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1 Running head: Aging infrastructure and conservation

2

3 **Aging infrastructure creates opportunities for cost-efficient restoration of**  
4 **aquatic ecosystem connectivity**

5

6 Thomas M. Neeson<sup>a,1</sup>, Allison T. Moody<sup>b</sup>, Jesse R. O’Hanley<sup>c</sup>, Matthew Diebel<sup>d</sup>, Patrick J.  
7 Doran<sup>e</sup>, Michael C. Ferris<sup>f</sup>, Timothy Colling<sup>g</sup>, Peter B. McIntyre<sup>b</sup>

8

9 <sup>a</sup>Geography & Environmental Sustainability, University of Oklahoma, Norman OK

10 <sup>b</sup>Center for Limnology, University of Wisconsin, Madison WI

11 <sup>c</sup>Kent Business School, University of Kent, Canterbury, Kent, UK

12 <sup>d</sup>Wisconsin Department of Natural Resources, Madison, WI

13 <sup>e</sup>The Nature Conservancy, Lansing, MI

14 <sup>f</sup>Computer Sciences, University of Wisconsin, Madison WI

15 <sup>g</sup>Department of Civil and Environmental Engineering, Michigan Technological University,  
16 Houghton, MI

17

18 <sup>1</sup>To whom correspondence should be addressed: Phone: 1-608-338-2235; Email: neeson@ou.edu

19 Keywords: Freshwater, conservation, infrastructure, connectivity, prioritization

20

21 **Abstract**

22 A hallmark of industrialization is the construction of dams for water management and roads for  
23 transportation, leading to fragmentation of aquatic ecosystems. Many nations are striving to  
24 address both maintenance backlogs and mitigation of environmental impacts as their  
25 infrastructure ages. Here, we test whether accounting for road repair needs could offer  
26 opportunities to boost conservation efficiency by piggybacking connectivity restoration projects  
27 on infrastructure maintenance. Using optimization models to align fish passage restoration sites  
28 with likely road repair priorities, we find potential increases in conservation return-on-  
29 investment ranging from 17% to 25%. Importantly, these gains occur without compromising  
30 infrastructure or conservation priorities; simply communicating openly about objectives and  
31 candidate sites enables greater accomplishment at current funding levels. Society embraces both  
32 reliable roads and thriving fisheries, so overcoming this coordination challenge should be  
33 feasible. Given deferred maintenance crises for many types of infrastructure, there could be  
34 widespread opportunities to enhance the cost-effectiveness of conservation investments by  
35 coordinating with infrastructure renewal efforts.

36

37 **Keywords:** Infrastructure, connectivity, fragmentation, conservation, restoration, coordination,  
38 collaboration

## 39 **Introduction**

40 Roads and dams blanket industrialized landscapes around the world. Such infrastructure has a  
41 host of local and long-distance effects on the natural environment, including contributing to  
42 extensive fragmentation of terrestrial and freshwater ecosystems (Saunders et al. 1991,  
43 Trombulak and Frissell 2000, Doyle and Havlick 2009). While infrastructure is essential for the  
44 functioning of modern economies, there is growing societal commitment to minimizing and  
45 mitigating its environmental impacts. Here, we explore how planned infrastructure maintenance  
46 could provide opportunities to increase the cost-effectiveness of conservation investments in  
47 restoring the connectivity of aquatic ecosystems.

48         The life cycle of infrastructure offers three stages of opportunities to mitigate  
49 environmental impacts by adhering to recognized best practices: during site selection and initial  
50 planning, design and construction; during routine operations and maintenance; and during  
51 decommissioning, when economic and safety concerns typically have primacy (Doyle and  
52 Havlick 2009). The prevalence of each type of opportunity varies geographically. In developing  
53 nations, most infrastructure spending supports new construction, hence conservation  
54 opportunities will be associated with designing projects to minimize their impacts (Dulac 2013;  
55 Laurance et al. 2014; Mandle et al. 2016). In industrialized nations of North America, Europe  
56 and Australasia, however, nearly all infrastructure spending supports the maintenance and  
57 occasional decommissioning of existing structures (Doyle et al. 2008; Doyle and Havlick 2009).  
58 This pattern is likely to hold for the foreseeable future, such that opportunities to align  
59 conservation and infrastructure objectives will arise largely in the context of addressing  
60 maintenance backlogs and strategic decommissioning. For example, more than \$2 trillion of  
61 repair costs are anticipated for U.S. infrastructure given its current condition (ASCE 2017), and

62 the US Forest Service has identified almost 300,000 km of roads that may be decommissioned in  
63 the next 40 years (Ihara et al. 2003). The massive, ongoing investments required to sustain  
64 acceptable infrastructure dwarfs budgets for conserving the environment and natural resources  
65 (Lederman and Waches 2016), potentially creating widespread incentives for conservation  
66 groups to collaborate with infrastructure agencies. From the conservation perspective, a  
67 promising strategy is to identify high-return efforts that leverage already-funded infrastructure  
68 maintenance and decommissioning projects (White 2014).

69 To explore the efficiencies that could be achieved through collaborative approaches, we  
70 focus on the conservation challenge of restoring aquatic ecosystem connectivity by enhancing  
71 the passability of dams and road crossings to riverine animals. River fragmentation is a global  
72 problem due to the thousands of large dams that act as absolute barriers in river networks  
73 worldwide (Grill et al. 2015). While dams are often a focus of high-profile decommissioning  
74 efforts, road crossings are many times more numerous (Januchowski-Hartley et al. 2013) and  
75 their aggregate contribution to fragmentation is substantial (Jackson 2003; Neeson et al. 2015;  
76 McKay et al. 2016). Mitigation of the ecological impacts of road crossings typically occurs by  
77 replacing impassable culverts with fish-friendly designs (Cenderelli et al. 2011). Though larger  
78 culverts have greater initial costs, their greater diameter reduces failure rates and maintenance  
79 costs associated with debris removal (Gillespie et al. 2014). As a result, the higher installation  
80 costs of larger culverts may be offset over the lifespan of the structure, yielding societal and  
81 economic benefits. Thus, transportation agencies are increasingly amenable to up-sizing or  
82 otherwise adjusting culvert designs to maximize the resilience of road infrastructure to greater  
83 peak streamflow arising from the changing climate, and to enhance aquatic organism passage  
84 (Schall et al. 2012). As these agencies confront a growing backlog of maintenance demands, they

85 may welcome partnerships that broaden support for climate-appropriate and nature-friendly  
86 designs of transportation infrastructure.

87         A piggybacking approach for restoring aquatic connectivity might entail a conservation  
88 organization paying for a fish-friendly design upgrade at a site where a transportation agency  
89 was already planning to remove and replace an aging culvert. In this example, the conservation  
90 group would bear only a fraction of the cost of the full project, because the infrastructure agency  
91 had already budgeted for the base costs of labor and materials for culvert replacement and road  
92 resurfacing to fulfill its own mission. Though piggybacking strategies have the potential to offer  
93 high conservation benefit at little cost, efficient pursuit of this approach at a large scale requires  
94 systematic information on the costs and benefits of thousands of potential projects that can be  
95 analyzed using sophisticated planning tools. A challenging step in this process is maintaining  
96 dialogue and data exchange between conservation organizations and infrastructure agencies so  
97 that each understands the other's priorities and capacities.

98         Here, we use spatial data on road surface condition in the US state of Michigan to  
99 evaluate the potential benefits for conservation practitioners of piggybacking their fish passage  
100 investments on road maintenance projects. First, we use an optimization model to calculate the  
101 return-on-investment (ROI), measured in terms of the river length reconnected per dollar spent,  
102 that could be achieved by a conservation organization paying the full cost of high-priority culvert  
103 replacements. We then use road surface condition data as a proxy for future investment by  
104 infrastructure agencies in road maintenance projects, and calculate site-specific reductions in  
105 costs to implement fish-friendly culverts when conservation investments take advantage of these  
106 leveraging opportunities. By comparing the ROIs from the full cost and piggybacking models,

107 we calculate the savings that would be possible by aligning conservation investments with  
108 upcoming infrastructure maintenance.

109

## 110 **Methods**

111 To predict future road maintenance, we obtained road surface condition data for 781,407  
112 road segments (totaling  $2.33 \times 10^5$  km of road length) for the years 2004 to 2013 from the  
113 Michigan Department of Transportation (MDOT). Road surface condition is scored using the  
114 Pavement Surface Evaluation and Rating system (PASER), a categorical system in which roads  
115 receive scores from 10 (perfect condition) to 1 (very poor). In general, roads ratings  $\geq 8$  require  
116 no maintenance, ratings of 5 - 7 would benefit from preventative maintenance, while ratings  $\leq 4$   
117 require structural improvement, resurfacing or complete reconstruction (Fig. 1).

118 The MDOT PASER data is the most comprehensive spatial information on road  
119 conditions for Michigan, yet only a portion of the road network is surveyed in any given year. To  
120 estimate the 2013 rating of segments that were last surveyed in an earlier year, we created a state  
121 transition model describing road degradation rates (Appendix A). While the state does maintain a  
122 PASER data set for the federal aid, paved road network (approximately 1/3 of the entire public  
123 road mileage), information on the remaining 2/3 of the Michigan public road network is  
124 managed by individual counties and municipalities. These data are not fully complete at a state  
125 level, so we assumed that, on average, these roads would be in similar condition to those in the  
126 state database. Thus, we assigned ratings to these crossings by randomly sampling from the  
127 distribution of scores in the state PASER database. Repeating the randomized scoring process 30

128 times indicates that our ROI results are robust to that uncertainty; the coefficient of variation in  
129 habitat gains was just 4.62%.

130 We estimated the costs that a conservation group would pay for a culvert upgrade project  
131 under two different cost-sharing strategies (Fig. 1). First, we assumed that any road crossing with  
132 a PASER score of 4 or lower would be repaved by the road agency in the near future, including  
133 paying the full cost to replace culverts using a hydraulic design adequate to handle flows with a  
134 50-year recurrence interval (MDOT 2009). Conservation organizations could then elect to pay  
135 for the cost difference to upgrade from the hydraulic design to a culvert with state-of-the-art  
136 features for aquatic organism passage (AOP) to achieve maximal fish passage. For roads with a  
137 PASER score of 5 or higher, MDOT is assumed to be unlikely to sponsor any road work in the  
138 near future. Thus, conservation organizations would bear the full cost of the culvert replacement,  
139 including all excavation and resurfacing costs, if such projects were pursued. Hereafter, we refer  
140 to this as the “top-up” cost-sharing strategy, in reference to the idea that conservation groups  
141 could elect to top-up infrastructure spending on low-condition culverts to ensure full fish  
142 passage.

143 Our second cost-sharing strategy is a “discounting” model under which the road agency  
144 would be willing to make a partial contribution toward the replacement costs for any culvert,  
145 given the benefits of having an upgraded culvert. Specifically, we assumed that the road  
146 agency’s fractional contribution to total costs would be inversely proportional to the current  
147 PASER score:  $(10 - \text{Score}) / 10$ . The discounting strategy would allow conservation  
148 organizations to realize some savings when selecting culverts of high connectivity value even  
149 when the overlying pavement is in good condition, but would require greater coordination and



150 negotiation with the road agency because the final portfolio would reflect conservation priorities  
151 alone.

152 For both the top-up and discounting cost-sharing strategies, we estimated the full cost of  
153 culvert replacement under a hydraulic design using an updated version of the model in Neeson et  
154 al. (2015). The model accounts for costs related to stream size, road width, and surface type. We  
155 then explored three different methods for estimating the costs of AOP culvert designs. In the first  
156 method, AOP cost is treated as a linear function of the cost a hydraulic design, specifically a  
157 21% surcharge (hereafter, the “linear” cost model). The 21% surcharge estimate represents the  
158 average increase in project costs across studies of completed culvert projects (Levine 2013). In  
159 the second method, we assumed that the AOP design would entail installing a structure that  
160 could pass a bankfull flow (hereafter, “BFW” cost model), and based cost on empirical estimates  
161 of replacement components, including culvert structure, fill, road replacement, and labor. Cost  
162 components were derived from the Michigan Department of Transportation’s 2015 schedule of  
163 pay items (<https://mdotjboss.state.mi.us/BidLetting/BidLettingHome.htm>). The width of each  
164 structure is equal to the estimated bankfull width of the stream based on a drainage area  
165 regression (Wilkerson et al. 2014). Structure types were determined by road type and stream  
166 bankfull width; interstate, highway, and urban roads use concrete structures, rural roads use  
167 metal structures, and all crossings use the lowest cost structure that meets material and size  
168 requirements. Because the BFW cost model often entailed switching to a different class of  
169 structure (e.g., changing from a steel culvert to a concrete arch), AOP costs under the BFW  
170 model were on average 221% of hydraulic costs. In the third method, termed a “compromise”  
171 model, we used recent MDOT pay items to estimate the cost of maximizing culvert diameter (up  
172 to bankfull through-flow) within the same class of structure. On average, AOP costs under the

173 compromise model were estimated as 139% of hydraulic costs. Our exploration of three distinct  
174 cost models (linear, BFW, and compromise) reflects our inability to determine a priori which  
175 culvert design would be adequate for restoring full passability.

176         To quantify the cost savings that might be achieved by a conservation organization that  
177 aligns its investments with road maintenance priorities, we used an optimization framework to  
178 compare return-on-investment for fish passage projects under the two cost-sharing strategies  
179 (top-up, and discounting) and calculated these cost savings for each of the three estimates of  
180 AOP project costs (linear, BFW, and compromise AOP cost models). We focused on the  
181 Saginaw River watershed, the largest watershed in Michigan and one that is fragmented by 4,918  
182 road crossings and 153 dams. The average PASER scores for this watershed (5.024) are very  
183 close to the average for all of Michigan (5.01; t-test  $p > 0.05$ ); thus, the proportion of road  
184 culvert projects with opportunities for cost-sharing in the Saginaw River basin is broadly  
185 representative of opportunities across the state.

186         We evaluated ROI for each of two distinct restoration targets: connectivity for stream-  
187 resident fishes versus connectivity for lake-migrant fishes. To address the first case, we  
188 developed an optimization model that selects a portfolio of projects to maximize a common  
189 index of within-watershed connectivity (dendritic connectivity index, DCI; see Appendix B). To  
190 address the second case, we employed the optimization model from Neeson et al. (2015) that  
191 selects a portfolio of projects to maximize the total length of stream miles that are accessible to  
192 fishes migrating from the Great Lakes toward headwater breeding habitats. In general, the  
193 second target directs focus to barriers low in a watershed, while the first emphasizes expansion  
194 of fully-connected habitat anywhere in the watershed. For both optimization models, we  
195 estimated the current passability of each road culvert following Januchowski-Hartley et al.

196 (2014), and assumed that installation of an AOP-design culvert would restore full passability.  
197 For both optimization models, we explored increases in stream connectivity that could be  
198 achieved under budgets ranging from \$5M to \$30M. These budget levels are on par with recent  
199 investments in stream connectivity in the region (Moody et al. 2017).

200 While our estimates of barrier cost, passability and upstream river length are based on the  
201 best available spatial data sets, these estimates have not been validated with on-the-ground  
202 surveys. Accordingly, we performed a sensitivity analysis to quantify the degree to which model  
203 outputs might depend on uncertainty in the underlying data. Overall, we found that the benefits  
204 of cost-sharing were relatively insensitive to variation in estimates of barrier cost, passability,  
205 and upstream river length (see Appendix C for details).

206

## 207 **Results**

208 State-wide, road surface condition on Federal aid eligible roads in Michigan declined  
209 dramatically from 2004 to 2013 (Fig. 2A), highlighting a growing maintenance backlog. In 2004,  
210 for example, only 10.5% of road segments had a PASER rating of 4 or lower; by 2013, this  
211 number had risen to 36%, meaning that 1 out of 3 road segments was in need of significant  
212 reconstruction work in the coming years. These poor condition road crossings are equally  
213 prevalent from headwaters to river outlets, indicating restoration opportunities throughout river  
214 networks (Fig. 2B).

215 Aligning priorities for aquatic connectivity restoration with impending infrastructure  
216 maintenance can dramatically increase conservation return-on-investment. In the Saginaw River  
217 basin, this effect is greatest in the case of restoring connectivity for stream-resident fishes (Fig.

218 3A). An optimal investment of \$30M prioritized without regard to cost-sharing opportunities, for  
219 example, would result in a 1321% increase in the DCI score for resident fishes. Investing the  
220 same \$30M using a piggybacking approach under the linear AOP cost model, however, would  
221 result in a 1652% increase (under the top-up cost-sharing strategy) or 1541% increase (under the  
222 discounting cost-sharing strategy) in DCI (Fig. 3B). Therefore, ROI can be enhanced by  
223 piggybacking by up to 25% (i.e., increased from 1321% gain to 1652% gain) compared to the  
224 traditional funding model in which conservation organizations pay the full cost of their priority  
225 projects.

226 The ROI gains from piggybacking depend strongly on the method used to estimate costs  
227 of culvert materials to ensure aquatic organism passage. The BFW cost model offered only  
228 marginal improvements to ROI from piggybacking, in contrast to the linear cost model (Fig. 3B).  
229 The compromise cost model offered moderate improvements in cost-efficiency to achieve AOP.

230 Selecting fish passage projects based on future road maintenance alters the number, but  
231 not watershed position, of projects prioritized to enhance connectivity for stream-resident fishes.  
232 Most of the 4,918 road crossings in the Saginaw River occur on small 1<sup>st</sup> and 2<sup>nd</sup> order streams,  
233 while relatively few occur on the Saginaw mainstem (5<sup>th</sup> – 7<sup>th</sup> order) (Fig. 3C). When  
234 conservation organizations pay the full cost of culvert replacements (no cost-sharing), the  
235 optimal investment of \$30 M involves 1,091 road crossings and 42 dams (1,133 projects in total;  
236 Fig. 3D). Under a top-up cost-sharing strategy, however, the optimal investment of \$30 M  
237 includes many more projects: 1,936 road crossings and 45 dams (1,981 projects in total; Fig.  
238 3C). Under a discounting cost model, the optimal investment of \$30 M comprises 1,600 road  
239 crossings and 45 dams. Under all three selection scenarios, priority projects are  
240 disproportionately located on 2<sup>nd</sup> order reaches (Fig. 3C-3D).

241           When optimizing for Great Lakes migratory fishes, the benefits of cost-sharing were  
242 smaller than for stream-resident fishes, yet still considerable. With a budget of \$30M, for  
243 example, a top-up cost-sharing strategy offered up to 14% gain in ROI for migratory fishes (Fig.  
244 4A), less than the 25% gain for stream-resident fishes (Fig. 3A). Though project selection for  
245 migratory fishes is necessarily more constrained because downstream barriers must be removed  
246 first, optimal project portfolios for both stream-resident and migratory fishes contained roughly  
247 similar proportions of road crossings and dams (Fig. 4B). Thus, while increasing habitat access  
248 for Great Lakes migratory fishes requires the removal of dams low in the watershed, the decrease  
249 in benefits of cost-sharing for migratory fishes in this watershed was not due to greater spending  
250 on dams overall.

251           Although optimal project selection under cost-sharing scenarios generally favors  
252 replacement of road crossings that already require urgent maintenance, some projects are so  
253 beneficial that conservation organizations should consider bearing the full cost. To maximize  
254 DCI under a top-up cost model, for example, the optimal investment of \$30M includes 1,323  
255 road crossings in poor condition, but also 613 road crossings in moderate to good condition.  
256 These 613 projects are high-cost, high-reward projects that merit consideration despite lack of  
257 cost-sharing opportunities. Optimal project selection for migratory fishes is similarly diverse. For  
258 an investment of \$30M under the top-up model, the best portfolio includes 1,430 road crossings  
259 in poor condition, 756 full-cost road crossings (moderate to good condition), and 45 dams.

260

## 261 **Discussion**

262 We find that aligning restoration investments with infrastructure maintenance can increase  
263 return-on-investment for conservation purposes by up to 25%. Given the maintenance backlog in  
264 Michigan (Fig. 2) and throughout the US (ASCE 2017), there should be abundant opportunities  
265 to implement similar strategies in the coming years. Furthermore, piggybacking strategies could  
266 be coupled with strategic decommissioning of dams (Doyle et al. 2003; Stanley and Doyle 2003;  
267 Fitzpatrick and Neeson 2018), thereby leveraging societal responses to the problem of aging  
268 infrastructure in ways that enhance access of migratory fishes to river networks that are currently  
269 highly fragmented.

270           It is striking that opportunities to leverage infrastructure maintenance to boost  
271 conservation ROI are much greater for stream-resident fishes than for migratory species in our  
272 case study. This is due to differences in the role of the river network structure in constraining  
273 project selection. For migratory fishes, little habitat gain is possible without first removing  
274 expensive dams that occur low in the watershed (Kemp and O’Hanley 2010, McLaughlin et al.  
275 2013). As a consequence, Great Lakes migratory fishes fail to benefit from most of the low-cost  
276 piggybacking opportunities for culvert replacement because expensive downstream dams remain  
277 in place, thereby constraining overall ROI. In contrast, for stream-resident fishes, optimal project  
278 selection is less constrained by any one barrier, enabling conservation organizations to take  
279 advantage of a wider range of piggybacking opportunities throughout the watershed. This  
280 disparity would be amplified when analyzing multiple watersheds because the terminal dam  
281 challenge is ubiquitous, but enlarging the set of potential road crossings that would increase in-  
282 stream connectivity raises the odds of identifying high-return project sites.

283           Average PASER scores for the Saginaw River watershed are nearly identical to the  
284 Michigan-wide average, suggesting that the conservation efficiencies demonstrated here can be

285 replicated throughout the state. Presumably, the opportunities for conservation piggybacking  
286 scale directly with the proportion of road segments that have poor pavement condition, such that  
287 transportation agencies are amenable to cost-sharing. Our models also depend on several key  
288 assumptions that we could not verify: that roads with and without PASER data are comparable in  
289 condition and repair costs, and that road resurfacing in response to a low PASER score is always  
290 accompanied by culvert replacement (typically, the design life of culverts is longer than that of  
291 pavements). In general, roads without PASER data are in worse condition than the Federal aid  
292 eligible roads analyzed here (MTAMC 2010); thus, the potential for conservation efficiencies in  
293 the full road network should be even greater. Furthermore, part of the cost-efficiencies  
294 demonstrated here would apply even if cost-sharing was limited to conservation organizations  
295 paying the entire cost of culvert replacement to match pavement resurfacing by transportation  
296 agencies.

297 Our analysis also omits other key factors that influence the conservation value of a  
298 particular barrier removal: the presence of natural barriers to fish movement, the potential for  
299 facilitating invasive species (McLaughlin et al. 2013, Neeson et al. 2016; Milt et al. *in press*) and  
300 pathogens (Hurst et al. 2012), or impacts to the social and cultural ecosystem services associated  
301 with impoundments (Fox et al. 2016, Magilligan et al. 2017). Furthermore, conservation  
302 objectives and priority species vary widely among decision-makers across the region (Allan et al.  
303 2013, Pearsall et al. 2013, Neeson et al. *in press*). While consideration of these factors is  
304 essential for evaluating individual barrier removal projects, our sensitivity analysis (Appendix C)  
305 suggests that the benefits of cost-sharing overall will be robust to changes in the costs and  
306 benefits of particular barrier removals.

307            Though our analysis focused on the benefits of cost-sharing for conservation outcomes,  
308 AOP culvert designs could provide long-term savings to transportation agencies as well. Though  
309 AOP culverts have higher upfront cost, their greater diameter enables them to pass water and  
310 debris associated with larger floods, reducing failure rates and maintenance needs (Gillespie et  
311 al. 2014, O’Shaughnessy et al. 2016). Thus, the installation costs may ultimately be fully offset  
312 over the lifespan of the structure. However, the greater upfront costs of AOP culverts are often  
313 prohibitive for transportation agencies in a restricted budget climate (O’Shaughnessy et al.  
314 2016). The cost-sharing strategies outlined here offer a rationale for conservation organizations  
315 to contribute to these upfront costs, providing benefits to both natural resource management  
316 (increased ecosystem connectivity) and transportation (greater flood resilience and lower long-  
317 term costs) interests. Importantly, these parallel benefits occur without sacrificing infrastructure  
318 maintenance priorities or demanding additional conservation funds, thereby representing a true  
319 win-win scenario.

320            Our work offers a model for large-scale coordination of conservation and infrastructure  
321 investments. There is growing recognition of the potential role of such joint efforts, and some  
322 piggybacking of project costs already occurs opportunistically (White 2014). For example, state  
323 transportation agencies are typically required by law to vet construction plans with state wildlife  
324 agencies (Public Law 109-59 2005). Thus, key relationships may already be in place, but  
325 piecemeal, opportunistic collaborations are much less efficient than coordinated portfolios of  
326 projects for ecological restoration (Neeson et al. 2015). Knowledge-sharing between  
327 conservation and infrastructure organizations also may be challenging due to differences in  
328 culture, data management protocols, jurisdictional boundaries, and perceived interests. In the  
329 case of aquatic connectivity, spatial data on road surface and culvert condition is often managed



330 at the county or municipality level, whereas dam assessments are typically performed by state or  
331 federal agencies. The increasing availability of sophisticated optimization approaches in both  
332 conservation and infrastructure sectors may provide a platform for data integration and strategic  
333 planning to align priorities to mutual benefit (Moody et al. 2017). Indeed, in some states,  
334 legislation already mandates consideration of aquatic organism passage during construction or  
335 repair of road culverts (Levine 2013; Gillespie et al. 2014).

336           Successful implementation of cost-sharing strategies over the long term (i.e., 10 to 30+  
337 years) will require coordination of multiple rounds of investment by conservation and  
338 infrastructure groups. In the short term (i.e., within several years), scheduling is less critical. Our  
339 analysis focuses on identifying restoration opportunities that may exist in a particular year  
340 (2015), but it should be possible to spread conservation investments over several years. For  
341 example, investing \$10M per year over three years would yield the same conservation benefits as  
342 a single lump-sum investment of \$30M. The one caveat is that investments in any one year must  
343 be large enough to afford any project within the portfolio; otherwise, annual budgets constrain  
344 project selection and it may not be possible to afford certain high-cost, high-reward projects  
345 (Neeson et al. 2015). In the Saginaw River this is not likely to be an important constraint,  
346 because more than 99% of barrier removal projects cost less than \$500k. Ultimately, successful  
347 long-term implementation of the cost-sharing strategies in our paper will require at least annual  
348 updating of shared databases to identify cases where further deterioration of roads has created  
349 new cost-sharing opportunities, or where the completion of construction projects has eliminated  
350 some cost-sharing opportunities.

351           A key remaining hurdle involves spatial road and culvert condition data: in many states,  
352 collection of information on road surface and culvert condition on the local road system is the

353 prerogative of the county and municipality that owns the road. In many cases the agency may  
354 not collect this type of data. Furthermore, in states outside of Michigan, it is uncommon for  
355 road and culvert condition data to be collected on both the state and local systems using a  
356 uniform rating system. The lack of data and the non-uniformity of data that is collected greatly  
357 adds to the complexity of this planning. Furthermore, the differences among the three methods  
358 for estimating AOP structure costs and their consequent influence on ROI indicate that more  
359 work is needed to better understand the relative costs of various designs.

360 In the context of expanding rather than repairing infrastructure, habitat conservation plans  
361 (HCPs; Lederman and Wachs 2014) offer another example of the benefits of jointly considering  
362 transportation needs and ecosystem outcomes. HCPs arose as a cost-effective means of  
363 complying with Endangered Species Act (ESA) mandates by preemptively seeking input from  
364 environmental management agencies. For large infrastructure projects, such dialogue early in the  
365 planning process may create opportunities for effective action as well as financial leveraging.  
366 The funding streams associated with transportation and other infrastructure investments dwarf  
367 those earmarked for environmental management (Lederman and Wachs 2016), creating an  
368 incentive for genuine engagement by conservation organizations.

369 Infrastructure is integral to modern societies yet also creates pervasive environmental  
370 stress in ecosystems worldwide, calling for innovative approaches to maintaining its benefits and  
371 mitigating its impacts. Given the looming need for large-scale infrastructure investments in much  
372 of the developed world, cost-sharing strategies offer an appealing means for advancing both  
373 conservation and transportation interests. Our study highlights the potential benefits from both  
374 perspectives, and underscores the opportunities for cost-effective restoration that could arise  
375 from increased data-sharing and collaboration during infrastructure project planning.

376

377 **Acknowledgements**

378           We thank B. Curtis and L. Reed, MDOT Bridge Section, for assistance with cost  
379 calculations. Funding was provided by the Upper Midwest and Great Lakes Landscape  
380 Conservation Cooperative, The Nature Conservancy's Great Lakes Project, the University of  
381 Wisconsin, the Great Lakes Fishery Trust, the University of Michigan Water Center, and the  
382 Department of Interior Northeast Climate Science Center. The project described in this  
383 publication was supported in part by Grant or Cooperative Agreement No. G12AC00001 from  
384 the United States Geological Survey. Its contents are solely the responsibility of the authors and  
385 do not necessarily represent the views of the Northeast Climate Science Center or the USGS.  
386 This manuscript is submitted for publication with the understanding that the United States  
387 Government is authorized to reproduce and distribute reprints for Governmental purposes.

388

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515 **Figure legends**

516 **Figure 1:** Illustration of cost-sharing strategies for road culvert replacements based on road  
517 surface condition scores of 8 (top panel), 5 (middle) and 2 (bottom panel). The horizontal red  
518 line shows the cost of a hydraulic designed culvert project, which is on average 83% of the cost  
519 of an Aquatic Organism Passage (AOP) designed culvert project. When no cost-sharing occurs,  
520 the conservation group pays the full cost of an AOP designed culvert project regardless of road  
521 condition. In the top-up strategy, a transportation agency contributes the full cost of a hydraulic  
522 design culvert for roads with a score of 4 or lower; the conservation group pays additional costs  
523 to upgrade to an AOP design (bottom panel). The conservation group pays the full cost of an  
524 AOP design project for roads with a score of 5 or higher. In a discounting strategy, the road  
525 agency contribution is inversely proportional to road surface condition, but would never exceed  
526 the cost of a hydraulic-design culvert.

527

528 **Figure 2:** (A) Histogram of PASER scores across Michigan for 2004 (based on 164,506  
529 surveyed road segments) and 2013 (121,624 surveyed road segments). In 2004, 10.5% of  
530 surveyed road segments received a score of 4 or lower; in 2013, that number rose to 36%. (B)  
531 Distribution of road crossings (both bridges and road culverts) across Strahler stream orders for  
532 all road crossings in Michigan, and for those with road surface condition 4 or lower.

533

534 **Figure 3:** (A) Return-on-investment curves for three cost-sharing strategies in the resident fish  
535 (DCI) optimization model. (B) The percentage increase in ROI that could be achieved for a  
536 budget of \$30 M for all combinations for two cost-sharing strategies and three AOP culvert cost  
537 models (Linear, Compromise, BFW). (C) The distribution of all road crossings, and selected

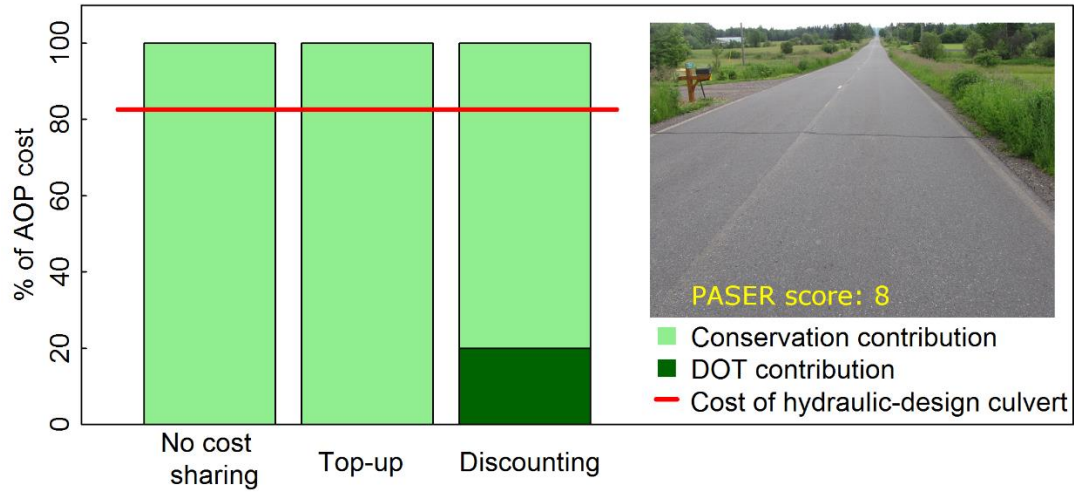
538 projects under each cost-sharing strategy, across Strahler stream order for a budget of \$30 M. (D)  
539 The number of projects in an optimal portfolio with a \$30 M budget for each of the three cost-  
540 sharing strategies. In panels A, C and D, AOP culvert costs are calculated using the Linear cost  
541 model.

542

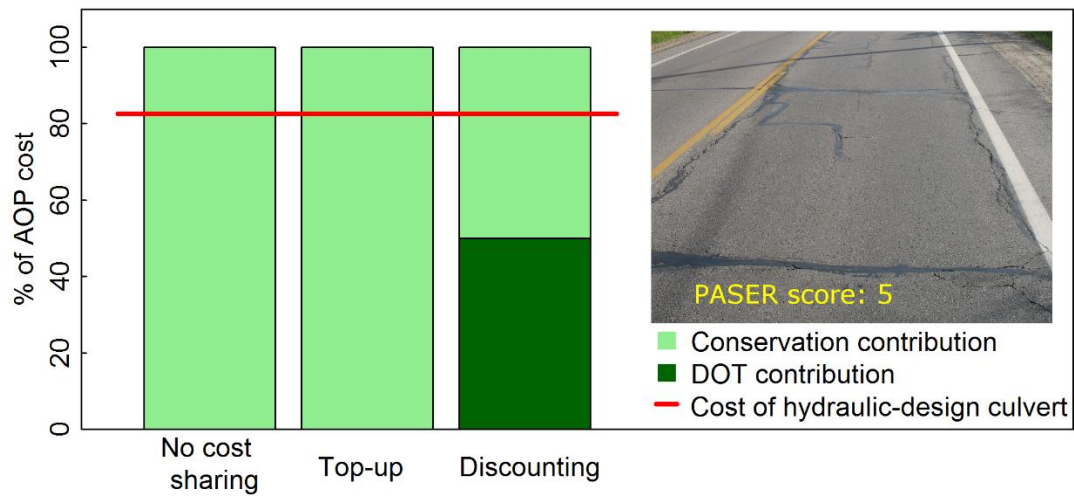
543 **Figure 4:** (A) Percentage increase in return-on-investment resulting from top-up cost-sharing for  
544 the resident fish (DCI) and Great Lakes migratory fish optimization models. (B) The proportion  
545 of optimal project portfolios represented by road culvert (RSX) projects when following a top-up  
546 cost-sharing strategy for the resident fish (DCI) and Great Lakes migratory fish optimization  
547 models.

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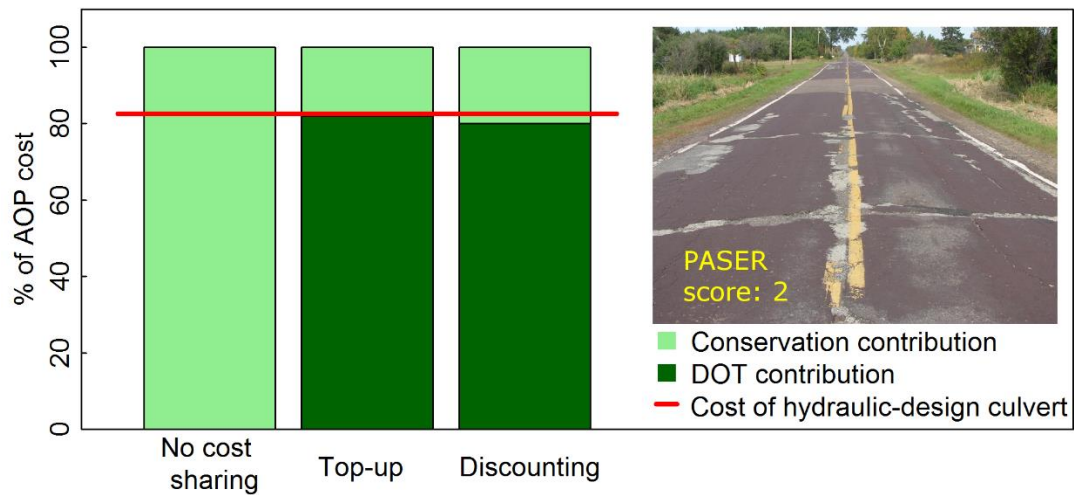
549 **Figure 1**



550

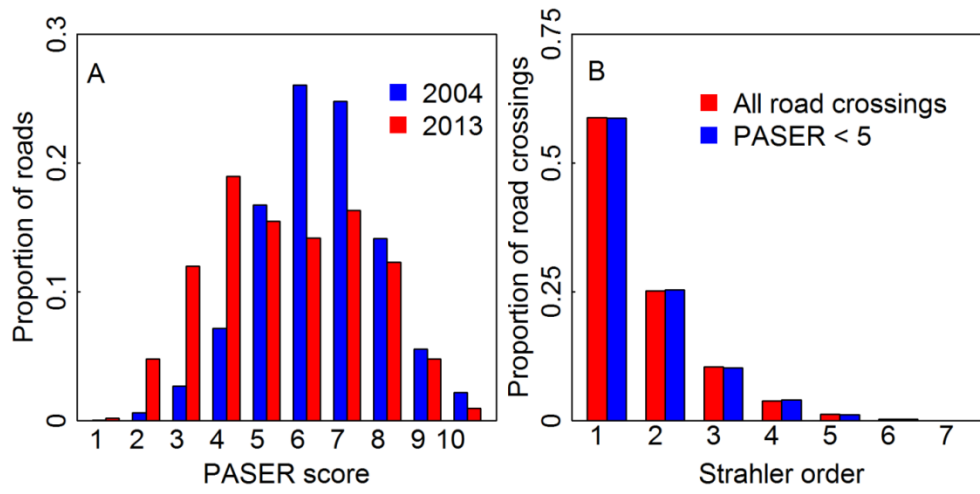


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552

553 **Figure 2**



554

Figure 3

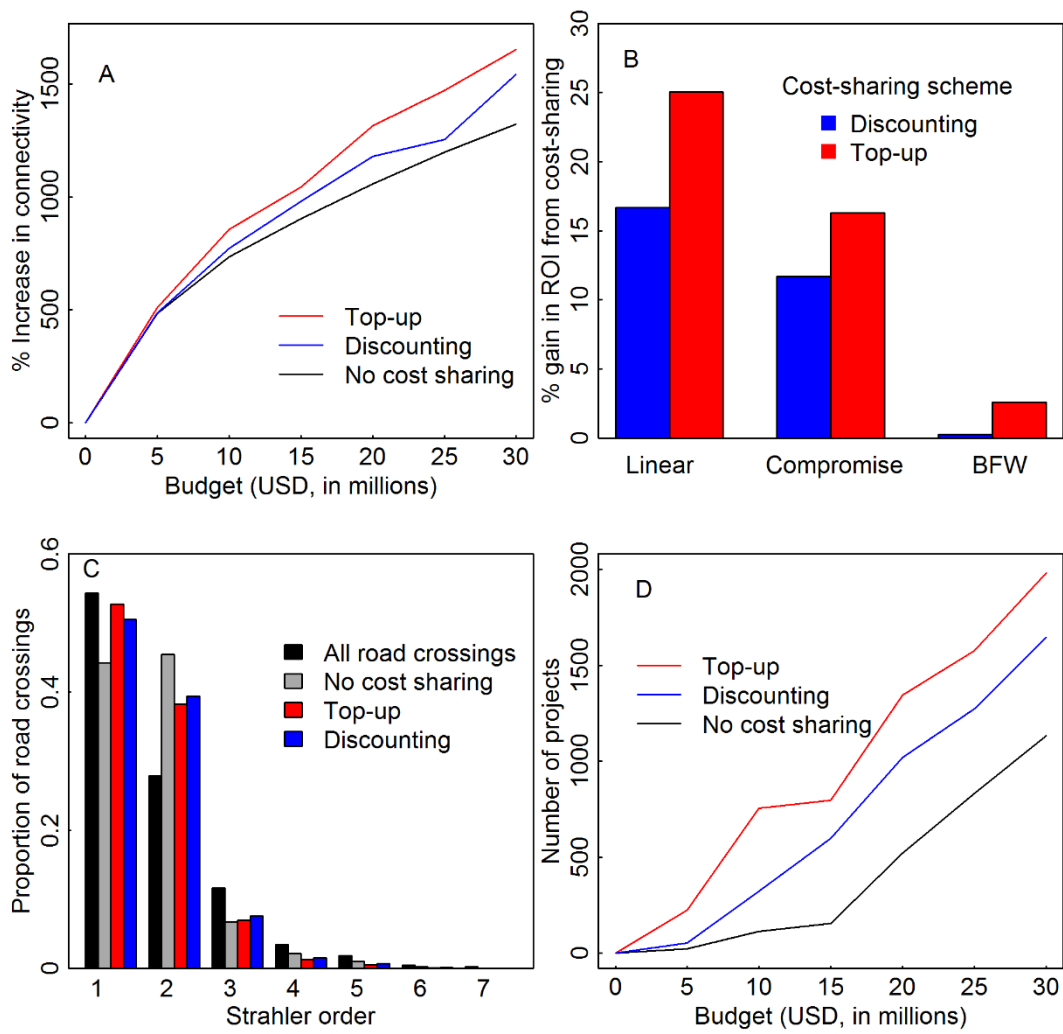
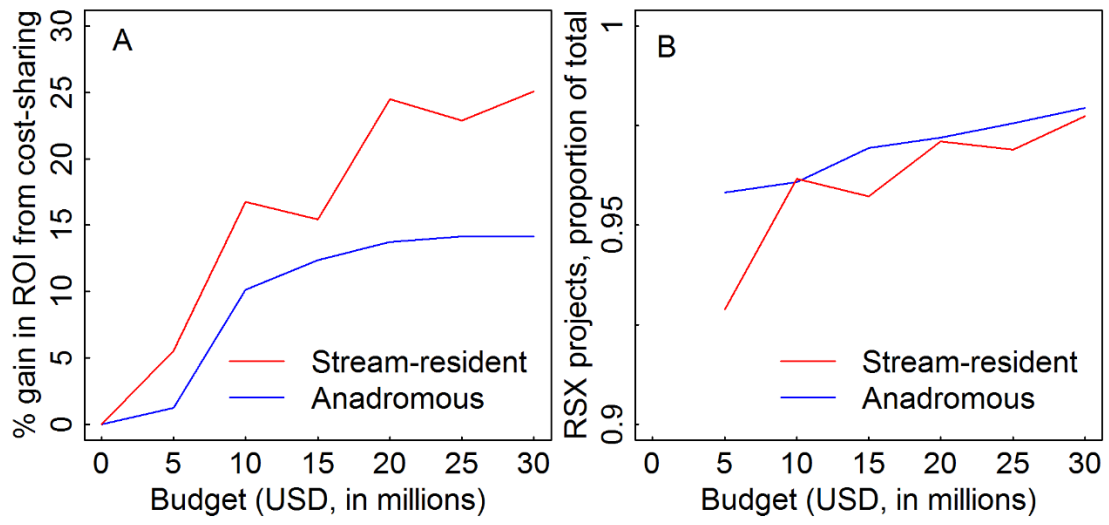


Figure 4





## 559 **Appendix A: State transition model of road decay over time**

560 To estimate the 2013 PASER ratings of road segments that were last surveyed in an earlier year,  
561 we created a series of state transition matrices to describe how roads degrade over time. Changes  
562 in the PASER rating of a road segment over time are due to either further degradation of the road  
563 surface (decrease in PASER score) or resurfacing or repair (increase in PASER score). Of the  
564 781,407 road segments in our data base, 725,728 segments were assessed at least twice during  
565 the years 2004 to 2013. We used these longitudinal observations of road surface condition to  
566 create a series of transition matrices (or Markov matrices) and calculate the expected condition  
567 of each road segment in 2013.

568 Changes in pavement condition over time generally follow a sigmoid or logistic curve  
569 (WDOT 2002). As a result, the expected pavement condition for a road segment last measured  
570 before 2013 depends on both the interval of time since it was last assessed, and the pavement  
571 condition at that assessment. Accordingly, we created a separate transition matrix for each  
572 interval of  $n$  years between assessments.

573 To estimate the PASER ratings of road segments last surveyed in year  $2013 - n$ , we first  
574 identified all road segments that were assessed at an interval of  $n$  years. We then used these  
575 longitudinal observations to create a transition matrix  $\mathbf{P}$ , where the element  $P_{ij}$  describes the  
576 probability that a road segment with PASER score  $i$  would transition to score  $j$  after an interval  
577 of  $n$  years. We then calculated the mean value of each row of this matrix and took this value to  
578 be the expected 2013 condition of a road segment that was assessed to have condition  $i$  in  
579 year  $2013 - n$ .

580 **Appendix B: Formulation of a Model to Optimize River Connectivity for Stream-Resident**  
 581 **Fish**

582 The model that we propose for optimizing river infrastructure investments for stream-resident  
 583 fish is based on the Dendritic Connectivity Index (DCI<sub>P</sub>) proposed by Cote et al. (2009). DCI<sub>P</sub>  
 584 provides a river network scale measure of habitat connectivity and is evaluated by taking a  
 585 weighted average of the probability that fish can successfully travel between any two sections of  
 586 a river. More formally, it is defined as:

$$\text{DCI}_P = \frac{1}{V^2} \sum_{i \in S} \sum_{j \in S} v_i v_j \varphi_{ij} \quad (\text{A1})$$

587 where  $S$  is the set of stream sections, indexed by  $i$  and  $j$ ,  $\varphi_{ij}$  denotes the cumulative passability  
 588 between stream sections  $i$  and  $j$ ,  $v_i$  and  $v_j$  specify the size of stream sections  $i$  and  $j$  (normally  
 589 measured in terms of length), and  $V = \sum_i v_i$  gives the total size of the river network. Letting  $B_{ij}$ ,  
 590 indexed by  $k$ , represent the set of barriers lying between river sections  $i$  and  $j$ , cumulative  
 591 passability is calculated simply as:

$$\varphi_{ij} = \prod_{k \in B_{ij}} p_k \quad (\text{A2})$$

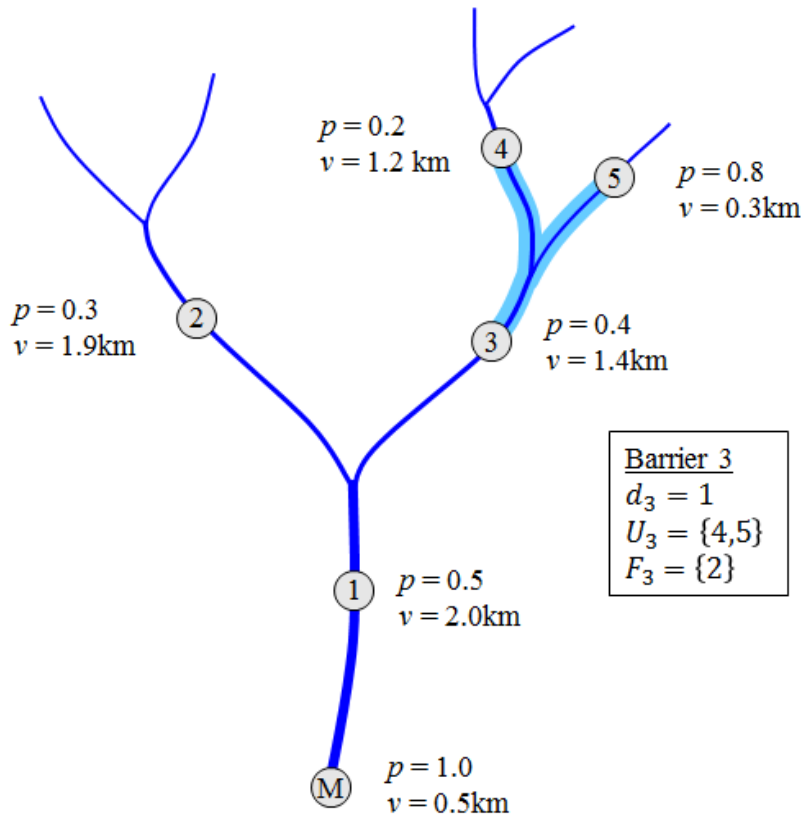
592 where  $p_k$  denotes the “bidirectional” passability of barrier  $k$ , which is taken as the product of  
 593 barrier  $k$ 's upstream and downstream passabilities  $p_k^{up}$  and  $p_k^{down}$  (i.e.,  $p_k = p_k^{up} \times p_k^{down}$ ).  
 594 Barrier passability represents the fraction of fish (in the range 0 to 1) that are able to successfully  
 595 negotiate a barrier in the upstream or downstream directions.

596 To formulate an optimization model that maximizes  $DCI_p$  for one or more fish species across one  
597 or more watersheds, we first introduce the concept of a river “subnetwork.” A river subnetwork  
598 corresponds to the area upstream of a barrier up to the next set of barriers or the river terminus.  
599 Assuming a river network is strictly dendritic (i.e., never diverges in the downstream direction),  
600 a subnetwork can be uniquely identified by its most downstream barrier, thereby making a  
601 barrier and a subnetwork entirely interchangeable terms. Figure A1 shows an example involving  
602 6 barriers/subnetworks.

603 To continue, we let  $J$  denote the set of barriers within the river network, indexed by  $j$  and  $k$ . For  
604 each barrier  $j$ , the immediate downstream barrier is given by  $d_j$ , while  $U_j$  and  $F_j$  represent the set  
605 of barriers immediately upstream from  $j$  and the set of barriers that are directly confluent with  $j$ ,  
606 respectively. An illustration of how  $d_j$ ,  $U_j$ , and  $F_j$  are determined for a specific barrier is shown  
607 in Figure A1.

608 The set of fish species, guilds or taxa of restoration concern (a.k.a. “targets”) is denoted by  $T$  and  
609 indexed by  $t$ . Associated with each target  $t$  is a weight  $w_t \geq 0$  that specifies the importance of  
610 improving connectivity for  $t$ . With this in place, let  $v_{jt}$  specify the net amount of

611 **Figure A1.** An example barrier network. For each barrier, the current bidirectional passability  $p$   
612 and the amount of river habitat  $v$  in the subnetwork immediately above the barrier are provided.  
613 The subnetwork specific to barrier 3 is highlighted in light blue. Barriers making up  
614 parameters/sets  $d_j$ ,  $U_j$ , and  $F_j$  for barrier  $j = 3$  are also provided. Note that barrier M is a dummy  
615 barrier located at the river mouth with initial passability 1 to ensure that all habitat within the  
616 river network is included in the calculation of the  $DCI_p$  metric.



617

618 river habitat above barrier  $j$  (i.e., within subnetwork  $j$ ) for target  $t$ , let  $V_t = \sum_j v_{jt}$  be the total  
 619 amount of habitat for target  $t$  within the study area, let  $v_j = \sum_t w_t v_{jt}$  be the weighted amount of  
 620 habitat in subnetwork  $j$ , and let  $V = \sum_t w_t V_t$  be the total weighted amount of habitat within the  
 621 system. For each target  $t$ , initial passability of barrier  $j$  is given by  $p_{jt}^0$ . Given mitigation (i.e.,  
 622 repair or removal) of barrier  $j$  at a cost of  $c_j$ , passability for target  $t$  increases by an amount  $p'_{jt}$ .  
 623 It is assumed that a budget  $b$  is available for barrier mitigation.

624 Finally, we introduce the following decision variables.

625  $x_j = \begin{cases} 1 & \text{if barrier } j \text{ is mitigated} \\ 0 & \text{otherwise} \end{cases}$

626  $z_j = \text{total amount of weighted habitat accessible from subnetwork } j$

627  $z_{jt}^{down}$  = amount of accessible habitat for target  $t$  within and downstream of subnetwork  $j$

628  $z_{jt}^{up}$  = amount of accessible habitat for target  $t$  upstream of barrier  $j$

629  $y_{jt}^{down}$  = increase in accessible habitat for target  $t$  downstream of subnetwork  $j$

630  $y_{jt}^{up}$  = increase in accessible habitat for target  $t$  upstream of barrier  $j$

631 A mathematical formulation of our model is then given below.

$$\max \frac{1}{V^2} \sum_{j \in J} v_j z_j \quad (\text{A3})$$

s. t.

$$\sum_{j \in J} c_j x_j \leq b \quad (\text{A4})$$

$$z_j = \sum_{t \in T} w_t \left( z_{jt}^{down} + \sum_{k \in U_j} z_{kt}^{up} \right) \quad \forall j \in J \quad (\text{A5})$$

$$z_{jt}^{down} = p_{jt}^0 \left( z_{d_{jt}}^{down} + \sum_{k \in F_j} z_{kt}^{up} \right) + v_{jt} + y_{jt}^{down} \quad \forall j \in J, t \in T \quad (\text{A6})$$

$$y_{jt}^{down} \leq V_t x_j \quad \forall j \in J, t \in T \quad (\text{A7})$$

$$y_{jt}^{down} \leq p'_{jt} \left( z_{d_{jt}}^{down} + \sum_{k \in F_j} z_{kt}^{up} \right) \quad \forall j \in J, t \in T \quad (\text{A8})$$

$$z_{jt}^{up} = p_{jt}^0 \left( \sum_{k \in U_j} z_{kt}^{up} + v_{jt} \right) + y_{jt}^{up} \quad \forall j \in J, t \in T \quad (\text{A9})$$

$$y_{jt}^{up} \leq V_t x_j \quad \forall j \in J, t \in T \quad (\text{A10})$$

$$y_{jt}^{up} \leq p'_{jt} \left( \sum_{k \in U_j} z_{kt}^{up} + v_{jt} \right) \quad \forall j \in J, t \in T \quad (\text{A11})$$

632 The objective (A3) maximizes total habitat availability within the study area. To understand the  
 633 connection between (A1) and (A3), note that with only one target the amount of habitat  
 634 accessible from subnetwork  $j$  is simply equal to  $z_j = \sum_{i \in J} v_i \varphi_{ij}$ . The objective function (A3) is  
 635 then obtained through a simple rearrangement of the terms in (A1):

$$636 \quad \frac{1}{V^2} \sum_{j \in J} \sum_{i \in J} v_i v_j \varphi_{ij} = \frac{1}{V^2} \sum_{j \in J} v_j \sum_{i \in J} v_i \varphi_{ij} = \frac{1}{V^2} \sum_{j \in J} v_j z_j$$

637 To continue, constraint (A4) specifies that the total cost of barrier mitigation cannot exceed the  
 638 available budget  $b$ . Equations (A5) determine the total weighted amount of habitat  $z_j$  accessible  
 639 from subnetwork  $j$ , which is calculated, for any given target  $t$ , by decomposing accessible  
 640 habitat into “downstream” ( $z_{jt}^{down}$ ) and “upstream” ( $\sum_{k \in U_j} z_{kt}^{up}$ ) portions.

641 The amount of accessible habitat within and downstream of subnetwork  $j$  is determined by  
 642 equations (A6). Looking at this equation in detail, the initial amount of habitat below subnetwork  
 643  $j$  is given by  $p_{jt}^0 \left( z_{djt}^{down} + \sum_{k \in F_j} z_{kt}^{up} \right)$ , the sum of habitat immediately downstream from  $j$  ( $z_{djt}^{down}$ )  
 644 and the habitat confluent with  $j$  ( $\sum_{k \in F_j} z_{kt}^{up}$ ), multiplied by the initial passability of  $j$  ( $p_{jt}^0$ ). Added  
 645 to this is  $v_{jt} + y_{jt}^{down}$ , the amount of habitat within subnetwork  $j$  ( $v_{jt}$ ) plus any increase in  
 646 downstream accessible habitat ( $y_{jt}^{down}$ ).

647 The increase in downstream accessible habitat  $y_{jt}^{down}$ , meanwhile, is determined by inequalities  
 648 (A7) and (A8). Constraint (A7) specifies that if a barrier has not been mitigated ( $x_j = 0$ ), then

649 there can be no increase in downstream accessible habitat (i.e.,  $y_{jt}^{down} \leq 0$ ). If mitigation is  
650 carried out on barrier  $j$ , then (A7) is nonbinding and (A8) specifies that  $y_{jt}^{down}$  is bounded above  
651 by the amount of habitat strictly below  $j$  ( $z_{d_{jt}}^{down} + \sum_{k \in F_j} z_{kt}^{up}$ ) multiplied by the change in  
652 passability at barrier  $j$  ( $p'_{jt}$ ). Constraints (A9)-(A11) serve an analogous function as (A6)-(A8)  
653 for determining the amount of accessible habitat upstream of  $j$ ).

654 It is important to point out that equations (A6) and (A9), as well as inequalities (A8) and (A11),  
655 are determined in a *recursive* manner and form a type of specialized network flow structure.

656 Take (A6), for example. Downstream accessible habitat  $z_{jt}^{down}$  is determined in part by the  
657 amount of habitat downstream from  $j$  ( $z_{d_{jt}}^{down}$ ) and in part by upstream habitat confluent with  $j$   
658 ( $\sum_{k \in F_j} z_{kt}^{up}$ ). The term  $z_{jt}^{down}$ , in turn, feeds into the calculation of downstream habitat for  
659 subnetworks upstream from  $j$  (i.e.,  $z_{kt}^{down}$  such that  $k \in U_j$  via term  $z_{d_{kt}}^{down} = z_{jt}^{down}$ ).

660 This is the major novelty of our formulation, which is akin the “probability chain” concept  
661 introduced in O’Hanley et al. (2013) and subsequently applied to resident fish passage barrier  
662 mitigation in King (2017). The main difference from the approach adopted in King (2017) is that  
663 instead of calculating cumulative passability values (i.e., the  $\varphi_{ij}$  terms), we use a network flow  
664 structure to calculate downstream and upstream habitat availability (i.e., the  $z_{jt}^{down}$  and  $z_{jt}^{up}$   
665 terms). The main advantage and novelty of newly proposed linearization is that it requires  
666 substantially fewer auxiliary variables and constraints, thus resulting in significantly reduced run  
667 times to solve the model.

668 Our proposed model was coded in OPL, the programming language tied to the IBM ILOG  
669 CPLEX Optimization Studio platform. OPL is a high-level algebraic modeling language for

670 formulating linear optimization problems. The OPL implementation of our model was solved  
671 using the CPLEX mixed integer linear programming (MILP) solver.

672

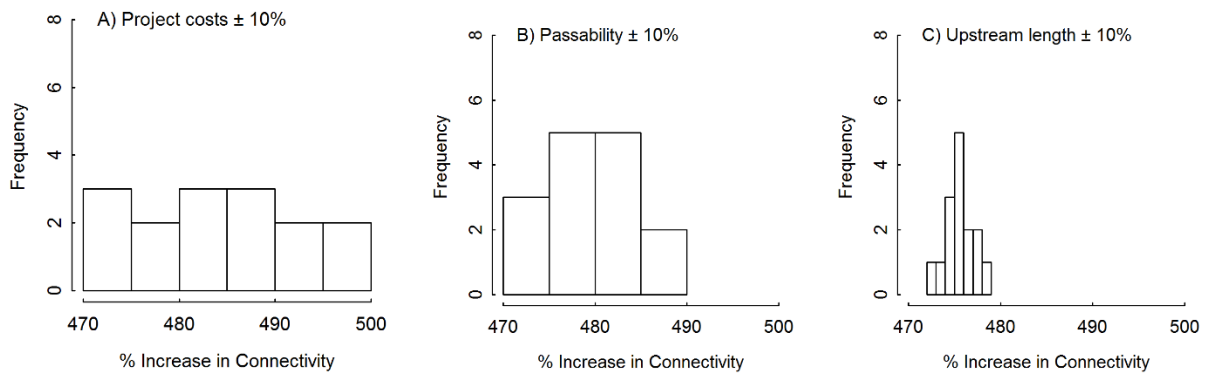
673



## 674 **Appendix C: Sensitivity Analysis**

675           We performed a sensitivity analysis to quantify the degree to which model outputs might  
676 depend on uncertainty in the underlying data. For each of the three key parameters that influence  
677 optimization model outputs (project costs, barrier passability, and total length of river upstream  
678 of each barrier to the nearest set of upstream barriers), we performed an independent sensitivity  
679 test by randomly increasing or decreasing each value of that parameter in the data set by 10%  
680 while holding all other parameters constant. We repeated this process 15 times for each of the  
681 three key parameters, generating a total of 45 iterations of our data set. For each of these 45 data  
682 sets, we then calculated the percentage increase in connectivity (as measured by DCI) for stream-  
683 resident fish that could be achieved for budgets of \$5 million and \$20 million.

684           Overall, we found that optimization model outputs were relatively insensitive to variation  
685 in input parameters (Fig. C1, C2). For a budget of \$5M, for example, the greatest variation in  
686 connectivity gains resulted from altering project costs (Fig. C1A); however, even in that case,  
687 randomly assigning project costs to be  $\pm 10\%$  of their estimated value resulted in only  $\pm 2.5\%$  in  
688 connectivity gains. For a budget of \$5 M, increases in connectivity were less dependent on  
689 variability in passability estimates (Fig.C1B) and upstream river length (Fig. C1C). For a budget  
690 of \$25 M, the greatest variation in connectivity gains resulted from altering estimates of  
691 upstream river length (Fig. C2C); in the case, randomly assigning estimates of upstream river  
692 length to be  $\pm 10\%$  of their estimated value resulted in  $\pm 2.6\%$  in connectivity gains. For a budget  
693 of \$20 M, increases in connectivity were less dependent on variability in estimates of project  
694 costs (Fig. C2A) and barrier passability (Fig. C2B).



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**Figure C1:** Variation in the percent increase in connectivity (as measured by DCI) that

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could be achieved for a budget of \$5 million under three sensitivity tests: A) manipulating

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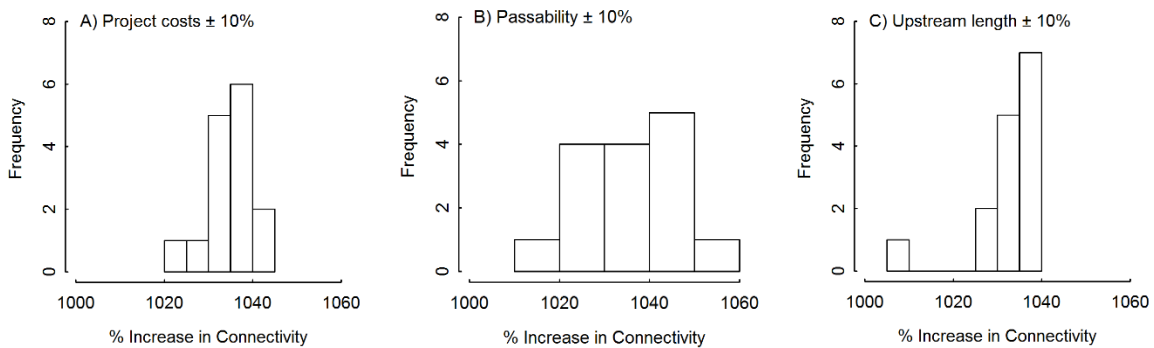
estimates of project costs to be ± 10% of their estimated value, B) manipulating passability

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estimates to be ± 10% of their estimated value, and C) manipulating estimates of upstream river

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length to be ± 10% of their estimated value.



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**Figure C2:** Variation in the percent increase in connectivity (as measured by DCI) that

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could be achieved for a budget of \$20 million under three sensitivity tests: A) manipulating

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estimates of project costs to be ± 10% of their estimated value, B) manipulating passability

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estimates to be ± 10% of their estimated value, and C) manipulating estimates of upstream river

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length to be ± 10% of their estimated value.