications. Using offsets or other forms of
185 compensation without sequentially implementing the rest of the mitigation hierarchy risks
186 permitting the loss of irreplaceable biodiversity such as slow-recovering or old-growth ecosystems or
187 threatened species^{26,43}. Additionally, it risks facilitating increased damage to natural systems under
188 the logic that offsets might be marginally cheaper than avoidance, trading certain biodiversity losses
189 for uncertain gains⁴⁴. If NNL is to realise its potential to mitigate the impacts of the global
190 infrastructure boom, an essential first step is therefore to transform existing biodiversity
191 compensation policies into true NNL policies through mandatory application of preceding stages of
192 the mitigation hierarchy, and implementation of offsets in line with social and ecological best
193 practice rather than more general biodiversity compensation^{42,45}.

194 Such an ambition is not unattainable. Best practice NNL policies applying the mitigation hierarchy
195 already exist in 10 countries, and a substantial amount of international infrastructure investment
196 also falls under the scope of NNL policies through safeguards associated with multilateral
197 development financing, such as the International Finance Corporation's Performance Standard 6
198 (NNL for impacts to Natural Habitat and Net Gain for impacts to Critical Habitat) and World Bank's
199 Environmental and Social Standard 6. Similar requirements apply in the safeguard frameworks of the
200 Asian Development Bank, Intra-American Development Bank and the African Development Bank⁴⁶.
201 As an example of the extent of this financing, between 2015 and March 2019, the World Bank
202 committed US\$83 billion to built infrastructure development projects, of which 81% was invested in
203 countries without mandatory NNL policies (data from World Bank 2019). Major infrastructure
204 projects funded by the World Bank are required (at least in theory) to meet ecological outcomes
205 which are 'materially consistent' with their own NNL policies⁴⁸. In addition to multilateral financing,
206 major private financing sources mandate NNL implicitly under the Equator Principles (a risk
207 management framework for managing socio-environmental risks of project finance, adopted by 97
208 financial institutions worldwide), which commits them to the International Finance Corporation
209 performance standards including Performance Standard 6⁴⁹. Eighty percent of project finance
210 transactions in emerging markets are now associated with banks that have adopted the Equator
211 Principles⁴⁹, although considerable further reforms are needed to enhance implementation of the
212 principles⁵⁰.

213 The combination of national compensation policies and multi-lateral policy coverage indicate that
214 enhancing biodiversity compensation policies to aim for NNL could provide a key tool for mitigating
215 the impacts of the global infrastructure boom. But we argue below that if even existing 'best-

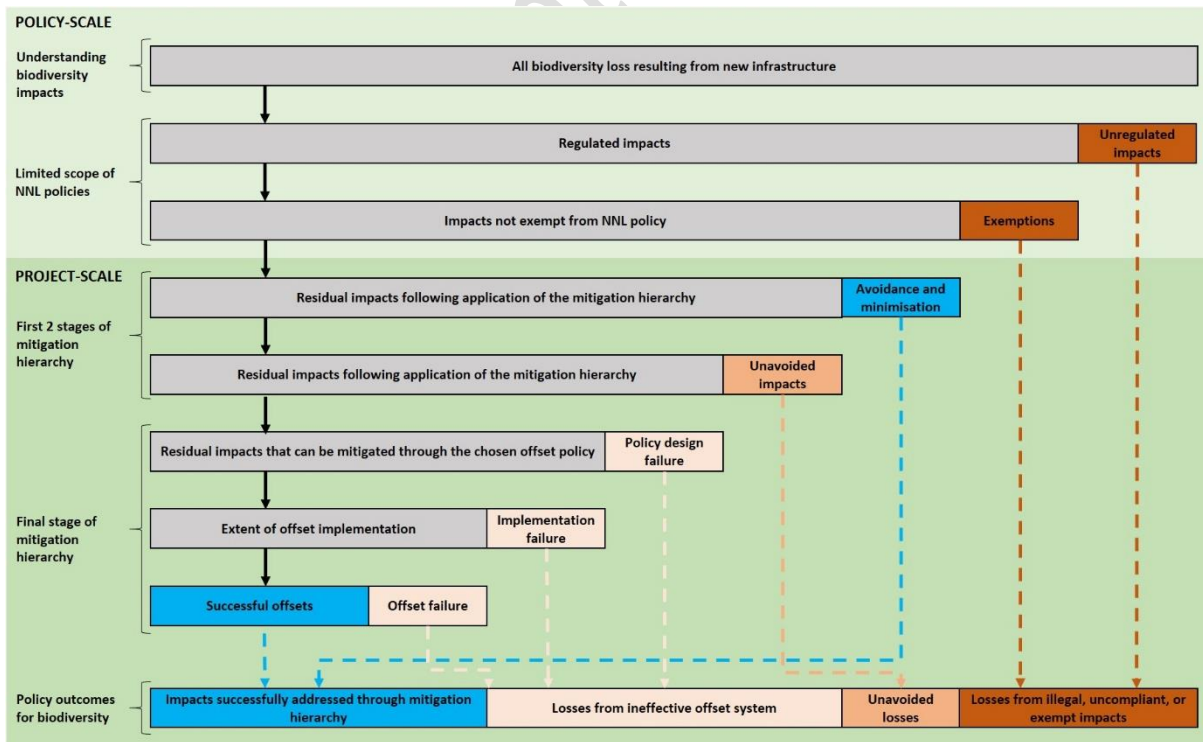
216 practice' NNL policies are to fulfil their potential there is need for a rapid, transformational
 217 improvement in their application and effectiveness, or they risk undermining biodiversity
 218 conservation outcomes overall.

219

220 **Expanding the scope of No Net Loss policies**

221 Many NNL policies have historically failed to achieve their intended overarching policy aim ³⁴:
 222 shortcomings are embedded into multiple stages of the NNL policy implementation process from
 223 policy down to project scales (Figure 2). Perhaps the most important limitation to most existing NNL
 224 policies is that the total infrastructural impacts under their jurisdiction tend to be highly constrained
 225 – often the majority of impacts fall outside the scope of existing regulation (referred to by Maron et
 226 al. (2018) ³⁸ as Type 2 impacts; Table 1; Figure 2). If NNL is only applied to a subsection of impacts,
 227 then even if project-scale mitigation is achieved the policy will inevitably oversee landscape-scale
 228 declines in biodiversity ^{34,38}. There are two main sources of unmitigated infrastructural impacts:
 229 deliberate policy choices that leave particular sets of impacts either entirely unaddressed or granted
 230 special exemptions from regulation, and illegal, uncompliant or unreported impacts.

231



232

233 *Figure 2. Schematic diagram of the embedded failures to address biodiversity losses from new infrastructure in each*
 234 *implementation stage of the mitigation hierarchy as currently applied in NNL policies. Light green box (top) denotes failures*
 235 *to address the full suite of infrastructure impacts on biodiversity impacts at the policy-scale, darker box (bottom) outlines*

236 failures to address biodiversity loss embedded at project-scale applications of the mitigation hierarchy. Type 2 impacts as
 237 referred to by Maron et al. (2018)³⁸ are impacts which do not come under the scope of existing NNL policies, reflected by
 238 the ‘unregulated impacts’ and ‘exemptions’ categories. The size of the boxes is arbitrary and likely highly context-specific, so
 239 we have insufficient information to demonstrate the relative importance of each of the shortcomings in NNL application at
 240 this time

241

242

Case study	Policy context	Total impacts captured by NNL
Wetlands in Florida, USA (2001-2011) ⁵¹	National policy goal of no net loss in ‘wetland acreage and function’ ⁵² . Compensatory mitigation allows for compensation for wetland impacts ²¹ . Mitigation banking is the legislatively favoured and most widely used compensation mechanism	Mitigation banking (which captures most but not all wetland compensation) restored 58,575 ha across the study region, but overall Florida experienced a net loss of over 56,000 ha wetlands across the study period
Wetlands in 20 counties in North Carolina, USA (1994-2001) ⁵³	As above	4,591 ha and 68 ha of wetlands were restored and created respectively across the study period, whilst the net loss of wetlands was 25,303 ha
Habitat suitable for threatened endemic the southern black-throated finch (<i>Poephila cincta cincta</i>), predominantly in Queensland, Australia (2000-2016) ⁴³	National Environmental Protection and Biodiversity Conservation (EPBC) Act aims to protect ‘Matters of National Environmental Significance’, which includes threatened species. Where an action might impact on ‘Matters of Environmental Significance’, a referral to regulators is necessary, and if found to have a significant impact, offsets may be mandated. Simultaneously, Queensland has the Vegetation Management Act (VMA), which aims to maintain biodiversity and ecological processes through regulation of vegetation clearing	631,000 ha of potential black-throated finch habitat (which should have counted as a ‘Matter of Environmental Significance’ because of the finch’s threat status) was cleared across the study period. Of this, 502,391 ha was not associated with a known referral under the EPBC act, despite that the majority was likely cleared for pasture and thus subject to a referral
Native vegetation in New South Wales, Australia (2005-2015) ⁵⁴	Aim of New South Wales Native Vegetation Act is to ‘prevent broad-scale clearing unless it improves or maintains environmental outcomes’. Offsetting is one mechanism mandated by the policy	Policy included exemptions that enabled circa 87% of vegetation clearing to occur uncompensated

243 *Table 1. Case study examples of the disparity between total infrastructure or land use change impacts and those impacts*
 244 *which are subject to NNL (indicated in the above cases by the degree of offsetting relative to habitat loss)*

245

246 All biodiversity impact mitigation policy has limitations to its coverage: mitigation policy commonly
 247 applies to either a subsection of biodiversity (i.e. only particular habitat types or legal designations:
 248 e.g. Indonesian forest policy requires compensation for losses from deforestation of state forests),
 249 or a subsection of industries (e.g. Mongolia requires compensation for damages associated with
 250 mining, petroleum and mineral extraction projects). However, as the evidence grows for the
 251 biodiversity and ecosystem service value of habitats that have not classically received much
 252 protection, such as isolated habitat fragments ⁵⁵, urban nature ⁵⁶ and abandoned land ⁵⁷, allowing
 253 unmitigated biodiversity loss across any habitats now seems increasingly incompatible with
 254 achieving a minimum of NNL of biodiversity at landscape scales ⁵⁸. Additionally, even when

255 regulation should in theory apply, many regions grant exemptions for specific infrastructure
256 developments deemed to be strategically important, reflecting an underlying political prioritisation
257 of economic over biodiversity values. For example, numerous national governments have
258 circumvented the EU Habitats Directive's nominal NNL policy for the Natura 2000 network of
259 protected areas by arguing that the associated infrastructures are in the 'overriding public interest',
260 granting them an exemption even though the justifications for this designation often fall far short of
261 what is legally required⁵⁹. Additionally, many impacts are implicitly exempted from policies if they
262 are deemed not to exceed certain impact 'significance' thresholds, which can often be arbitrary or
263 overruled on arbitrary grounds^{60,61}. According to government consultation documents, the proposed
264 approach to mandate Biodiversity Net Gain in England comes close to covering all infrastructure
265 impacts⁶². Under the proposals, developments will be required to deliver an improvement in
266 biodiversity (as measured by the UK Department for Environment, Farming and Rural Affairs
267 biodiversity metric⁶³) consistent with good practice principles⁶⁴. However, even this policy
268 acknowledges that certain developments are, at this stage, exempt such as 'nationally significant
269 infrastructure' and 'permitted development'⁶². These developments will still adhere to existing UK
270 laws to protect biodiversity, but these laws give consent for developments to proceed with
271 biodiversity loss.

272 The second major reason why biodiversity loss from infrastructure falls outside the jurisdiction of
273 NNL policy is that many impacts are illegal or unreported. For example, in Queensland, Australia the
274 majority of potential black-throated finch habitat cleared between 2000-2016 was not associated
275 with a referral under the Environmental Protection and Biodiversity Conservation Act (a prerequisite
276 to the application of the mitigation hierarchy), implying that landholders were not reporting their
277 land clearing⁴³. In the Brazilian Amazon, approximately 80% of roads are constructed without
278 government approval, and are therefore not subject to environmental regulations⁶⁵. Improving
279 compliance with and enforcement of environmental regulation is a monumental task, which is far
280 from limited to NNL policies⁶⁶.

281

282 **Project-scale implementation and compliance challenges**

283 Even if all infrastructure impacts were fully captured within NNL policy, biodiversity still falls through
284 multiple cracks in the application of the mitigation hierarchy at project scales, both in the
285 implementation of the avoidance and minimisation steps, and the design and implementation of
286 offsetting policies (Figure 2). One overarching technical issue is the choice of biodiversity metric to
287 use in impact assessment processes: metrics are simplified representations of the complex

288 phenomenon of biodiversity, and so aspects of biodiversity that are not explicitly integrated into the
289 metric risk falling outside the project planning process (reviewed comprehensively elsewhere^{25,67,68}).

290 The avoidance step is widely considered the most important, yet understudied, step of the
291 mitigation hierarchy^{21,27}. Empirical evidence for the effectiveness of avoidance is severely lacking
292 (but see Pascoe et al. (2019)⁶⁹), and empirically challenging because in some systems much
293 avoidance occurs through unobservable informal communications between developers and
294 regulators, and so the final number of development permits accepted or rejected is a misleading
295 proxy for effectiveness⁷⁰. However, it is clear that many infrastructure projects that receive approval
296 and proceed would not pass simple cost-benefit tests if all negative, long-term, direct and indirect
297 social, environmental and maintenance costs were accounted for¹⁰. Furthermore, proper
298 application of the mitigation hierarchy implies that any impacts to irreplaceable biodiversity must be
299 avoided²⁶; yet, some NNL policies continue to facilitate the clearance of threatened species habitat
300 even when it simply cannot be justified on conservation grounds because it is non-offsettable and
301 risks causing local extinction⁴³.

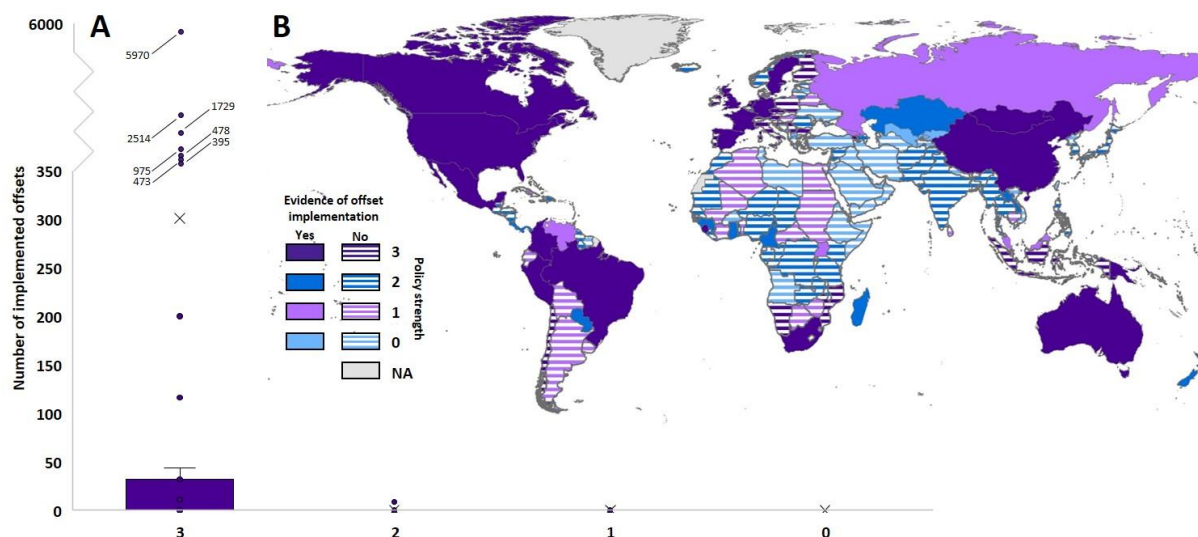
302 Avoidance fails to be implemented satisfactorily for many reasons (reviewed in Phalan et al. 2018)²⁷,
303 including capacity shortages in public bodies responsible for assessing alternative options, and
304 political prioritisation of economic development over environmental outcomes that often renders
305 'no project' scenarios politically undesirable and undervalues long-term socio-environmental costs
306^{27,71}. Compounding this, EIA processes are often implemented too late in the project planning
307 process to exert significant influence over key aspects of project design such as location, as
308 considerable project costs and planning effort have already accrued^{72,73}. Corruption and uneven
309 power dynamics can also play a role^{28,74}. Situations where groups with a vested interest in
310 development proceeding hold undue influence over the mitigation hierarchy process are
311 commonplace in EIAs through which many NNL systems are implemented⁷⁵. For example, in some
312 countries companies commissioning EIAs from consultants are permitted to withhold payment until
313 the EIA is delivered, thus holding leverage over consultants to incentivise favourable EIA reports that
314 underestimate negative biodiversity impacts and thus the degree of avoidance required⁷⁴.

315 Application of avoidance can also be suppressed by governments if they perceive strong geopolitical
316 incentives to promote infrastructure development. For example, dam construction in the Brazilian
317 Amazon cannot be reconciled with achieving NNL in biodiversity^{12,76,77}, however, the government
318 perceives access to hydroelectric energy to be a geopolitical priority that supersedes avoiding
319 impacts to irreplaceable biodiversity^{78,79}.

320 Once the avoidance and minimisation steps of the mitigation hierarchy have been applied, any
321 residual impacts of infrastructure on biodiversity are then mitigated through offset policy, with any
322 failures to apply the first two stages of the hierarchy adequately manifesting in additional residual
323 impacts. Losses continue to occur under offsetting policies because of poor offset policy design ³⁸,
324 failure to implement the required offsets ⁸⁰, and finally through failures of the offsetting
325 interventions themselves³⁴. There are multiple design issues that can embed biodiversity losses into
326 NNL policies (reviewed in Maron et al. (2018)³⁸), for example when unrealistic counterfactuals are
327 used which imply that unfeasibly high rates of loss would have happened in the absence of the
328 policy ^{81,82}, when offsets do not provide any additionality ³³, or when there is a lack of accounting for
329 time lags between development losses and offset ecological improvements ⁵⁴.

330 However, even NNL policies that adequately address the theoretical ecological requirements for
331 achieving NNL risk suffering from a number of implementation problems that plague many
332 environmental policies and conservation interventions. A key difficulty is that offsets are often very
333 challenging to organise logistically and contractually ⁸³. Habitat-based offsets often require the
334 acquisition or conservation management of land that would otherwise not have been contributing to
335 conservation to the same degree. Offsets may be hard to find because landholders are unwilling to
336 restrict their management rights ⁸⁴, or because enough suitable land is simply unavailable (e.g. in
337 Sabah, Malaysia ⁸⁵ or France ⁸⁶), and instances of land scarcity are likely to increase in the future.
338 This may drive greater emphasis in future on non-site based offsets (e.g. behaviour change
339 interventions to reduce biodiversity loss). Whether site-based or not, offsets have tended to suffer
340 from persistent implementation failures, related to weak compliance or regulatory enforcement,
341 and inconsistencies within interacting governance arrangements ^{80,83}. At global scales, there are
342 considerable gaps between offset policy and implementation: in 60% of countries that have some
343 form of mandatory biodiversity compensation policy there is no documented evidence of a single
344 offset yet being implemented according to the world's most comprehensive global offset database
345 (Figure 3) ³⁵. In these countries, ecosystem loss continues to proceed without proper compensation.
346 Lastly, even if conservation interventions are implemented in line with offset obligations, incomplete
347 understanding of restoration ecology or the effectiveness of the implemented offset actions can lead
348 to a failure to achieve NNL in biodiversity or ecosystem function ^{32,34,87}.

349



350

351 *Figure 3. Global disparities between biodiversity compensation policy commitments and offset implementation*^{29,35}, with
 352 *the boxplots denoting the total number of offsets recorded as implemented in each country, and the map highlighting*
 353 *countries with no recorded implementation of offsets despite policy commitments. Policy scores (see Box 2): 3 = mandatory*
 354 *compensation in some contexts; 2 = enable voluntary offsetting; 1 = minimum regulatory provisions for compensation; 0 =*
 355 *compensation not mentioned in national policy. A) Box and whisker plots showing upper and lower quartiles and medians*
 356 *of the number of offsets implemented globally under different policy strengths. Crosses denote sample means (adjacent to*
 357 *x-axis for policy strength values 2-0). Whiskers denote the minimum/maximum values that fall within the lower/upper*
 358 *bound of the interquartile range $\pm 1.5 \times$ interquartile range. Outliers falls outside that range. B) Map of global biodiversity*
 359 *compensation policies strengths and evidence for offset implementation (defined as the presence of at least 1 offset or a*
 360 *non-zero area of offset implementation in-country from the most comprehensive global offset implementation database*³⁵).
 361 *Note that offset implementation displayed may be the result of national policy, voluntary commitments or international*
 362 *financing requirements*

363

364 **The future of No Net Loss**

365 Over the last decade, there has been fierce debate about the merits of NNL and biodiversity
 366 offsetting and the degree to which it can help achieve or potentially unintentionally undermine
 367 conservation outcomes^{37,88,89}. Empirical explorations of unintended outcomes remain scarce and
 368 largely inconclusive so far (e.g. no evidence for 'license to trash' in Levrel et al. (2017) or Gibbons et
 369 al. (2018)^{51,54}); nevertheless, there is clearly in some contexts merit to the idea that NNL and
 370 offsetting policies have been designed by policymakers and influenced by the private sector to 'sell'
 371 the narrative that infrastructural expansion and environmental protection can go hand-in-hand^{75,90},
 372 without deep reflection on the considerable barriers to achieving true NNL in practice or the place-
 373 based nature of biodiversity and cultural value^{37,89}. There are also legitimate concerns that
 374 governments may use offset systems as excuses to reduce their own spending on conservation
 375 ('cost-shifting'⁸⁸); and that offsetting masks the fundamentally political assertion that infrastructure
 376 expansion is desirable even in wealthy countries despite that we already risk overshooting on
 377 planetary boundaries and that further economic expansion does not necessarily yield wellbeing

378 increases^{89,91}. The social justice of current NNL policies has also been rightfully questioned, with
379 evidence that the most marginalised people tend to be those who bear the largest livelihood costs
380 and see fewest benefits from offset delivery⁹² – for offsets to be ecologically successful and socially
381 defensible, these shortcomings must be addressed through improved legitimate community
382 participation in both infrastructure and offset planning and negotiation processes⁴⁵. These criticisms
383 point to the risk that poorly designed and implemented NNL and offsetting policies could do more
384 harm than good for conservation and people. However, enthusiastic uptake of compensation
385 policies by policymakers does create a large opportunity for conservation globally: if implementation
386 is improved and the benefits of NNL can be maximised, then NNL is potentially an avenue to
387 mitigating damage on natural systems caused by trillions of dollars' worth of infrastructure, in
388 addition to efficiently addressing global gaps in conservation financing through 'polluter-pays'⁹⁰. To
389 achieve this potential, the points of failure in each stage of the infrastructural impact mitigation
390 process need to be addressed.

391 In order to make progress towards achieving NNL at policy scales, the jurisdiction of NNL policies
392 must be expanded across all impacts (converting Type 2 into Type 1 impacts³⁸) and exemptions from
393 NNL requirements eliminated. As a first step, we recommend that countries audit their recent
394 infrastructure impacts, assess what proportion of these came under NNL policy, and identify the
395 main reasons for disparities between total and potentially mitigated impacts. This can help highlight
396 the exact policies and exemptions that facilitate the loss of biodiversity from infrastructure
397 development. The enduring problem of limiting illegal infrastructure and biodiversity impacts is key.
398 This remains an enormous challenge, but emerging technologies allowing for near real-time
399 monitoring of land use change may be an important component of the solution⁹³.

400 NNL may be intrinsically unfeasible for projects that damage invaluable or irreplaceable
401 biodiversity²⁶. NNL policies thus need to define 'no go' situations, and ensure that these are
402 integrated with, and do not undermine, existing strict protections (although in practice, such
403 protections are often over-ridden where projects are considered economic or political imperatives:
404 e.g. dams in megadiverse tropical forest regions⁷⁶). It is necessary to enhance macro-scale avoidance
405 through strengthening Strategic Environmental Assessment, integrating development objectives and
406 systematic conservation planning to clearly highlight where impacts to biodiversity must be avoided,
407 such as in South Africa's planning policy and biodiversity offsetting implementation strategy⁹⁴.
408 Additionally, there are ecosystem-specific constraints on whether policies requiring NNL at project
409 scales can achieve NNL at the landscape level. In biodiverse, spatially-constrained regions
410 undergoing rapid infrastructure growth there may simply be insufficient space for the offsets
411 required⁸⁵. NNL at the landscape level requires habitat restoration to compensate for project

412 damage, so may also be unachievable in ecosystems where restoration is very slow or otherwise
413 unfeasible⁹⁵. In such situations, policies can nevertheless set project compensation requirements so
414 that biodiversity remains above a set threshold at the landscape level (Simmonds et al. in review;
415 Maron et al. in review).

416 At project scales, NNL will only be achieved if the incentives of the actors in the system are aligned.
417 NNL needs to be set as a project deliverable from the start of the project lifecycle and the project
418 designed in ways that make tangible, measurable and meaningful outcomes for both biodiversity
419 and for people⁶⁴. Governments need to set clear and well-enforced NNL legislation, to ensure that
420 developers seeking to deliver NNL are not undercut by competition. Developers need to be
421 incentivised to achieve NNL by being convinced that positive biodiversity impacts do deliver social
422 license to operate and competitive advantage. Commissioners of new infrastructure must
423 demonstrate that they truly value those biodiversity outcomes.

424 Unfortunately, in many countries these conditions are not present. Central to the misapplication of
425 NNL policy is the underlying political philosophy that short-term economic and security
426 considerations outweigh long-term environmental ones. It is hard to address this in democracies
427 through improved regulatory procedures or transparency; political philosophies will only shift when
428 underlying cultures – voters and their values – change to demand these alternative priorities.
429 However, good policy can help constrain gross violations by setting clear boundaries that cannot be
430 overstepped without triggering comprehensive public scrutiny. NNL policy can potentially play an
431 important role by clarifying what is and is not acceptable at both the avoidance and offsetting
432 stages. For example, the IFC's guidance note for Performance Standard 6 very clearly states that no
433 financing will be permitted for projects that impact UNESCO World Heritage Sites, or sites fitting the
434 designation criteria of the Alliance for Zero Extinction⁹⁶. Clear boundaries such as these should help
435 constrain some of the worst potential outcomes of NNL policies if implementation standards still fall
436 short.

437 There are multiple more specific policy enhancements that could help deliver NNL across
438 infrastructure impacts. To improve implementation of the first step of the mitigation hierarchy,
439 more resources are needed for planners, with an amelioration of power imbalances that distort
440 planning processes. This is politically challenging, but simply providing environmental information
441 consistent with the 'rational decision-making' model is unlikely to deliver adequate avoidance⁷²:
442 more systemic changes to planning systems are necessary. These include ensuring that information
443 on biodiversity risks is genuinely provided early enough in the project planning process for 'no-
444 project' to be a seriously considered option; severing the leverage of developers over the

445 assessment of potential impacts (potentially through the establishment of independent public
446 impact assessors⁶¹), and improving resourcing for planning departments so that they can cope with
447 their case load in areas of rapid development⁹⁷. To improve the capacity of planners overseeing NNL
448 systems, a portion of offset financing should be reinvested in strengthening institutional capacity
449 and developing the biodiversity information base (including high-quality baseline biodiversity data),
450 helping improve the effectiveness of biodiversity planning and NNL policies over time.

451 Finally, there are many ways to improve design of offset systems, so as to mitigate the residual
452 impacts of infrastructure expansion. It is necessary to design policy so that NNL is at least
453 theoretically achievable at programme and landscape, not just project scales³⁸, which requires
454 integrating state-of-the-art understanding of multipliers, time lags, biodiversity metrics, and
455 cumulative impacts (not just cumulative impacts of portfolios of infrastructure projects, but also
456 considering the way that infrastructure might interact with other drivers of biodiversity loss such as
457 climate breakdown)^{54,67,81,98}. Gaining the acceptance and support of local communities is essential to
458 the success of conservation interventions, and offsetting is no exception: ecological and social
459 outcomes would be considerably improved if offsets ensured that nobody affected by the initial
460 development and paired offset was worse off as a result of the development-offset pairing than in
461 their absence⁴⁵. Using the best available evidence for the success of the implemented offset
462 interventions is also essential to achieving NNL, and resources for supporting local-scale evidence-
463 based restoration initiatives are growing (e.g. Conservation Evidence
464 (www.conservationevidence.com)). Monitoring and evaluation should be central to offset systems,
465 with outcomes fed back into processes for synthesising evidence so that the effectiveness of
466 ecological enhancement and restoration can be improved over time. Additionally, measures must be
467 put into place to address the identified global gap between the policy and implementation of
468 biodiversity offsets (Figure 3). Again, an important solution may well be capacity-building and
469 enhanced powers and independence of regulatory bodies. There are very few recorded examples of
470 developers receiving financial penalties for failing to achieve their biodiversity offset obligations⁹⁹.
471 Thus, a simple step likely to improve compliance would be to increase the powers of regulators to
472 prosecute non-compliance. In the context of other environmental policies this is shown to improve
473 compliance not just within the firms prosecuted but more broadly across polluting industries¹⁰⁰.

474 If expanding the world's infrastructure networks is socially desirable, can it be done in a way that
475 meets SDGs 9, 14 and 15 simultaneously? Not if business-as-usual environmental practices continue
476 during the ongoing expansion of the global infrastructure networks. However, existing biodiversity
477 compensation policies could feasibly be transformed into robust NNL policies to close this gap.
478 Enthusiastic policy uptake globally has created an opportunity to limit further extensive damage to

479 biodiversity, if policy design and implementation can be improved. Transforming the scope and
480 implementation of biodiversity compensation policies (and especially emphasising avoidance of
481 irreversible impacts) should therefore be considered a global policy priority, with potential for
482 integration into the post-2020 framework of the CBD.

483

484 **Author contributions**

485 Conceptualisation, all authors; Formal Analysis, S.O.S.E.z.E.; Data Curation, P.U. and J.W.B.; Writing –
486 Original Draft, S.O.S.E.z.E; Writing – Review & Editing, all authors.

487

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493

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